1	BEFORE THE ILLINOIS POLLUTION CONTROL BOARD
2	
3	
4	
5	PEOPLE OF THE STATE OF ILLINOIS,
6	Petitioner,
7	vs. No. PCB 99-191
8	PANHANDLE EASTERN PIPE LINE COMPANY,
9	Respondent.
10	
11	
12	
13	Proceedings held on September 19, 2000, at 9:35 a.m., at
14	the offices of the Illinois Pollution Control Board, 600 South
15	Second Street, Suite 403, Springfield, Illinois, before John C.
16	Knittle, Chief Hearing Officer.
17	
18	
19	VOLUME II
20	
21	Reported by: Darlene M. Niemeyer, CSR, RPR CSR License No.: 084-003677
22	
23	KEEFE REPORTING COMPANY 11 North 44th Street
24	Belleville, IL 62226

#### 1-800-244-0190

1		APPEARANCES
2	T. T. T. T. T.	OLG DAYLDONMENTAL DROUBGELON AGENCY
3	BA:	DIS ENVIRONMENTAL PROTECTION AGENCY Robb H. Layman Dennis E. Brown
4		Assistant Counsel Division of Legal Counsel
5		1021 North Grand Avenue East Springfield, Illinois 62794-9276
6		On behalf of the Illinois EPA.
7	STATE BY:	OF ILLINOIS, OFFICE OF THE ATTORNEY GENERAL Sally A. Carter
8	<i>D</i> 1 ·	Assistant Attorney General Environmental Bureau
9		500 South Second Street Springfield, Illinois 62706
10	SEVEA	RTH SHAW
11	BY:	
12		55 East Monroe, Suite 4200 Chicago, Illinois 60603
13		On behalf of Panhandle Eastern Pipe Line Company, Inc.
14	CEVEN	RTH SHAW
15	BY:	Susannah A. Smetana
16		Attorney at Law 1270 Avenue of the Americas, Suite 2500
17		New York, New York 10020 On behalf of Panhandle Eastern Pipe Line
18		Company, Inc.
19	_	ENERGY Phillip S. Deisch
20		Assistant General Counsel Environmental, Health and Safety
21		5400 Westheimer Ct. Houston, Texas 77251
22		On behalf of Panhandle Eastern Pipe Line Company, Inc.
23	Also present:	-
24		Board Member Marili McFawn Bobb Beauchamp, Attorney Assistant to Board Member McFawn

1	INDEX		
2	WITNESSES	PAGE	NUMBER
3	WINDOOD	11101	10011111
4	GARY STYZENS (continued)		
5	Direct Examination by Ms. Carter (continued)  Cross Examination by Mr. Boyd		
6	Redirect Examination by Ms. Carter		277 332 340
7	RECTOSS Examinaction by Mr. Boyd		
8	JOHN NOSARI Direct Examination by Ms. Carter		343
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			

1				E X H I	в I Т 3	S	
2							
3	NUMBER			M	ARKED		ENTERED
4	People's I		7		Volume		410
	People's I		8		Volume		415
5	People's I				Volume		416
	People's I		9		Volume		415
6	People's I				Volume		416
_	People's I				Volume		415
7	People's I	Exhibit	10A	in	Volume	I	416
8	People's H				230		
	People's I				233		416
9	People's I				233		416
	People's I				233		416
10	People's I				239		416
	People's I				239		416
11	People's I				239		416
	People's I				245		416
12	People's I				245		416
	People's B				245		416
13	People's I				250		418
	People's I				250		418
14	People's B				253		418
	People's I				351		352
15	People's I				361		426
	People's I				373		426
16	People's I	Exhibit	27	2	373		426
17							
18							
10							
19							
20							
21							
22							
23							

1	PROCEEDINGS
2	(September 19, 2000; 9:35 a.m.)
3	HEARING OFFICER KNITTLE: On the record. Today's date is
4	September 19th of the year 2000. We are continuing the hearing
5	in PCB Docket Number 99-191, People of the State of Illinois
6	versus Panhandle Eastern Pipe Line Company. We are continuing
7	with the case-in-chief of the complainant's. I do want, as a
8	preliminary matter well, first of all, is there any
9	preliminary matter on behalf of the complainant before we get
10	started?
11	MS. CARTER: No.
12	HEARING OFFICER KNITTLE: Mr. Boyd?
13	MR. BOYD: None.
14	HEARING OFFICER KNITTLE: I have one. In response to the
15	urging of Mr. Layman and Ms. Carter, I have looked into the
16	business records issue concerning People's Exhibit Number 5. I
17	do think it is true that a business record is any writing or
18	record made as a memorandum or record of any act, transaction,
19	occurrence or event, and would be admissable if it were made in
20	the regular course of business and if it were in the regular
21	course of business to make such a memorandum or record at the
22	time of such event. This, in fact, is the only requirement that
23	needs to be met for admissability. As Mr. Layman pointed out,
24	anything else, any other issues go to the weight to be given the

- 1 evidence.
- I am standing by my ruling, though, because I find that
- 3 this document before us, People's Exhibit Number 5, is not a
- 4 record in that it was not made as a memorandum or record of an
- 5 act, transaction, occurrence or event. In fact, looking at the
- 6 document it says this letter is in response to the Illinois
- 7 Environmental Protection Agency's request for guidance. If, in
- 8 fact, it were a summary of a telephone conversation or some such
- 9 event that was documented by this letter I would, in fact, find
- 10 it admissable and any problems that I had that the maker of this
- 11 letter were not here would go to the weight of the evidence.
- But that is what I discovered in my off hours research.
- 13 That's what I am going to stand by. So, Mr. Layman, I just
- 14 wanted you to know that I did not disregard your urging.
- 15 MR. LAYMAN: That's fine. Thank you.
- 16 HEARING OFFICER KNITTLE: Now we can get started with the
- 17 complainant's witness, which we have Mr. Styzens still, I take
- 18 it?
- MS. CARTER: Yes.
- 20 HEARING OFFICER KNITTLE: Do you want to continue his
- 21 direct examination?
- MS. CARTER: Yes, I would like to.
- 23 HEARING OFFICER KNITTLE: Could we swear him in again,

- 1 (Whereupon the witness was sworn by the Notary Public.)
- 2 HEARING OFFICER KNITTLE: All right. Ms. Carter, your
- 3 witness.
- 4 MS. CARTER: Thank you.
- 5 DIRECT EXAMINATION (continued)
- 6 BY MS. CARTER:
- 7 Q. Upon completion of People's Exhibits 8, 9 and 10, did
- 8 you discuss these documents with anybody?
- 9 A. I am sorry? Could you repeat the question?
- 10 Q. Upon your completion of Exhibits 8, 9 and 10 -- do you
- 11 have those before you?
- 12 A. Yes.
- 13 Q. Did you discuss those documents with anybody?
- 14 A. Well, just as I had said earlier, Dr. Nosari and I were
- 15 working kind of as a team approach. So Dr. Nosari had reviewed
- 16 this economic benefit calculation sheets to review for
- 17 reasonableness as far as the approach used and double-check
- 18 things for accuracy and things of that nature.
- 19 Q. Did he provide you with any additional comments in your
- 20 discussions of these documents?
- 21 A. Just that he felt that it was a reasonable approach.
- 22 Q. Okay. If I could direct your attention to Exhibit 9 and
- 23 9A. If you wanted to change the time period of noncompliance so

- 1 determine a different economic benefit, could this be done?
- 2 A. Yes, yes. You can make adjustments in the beginning
- 3 starting point of the time frame or the ending point of the time
- 4 frame and make the necessary adjustments.
- 5 Q. Could you describe for me how you could make adjustments
- 6 to the ending point of the time frame?
- 7 A. I believe from the way we went about it here I think you
- 8 could just -- let's say you were going to cut your time frame off
- 9 in 1996, on line 11, I believe you could just add up column H,
- 10 11H, all the way up through column H1 and get a reasonable
- 11 estimate of the economic benefit for that different time period.
- 12 Q. Okay. Thank you. Mr. Styzens, do you have an opinion
- 13 pertaining to the accuracy of the initial figures that you
- 14 utilized in your economic benefit calculation that we just went
- 15 through yesterday? I can break it down for you.
- 16 A. Yes, I don't totally understand.
- 17 MR. BOYD: I am just going to object to the lack of
- 18 foundation for any opinion regarding those numbers.
- 19 HEARING OFFICER KNITTLE: Ms. Carter?
- 20 MS. CARTER: We went through yesterday his entire analysis
- 21 utilizing those initial figures. Since he relied upon those
- 22 figures from the beginning of his analysis, it is reasonable for

- 23 him to have an opinion relative to the accuracy of those numbers.
- 24 HEARING OFFICER KNITTLE: The objection is overruled. I

- 1 think sufficient foundation was laid yesterday.
- 2 MR. BOYD: Well, Mr. Knittle, if I may --
- 3 HEARING OFFICER KNITTLE: You may.
- 4 MR. BOYD: I think there was a lot of testimony yesterday,
- 5 approximately 45 minutes about how Mr. Styzens took numbers that
- 6 were provided to him and came up with the economic benefit
- 7 numbers. What I am objecting to is any foundation regarding the
- 8 accuracy of those initial numbers that he began to rely on.
- 9 There was no testimony regarding the accuracy of those numbers.
- 10 HEARING OFFICER KNITTLE: Ms. Carter, anything further?
- 11 MS. CARTER: Just let me think for a moment. The initial
- 12 numbers -- like I said before, it is only inevitable that he is
- 13 going to have an opinion regarding those numbers due to his
- 14 extensive utilization of them in his analysis.
- 15 HEARING OFFICER KNITTLE: Mr. Boyd, correct me if I am
- 16 wrong, but didn't we go over the three factors that this witness
- 17 looked at in terms of reasonableness of those numbers or is that
- 18 a different set of numbers?
- 19 MR. BOYD: That was a different set of numbers. Those
- 20 three factors that he looked at had to do with using the weighted
- 21 average cost of capital to determine an economic benefit. What I
- 22 am talking about are the numbers that he began with for the

- 23 initial amount of the alleged amount for capital components and
- 24 the initial -- and the amount that was allegedly delayed for

- 1 annual operating costs. He did not provide any testimony
- 2 regarding those numbers in his analysis. He used those numbers
- 3 and that's it. There was no testimony at all regarding those
- 4 numbers.
- 5 HEARING OFFICER KNITTLE: Ms. Carter, any response?
- 6 MS. CARTER: I can lay more foundation.
- 7 HEARING OFFICER KNITTLE: Please do. I am going to revise
- 8 my ruling. I was looking at the wrong set of numbers. So the
- 9 objection is sustained.
- MS. CARTER: Okay.
- 11 MR. BOYD: Thank you.
- 12 Q. (By Ms. Carter) If I could direct your attention,
- 13 please, Mr. Styzens, to People's Exhibit Number 3, specifically
- 14 page 115 contained therein.
- 15 A. Page what?
- 16 Q. Page 115.
- 17 A. Okay.
- 18 Q. Can you again explain to me the process that you
- 19 undertake when conducting an internal audit?
- 20 MR. BOYD: Objection. Asked and answered.
- 21 MS. CARTER: I am trying to lay the foundation that Mr.

- 22 Boyd --
- 23 HEARING OFFICER KNITTLE: I am going to overrule this
- 24 objection and give her a little bit of leeway to lay the

### KEEFE REPORTING COMPANY

1-800-244-0190

- 1 appropriate foundation.
- 2 MS. CARTER: Thank you.
- 3 Q. (By Ms. Carter) Do you need me to --
- 4 A. Yes, repeat the question, please.
- 5 Q. Okay. In terms of -- can you just explain to me again
- 6 the analysis that you typically conduct when you are performing
- 7 an internal audit?
- 8 A. Okay. When you are performing an internal audit you
- 9 have to continuously make an assessment of the information that
- 10 you are using for the audit to determine if it is reasonable and
- 11 accurate. For example, during my first deposition I had stated
- 12 that I had a concern about the numbers that we were using from
- 13 the BACT analysis on this page because --
- 14 MR. BOYD: I am sorry. Excuse me. I am just going to
- 15 object to this as nonresponsive to the question.
- 16 HEARING OFFICER KNITTLE: Ms. Carter?
- 17 MR. BOYD: And move that it be stricken.
- 18 MS. CARTER: Could you please read back -- could you please
- 19 have the court reporter read back the question and answer,
- 20 please.
- 21 HEARING OFFICER KNITTLE: Could you please read it back.

- 22 (Whereupon the requested portion of the record was read
- 23 back by the Reporter.)
- 24 MS. CARTER: The response that he was providing was a

- 1 generalized response.
- 2 MR. BOYD: I will withdraw my objection.
- 3 HEARING OFFICER KNITTLE: Do you need to -- can you start
- 4 again, Mr. Styzens? Do you know where you are at?
- 5 THE WITNESS: Yes.
- 6 HEARING OFFICER KNITTLE: Okay. Please do.
- 7 THE WITNESS: In my first deposition I had stated that I
- 8 had a concern about the accuracy of the initial capital outlay
- 9 figure and the recurring cost figures because in an internal
- 10 audit you have to go through a process to examine the information
- 11 that you are using to ensure that it is accurate and reasonable.
- 12 And I did not -- I had stated in my first deposition that I did
- 13 not perform that test on those two numbers.
- 14 I had requested that if Panhandle was aware of any better
- 15 information pertaining to the initial capital outlays for the
- 16 clean burn equipment and the recurring operating and maintenance
- 17 costs for the clean burn equipment, I would sure appreciate, you
- 18 know, getting some better numbers if they exist. I had said that
- 19 in order for me to examine these numbers on this page I would
- 20 have to actually do a another whole internal audit project where

- 21 I would have to meet with Panhandle to discuss how these numbers
- 22 were derived, meet with the Agency, the Illinois EPA, to discuss
- 23 how these numbers were derived, so that I could reach a
- 24 conclusion on their accuracy. I did not do that. That's the

- 1 reason I requested from Panhandle, you know, better numbers if
- 2 they existed.
- 3 Q. (By Ms. Carter) Okay. Thank you. Did you ultimately
- 4 receive different numbers from Panhandle?
- 5 A. Yes. At the end of my first deposition Panhandle
- 6 indicated that the next step that they were going to take or one
- 7 of the next steps was to try to obtain some better numbers. Yes,
- 8 I did receive some better numbers at a later date.
- 9 (Whereupon said document was duly marked for purposes of
- 10 identification as People's Exhibit 11 as of this date.)
- 11 Q. (By Ms. Carter) I am handing you what has been
- 12 previously marked as People's Exhibit Number 11. If I could
- 13 direct your attention to pages six, seven, eight, nine, ten,
- 14 eleven, twelve -- it is six through thirteen, I believe.
- 15 A. Okay.
- 16 Q. Are you on page six, Mr. Styzens?
- 17 A. What is shown on page six? Is it table two or table
- 18 three?
- 19 Q. Can I direct your attention to table one. Do you see
- 20 table one?

- 21 A. Table one. Yes.
- Q. When have you -- have you seen this before?
- 23 A. Yes. I believe after I had requested some better
- 24 numbers in my first deposition that I believe at an April meeting

- 1 with Panhandle that they presented this information, which
- 2 represented their analysis of some better initial investment,
- 3 capital investment numbers, and some recurring cost numbers
- 4 associated with the noncompliance issue.
- 5 Q. Okay. If I could have you turn the page to table two.
- 6 Have you seen this sheet before?
- 7 A. Yes. Again, this was part of the April meeting where
- 8 Panhandle was presenting what they felt were some more accurate
- 9 numbers than the BACT numbers that we initially had used.
- 10 Q. Okay. Can I have you turn the page to table three.
- 11 Have you seen this page before?
- 12 A. Yes.
- Q. Again, what is this page?
- 14 A. This, again, is resulting from the April meeting with
- 15 Panhandle where they are attempting to provide me with some
- 16 better numbers on capital outlays.
- 17 Q. Again, table four, have you seen this page before?
- 18 A. Yes. Again, this was as a result of the April meeting
- 19 with Panhandle where they are attempting to give me capital

- 20 outlay information.
- 21 Q. Is it fair to say that tables 4A through 4D were
- 22 included as well?
- 23 A. Yes.
- Q. Did you review this information once you had received

- 1 it?
- 2 A. Yes.
- 3 O. Can you please tell me a little bit about your review of
- 4 this information?
- 5 A. Basically Dr. Nosari and I both received this
- 6 information at that April meeting, so Dr. Nosari and I had some
- 7 discussion about how we had both reviewed the documentation and I
- 8 had felt that there -- in this document there did contain a
- 9 reasonable incremental cost analysis estimating what the initial
- 10 capital outlay would have been in 1988 for the clean burn
- 11 equipment and also a reasonable estimate of the recurring costs
- 12 and operating costs, maintenance costs, for the same clean burn
- 13 equipment.
- 14 Q. Okay. Just one moment, please. If I could direct your
- 15 attention to table three contained within People's Exhibit Number
- 16 11.
- 17 A. Yes.
- 18 Q. Okay. Do you see the number contained therein of
- 19 368,815?

- 20 A. Yes, that's the total in the top section of this table.
- Q. What is this the total of, sir?
- 22 A. It is a -- resulting from the incremental cost analysis
- 23 associated with the costs that Panhandle would have incurred if
- 24 the clean burn equipment had been installed in 1988, which is

- 1 around the beginning of the noncompliance period.
- 2 Q. Okay. Did you employ this number after you received it
- 3 from Panhandle?
- 4 A. Yes. I determined that I could use that number in place
- 5 of the BACT figure that -- for the initial capital investment to
- 6 do an economic benefit analysis starting with the 368,815.
- 7 (Whereupon said document was duly marked for purposes of
- 8 identification as People's Exhibit 12 as of this date.)
- 9 Q. (By Ms. Carter) I am handing you what has previously
- 10 been marked as People's Exhibit Number 12. Have you seen this
- 11 document before?
- 12 A. Yes. I prepared that document.
- Q. Can you identify it for me, please?
- 14 A. That is my economic benefit analysis on the initial
- 15 capital investments that were avoided at the beginning of the
- 16 noncompliance period, but using the starting point of the initial
- 17 capital investment at the bottom of column D, the 368,815, which
- 18 is footnoted that it was a figure taken from Panhandle document

- 19 dated April 5th, 2000, table three.
- Q. Okay. Just one moment, please.
- 21 (Whereupon documents were duly marked for purposes of
- 22 identification as People's Exhibits 13 and 14 as of this
- 23 date.)
- 24 Q. (By Ms. Carter) I am handing you what has previously

- 1 been marked as People's Exhibit Number 13. Have you seen that
- 2 document before?
- 3 A. Yes, I have.
- 4 Q. Can you identify that document for me?
- 5 A. Yes. That is my economic benefit analysis for the
- 6 recurring operating or maintenance costs that would have occurred
- 7 during the noncompliance period, the total benefit of which is at
- 8 the bottom of column H. But it is using the recurring cost
- 9 figure that I attained from the April 5th, 2000 meeting with
- 10 Panhandle, taken from their document, table four, totaling
- 11 29,806.
- 12 Q. I also handed you what has previously been marked as
- 13 People's Exhibit Number 14. Have you seen that before?
- 14 A. Yes.
- Q. What is that document?
- 16 A. That is just an attachment to People's Exhibit Number 13
- 17 to further analyze the economic benefit of the recurring costs
- 18 over time.

- 19 Q. Okay. If I could just direct your attention back to
- 20 People's Exhibit Number 12.
- 21 A. Yes.
- 22 Q. Once you took the capital costs from People's Exhibit
- 23 Number 11 and employed it in People's Exhibit Number 12, did you
- 24 perform the same calculation that you previously described

- 1 yesterday afternoon?
- 2 A. I used the same methodology for the economic benefit
- 3 analysis that I described before on this particular document,
- 4 Exhibit Number 12.
- 5 Q. Are there any differences between the methodology that
- 6 you employed in People's Exhibit Number 12 and People's Exhibit
- 7 Number 8?
- 8 A. No differences in the methodology.
- 9 Q. Okay. Did you arrive at a determination of economic
- 10 benefit for the initial investment based off of the number
- 11 contained within People's Exhibit Number 11?
- 12 A. Yes, I did.
- Q. And what was that number?
- 14 A. I determined that the economic -- the reasonable
- 15 economic benefit for the avoided initial capital investment
- 16 during the noncompliance period examined was at the bottom of
- 17 column L on Exhibit 12, which is 259,325.

- 18 (Mr. Layman exited the hearing room.)
- 19 Q. Okay. Thank you. If I could direct your attention to
- 20 table four in People's Exhibit Number 11. Are you on that page,
- 21 sir?
- 22 A. Yes.
- 23 Q. Okay. Do you see the number contained therein of
- 24 \$29,806.00?

- 1 A. Yes, I do.
- 2 Q. Where is it?
- 3 A. It is the bottom of the column marked total on that
- 4 page.
- 5 Q. Okay. And does that -- what does that number represent
- 6 to you?
- 7 A. That represents an incremental cost analysis of the
- 8 operating costs that would have occurred throughout the
- 9 noncompliance period if the clean burn equipment had been
- 10 installed back in 1988.
- 11 Q. Okay. Did you employ this number in your economic
- 12 benefit calculations?
- 13 A. Yes, I did.
- 14 Q. Is that number employed in one of the exhibits that I
- 15 provided to you just a few moments ago?
- 16 A. Yes, Exhibit Number 13.
- 17 Q. Okay. Where is that number set forth within Exhibit

- 18 Number 13?
- 19 A. The bottom of column D has 29,806, which is footnoted as
- 20 a figure taken from Panhandle document dated April 5th, 2000,
- 21 table four.
- 22 Q. Okay. Was the methodology that you employed in People's
- 23 Exhibit Number 13 the same as the methodology that you previously
- 24 employed in calculating the annual recurring costs as you

- 1 discussed yesterday in People's Exhibit Number 9?
- 2 A. Yes, the methodology is the same.
- 3 Q. Are there any differences in the methodology that you
- 4 employed in People's Exhibit Number 9 and People's Exhibit 13?
- 5 A. No.
- 6 Q. Okay. Did you arrive at a determination of economic
- 7 benefit for the annual recurring costs employing the number that
- 8 was previously indicated in People's Exhibit Number 11?
- 9 A. Yes, I did.
- 10 Q. And what was that number?
- 11 A. An examination of the avoided annual recurring operating
- 12 costs for the noncompliance period reviewed shows that column H,
- 13 on the bottom of column H, an economic benefit amount of 361,612.
- Q. Okay. Perhaps I need to back up for just a moment. In
- 15 terms of People's Exhibit Number 14 --
- 16 A. Yes.

- 17 Q. -- is the methodology that you employed to determine the
- 18 annual recurring costs compounded as the weighted average cost of
- 19 capital as set forth in People's 14 the same as People's Exhibit
- 20 Number 10 that you discussed yesterday?
- 21 A. Yes, it is.
- 22 Q. Okay. Once you made a determination of the economic
- 23 benefit for the annual recurring costs in the initial investment
- 24 based upon those figures set forth within People's Exhibit Number

- 1 11, what was the next step that you employed? Do you need me
- 2 to --
- 3 A. Yes, could you repeat the question, please?
- 4 Q. Yes. I am talking a little fast. I apologize. Once
- 5 you made a determination of the annual recurring costs, as set
- 6 forth within People's Exhibit Number 13, and a determination of
- 7 the initial investment, as set forth within People's Exhibit
- 8 Number 12, what was the next step that you employed?
- 9 A. Yes. What I did was just examine what the total
- 10 economic benefit is for the noncompliance period taking the
- 11 recurring costs into account and the initial capital investment.
- 12 You would do that by adding, on People's Exhibit Number 13, the
- 13 bottom of column H, the 361,612, and you would add that to, on
- 14 People's Exhibit 12, the bottom of column L, the 259,325, you
- 15 would add those together to get a total economic benefit.
- 16 Q. Would you please add those together for me, Mr. Styzens?

- 17 A. Yes. I get 620,937.
- 18 Q. Okay.
- 19 A. And I would like to correct -- I think I had an addition
- 20 error yesterday. I think I said for the BACT numbers that it was
- 21 7,052,453. I believe it is 7,062,453. I had a --
- 22 Q. You had an addition error from yesterday's testimony?
- 23 A. Yes, I did.
- 24 Q. Okay. And you are performing these additions longhand

- 1 up there?
- 2 A. Yes.
- 3 Q. Just one moment, please.
- 4 (Whereupon said documents were duly marked for purposes of
- 5 identification as People's Exhibits 15, 16, and 17 as of
- 6 this date.)
- 7 Q. (By Ms. Carter) I am handing you what has previously
- 8 been marked as People's Exhibit Number 15, 16, and 17.
- 9 A. Okay.
- 10 Q. Have you seen those documents before?
- 11 A. Yes, I prepared those documents.
- 12 Q. Can you tell me what People's Exhibit Number 15 is?
- 13 A. Yes, the division of legal counsel had --
- 14 Q. Excuse me. If you could hold on just a moment.
- 15 A. Sure.

- 16 Q. Thank you. Again, could you just tell me what Exhibit
- 17 Number 15 is, please?
- 18 A. We were requested by the division of legal counsel to do
- 19 some additional analysis on the economic benefit for some
- 20 different time periods. And so as part of that process, I went
- 21 through our initial calculations, and I had found a couple of
- 22 errors or omissions that I wanted to correct. They were
- 23 insignificant, a typo, and we also wanted to deal with the
- 24 partial years more accurately.

- 1 Q. Okay. When you were referring to the partial years, can
- 2 you point to exactly what you are referring to on People's
- 3 Exhibit Number 15, please?
- 4 A. Yes. What we did was, you know, as I went through this
- 5 to compare it to People's Exhibit Number 12, which is the
- 6 original figures, I had noticed that there was a typo in plant
- 7 cost index for 1996. It was typed originally as -- that's in
- 8 column 11A on Exhibit 15A. I noticed there was a typo there. We
- 9 had originally typed it as 384.7 instead of 381.7. And we also,
- 10 on exhibit -- on People's Exhibit Number 12, during the course of
- 11 the review we were more concerned with the full year calculations
- 12 because we knew there was going to be some adjustment in the time
- 13 periods. I wanted it to be more accurate before I did anymore
- 14 analysis. So I -- what we did is we just recalculated the
- 15 partial years that contained a few months, January, February,

- 16 March, April and I think it was October, November, December. And
- 17 we included the net benefit for partial years of 9,079.
- 18 Q. What column are you referring to?
- 19 A. I am sorry. It is column 2L.
- 20 Q. Okay.
- 21 A. We brought in that number. That number was not brought
- 22 in to our initial investment figure on People's 12. And then we
- 23 brought in the 14L, the 6,889, just so that we could not just
- 24 cover the full years but make it a little bit more accurate as

- 1 far as dealing with the partial years.
- Q. Okay. Were these the only modifications that you made?
- 3 A. Yes, these were the only significant changes that I
- 4 recall.
- 5 Q. Okay. Was the methodology that you employed in
- 6 calculating People's Exhibit Number 15 and 15A the same as the
- 7 methodology that you employed in calculating People's Exhibit
- 8 Number 8?
- 9 A. Yes. I am sorry. I believe it would be People's
- 10 Exhibit Number 15 and People's Exhibit -- well, I have 12. And I
- 11 guess 8 would --
- 12 Q. Okay. Exhibit 12 would be -- let me just make sure I
- 13 have this correct.
- 14 A. That is the original initial investment.

- Q. Okay. Mr. Styzens, can you tell me what was the result
- 16 of the revisions that you just went through pertaining to
- 17 People's Exhibit Number 15A and 15?
- 18 A. The number we are concerned with is at the bottom of
- 19 column L, the net benefit change from 259,325 to 276,572, which
- 20 is at the bottom of column L on Exhibit 12 versus the bottom of
- 21 column L on Exhibit 15. So there was a minor adjustment on the
- 22 net benefit.
- 23 Q. Okay. Let me just back up for just a moment, Mr.
- 24 Styzens. Based on those modifications that you made to exhibits

- 1 15 and 15A, did the figures -- did it result in a change in the
- 2 numbers in the other columns?
- 3 A. Yes, it would, because as you are dealing with PCI, the
- 4 plant cost index, it will change your inflation figures in the
- 5 years surrounding the 1996 PCI, the 1995 year and the 1997 year
- 6 and all of those changes get factored in as you go across the
- 7 table. And, again, really the main change was how we dealt with
- 8 the partial years, where we didn't have in column L2, L2 we
- 9 didn't have the 9,000 figure and in L14 we didn't have the 6,000
- 10 figure.
- 11 Q. Okay.
- 12 A. So it will change numbers because the PCIs used to
- 13 adjust the initial capital investment figures in column D, and as
- 14 those change it has minor very insignificant changes throughout

- 15 the table.
- 16 Q. Okay. Thank you. If I could direct your attention to
- 17 People's Exhibit Number 16. Did you make those modifications
- 18 that you just described relevant to People's Exhibit Number 15 in
- 19 People's Exhibit Number 16?
- 20 A. Yes. Again, all we basically did was just rework the
- 21 partial year figures in columns two and in column 14 and then
- 22 changed the PCI for 1996, which is 11A, from 384.7 to 381.7.
- 23 Q. Did the modifications that you just described change the
- 24 numbers that were set forth in the columns in People's Exhibit

- 1 Number 16A?
- 2 A. Yes. Again, adjusting the PCI will have a reflection
- 3 throughout the table of the --
- 4 Q. Okay.
- 5 A. -- changes in numbers.
- 6 Q. Okay. Did it -- did the modifications that you just
- 7 described change the economic benefit calculation for the annual
- 8 recurring costs?
- 9 A. Slightly. It changed from, in schedule A, People's
- 10 Exhibit Number 16, the bottom of column H, it says 378,328, which
- 11 would be compared to People's Exhibit Number 13, column H, which
- 12 is 361,612. So I think there was a \$15,000.00 or \$16,000.00
- 13 difference.

- 14 Q. Okay. If I could direct your attention, possibly
- 15 backing up here for a moment, to People's Exhibit Number 17 and
- 16 17A.
- 17 A. Okay.
- 18 Q. Did you employ those -- did you make those changes that
- 19 you previously discussed in People's Exhibit Number 17A, 17, as
- 20 well?
- 21 A. Yes. Again, we were dealing with the PCI change, which
- 22 would change slightly the after-tax cash flows that we brought
- 23 into this exhibit, and we recalculated the partial years in line
- 24 one and line 13.

- 1 Q. Okay. Once you made the calculations that are set forth
- 2 within People's Exhibit Number 15 and People's Exhibit Number 16,
- 3 Mr. Styzens, what was the next step that you employed in
- 4 determining the economic benefit?
- 5 A. I am sorry. You are going to have to repeat the
- 6 question.
- 7 Q. I can repeat the question. Once you completed the
- 8 calculations that were set forth in People's Exhibit Numbers 15
- 9 through 17, what was the next step that you did to calculate
- 10 economic benefit in this case?
- 11 A. Similar to the past where you would just take for the
- 12 initial investment on Exhibit Number 15, the bottom of column L,
- 13 you would take that 276,572, which is the economic benefit

- 14 resulting from the initial investment, capital investment
- 15 avoidance during the noncompliance period examined, and you would
- 16 add it to the bottom of column H on exhibit -- People's Exhibit
- 17 Number 16, which is 378,328, which is the economic benefit
- 18 associated with the recurring cost avoidance.
- 19 Q. Okay. Can you perform that calculation here for me
- 20 today, Mr. Styzens?
- 21 A. Yes.
- Q. Thank you.
- 23 A. I get 654,900.
- 24 Q. Is that 900 even?

- 1 A. Yes.
- Q. I just wanted to make sure. Is that correct?
- 3 A. Yes.
- 4 Q. Okay. How does that number differ from the previous
- 5 number that is set forth within -- that you previously determined
- for me based on Exhibits 12, 13, 14, and 15?
- 7 A. It is approximately \$30,000.00 in difference.
- 8 Q. Okay. Thank you.
- 9 MS. CARTER: If I could have just one moment, Mr. Hearing
- 10 Officer.
- 11 HEARING OFFICER KNITTLE: Yes. Let's go off the record.
- 12 (Discussion off the record.)

- 13 HEARING OFFICER KNITTLE: Okay. We are back on.
- 14 (Whereupon said documents were duly marked for purposes of
- 15 identification as People's Exhibits 18, 19, and 20 as of
- this date.)
- 17 Q. (By Ms. Carter) Mr. Styzens, I have just handed to you
- 18 what has previously been marked as People's Exhibit Numbers 18,
- 19 19, and 20. Have you seen these documents before?
- 20 A. Yes.
- 21 Q. Can you tell me what People's Exhibit Number 18 is,
- 22 please?
- 23 A. As I had mentioned earlier, we received a request from
- 24 the division of legal counsel to do some additional economic

- benefit analysis but to change to a slightly different time
- 2 period. So what this is, is using a slightly different
- 3 noncompliance period in the first column there of February of
- 4 1988 through August of 1999, we are calculating the economic
- 5 benefit associated with the initial capital investment.
- 6 Q. Have you seen People's Exhibit Number 19 before?
- 7 A. Yes.
- 8 Q. Can you identify this document for me?
- 9 A. Yes. Again, this is the result of a request from the
- 10 division of legal counsel to do some additional economic benefit
- 11 analysis on the recurring annual operating and maintenance costs
- 12 but to slightly change the noncompliance period from February of

- 13 1988 through August of 1999.
- 14 Q. And have you seen People's Exhibit Number 20 before?
- 15 A. Yes. That is the attachment associated with Exhibit 19
- 16 that, again, recalculates the cost of capital across time for the
- 17 recurring costs but using the new noncompliance period.
- 18 Q. Do People's Exhibit Number 18 through 20 all utilize the
- 19 same time period?
- 20 A. Yes.
- 21 Q. Are there any other changes in People's Exhibits 18, 19,
- 22 and 20 from -- just a moment, please.
- 23 HEARING OFFICER KNITTLE: Ms. Carter, I have a question for
- 24 clarification as well.

- 1 MS. CARTER: Yes, sir.
- 2 HEARING OFFICER KNITTLE: People's 18, on the bottom, says
- 3 02-10-88 through 08-31-99.
- 4 MS. CARTER: Yes, sir.
- 5 HEARING OFFICER KNITTLE: Exhibits 19 and 20 say February
- 6 to August of 1999, it looks like. I just want to get the time
- 7 frames straightened out.
- 8 MS. CARTER: They both say -- let me just back up for a
- 9 second, if I can, Mr. Hearing Officer.
- 10 HEARING OFFICER KNITTLE: Sure.
- 11 MS. CARTER: Does the bottom of People's Exhibit Number 18

- 12 say February 10th of 1988 through August 31st of 1999, WACC?
- 13 HEARING OFFICER KNITTLE: Correct, but it is all numbers.
- 14 MS. CARTER: Okay. Then on Exhibit 19 it says February to
- 15 August 1999, WACC, right?
- 16 HEARING OFFICER KNITTLE: In letters it says Feb dash Aug,
- 17 1999, WACC, which looks like February through August of 1999.
- 18 MS. CARTER: I can make that clarification with the
- 19 witness.
- 20 HEARING OFFICER KNITTLE: Okay.
- 21 MS. CARTER: Thank you very much.
- 22 HEARING OFFICER KNITTLE: Okay.
- Q. (By Ms. Carter) Mr. Styzens?
- 24 A. Yes.

- 1 Q. Can I direct your attention to People's Exhibits 19 and
- 2 20?
- 3 A. Yes.
- Q. Do you see -- what does the bottom line on those
- 5 exhibits state?
- 6 A. The title?
- 7 O. Excuse me. On People's Exhibit Number 19?
- 8 A. The title at the bottom?
- 9 Q. Yes, sir.
- 10 A. It has February through August, 1999. But what that is
- 11 supposed to reflect -- it is just a bad title. It should say

- 12 February of 1988. It was just an omission on clarification of
- 13 the title. It has the same time period as People's Exhibit
- 14 Number 18. The first column reflects February of 1988 through
- 15 August of 1999.
- 16 Q. Okay. And what about on -- can you tell me what the
- 17 title is contained on the bottom of People's Exhibit Number 20?
- 18 A. Yes. Again, it stays February, dash, August of 1999,
- 19 but the form -- the title would be clearer if it would have said
- 20 February 1988 through August of 1999, which is reflected in the
- 21 first column of that table.
- 22 Q. Okay. Thank you. Mr. Styzens, were there any other
- 23 changes in People's Exhibit Number 18 -- let me scratch that,
- 24 please.

- 1 Mr. Styzens, can you tell me if there were any other
- 2 changes between People's Exhibit Number 15 and People's Exhibit
- 3 Number 18?
- 4 A. No, the only change between those two tables was the
- 5 time period which is contained in the first column.
- 6 Q. Okay.
- 7 A. Of course, the net benefit calculation at the very end
- 8 of column L changes as a result of the time frame change.
- 9 Q. What is the net benefit that was determined based upon
- 10 this time period for the initial investment?

- 11 A. That would be contained at the bottom of column L on
- 12 People's Exhibit 18, which is 285,328.
- 13 Q. Okay. And in terms of People's Exhibit 19 and 16, can
- 14 you compare those two for me? Were there any other changes made
- 15 between these two documents?
- 16 A. The only difference is that a different time period is
- 17 used in the first column resulting in a change in the economic
- 18 benefit calculation at the end of column H.
- 19 Q. What is that economic benefit calculation set forth
- 20 within People's Exhibit Number 19 in column H?
- 21 A. Exhibit 19, at the bottom of column H is 355,431.
- 22 Q. Can you please tell me if there were any other changes
- 23 made between People's Exhibit Number 17 and People's Exhibit 20
- 24 besides for the change in the time period that you previously

1-000-244-0190

- 1 referenced?
- 2 A. No. The only change was the time period contained in
- 3 the first column.
- Q. Okay. Based on the calculations that you employed in
- 5 People's Exhibit Number 18 through People's Exhibits 20, did you
- 6 make a determination as to the total economic benefit for this
- 7 time period of February of 1988 through August 31st of 1999?
- 8 A. Yes. You would do that by taking the bottom figure on
- 9 Exhibit Number 18, column L, which is 285,328, which is the
- 10 economic benefit for the initial investment during this

- 11 noncompliance period, and you would add it to People's Exhibit
- 12 Number 19, the bottom of column H which is 355,431, which is the
- 13 economic benefit for the avoided recurring costs and you would
- 14 add those together to get a figure, which I will do now.
- 15 Q. Okay. Thank you.
- 16 A. Those two figures combined then would give you a total
- 17 economic benefit of 640,759.
- 18 Q. Thank you.
- 19 MS. CARTER: Mr. Hearing Officer, if I could just have one
- 20 more moment, please. Thank you.
- 21 HEARING OFFICER KNITTLE: Let's go off.
- 22 (Discussion off the record.)
- 23 HEARING OFFICER KNITTLE: Back on the record.
- 24 (Whereupon said documents were duly marked for purposes of

- 1 identification as People's Exhibits 21 and 22 as of this
- 2 date.)
- 3 Q. (By Ms. Carter) Mr. Styzens, I have just handed you
- 4 People's Exhibits 21 through 22. If I could direct your
- 5 attention to People's Exhibit Number 21, have you seen this
- 6 document before?
- 7 A. Yes, I prepared that document.
- 8 Q. Can you tell me what this document is?
- 9 A. This is an analysis of the economic benefit. On

- 10 People's Exhibit Number 21, it is an examination of the economic
- 11 benefit associated with the avoided initial investment capital
- 12 outlays that occurred during the noncompliance period we examined
- 13 in the first column. But instead of using the weighted average
- 14 cost of capital as the cost of money over time, we used the bank
- 15 prime loan rate, which is -- it is a rate that is used by banks
- 16 to charge for loans to their best customers. It changes
- 17 periodically over the year and we obtained the information from
- 18 the Federal Reserve Board of governor's information on the bank
- 19 prime loan rate, and that is contained in column E on Exhibit
- 20 Number 21.
- 21 Q. Does the bank prime loan rate change over time?
- 22 A. Yes. There is periodically adjustments in that prime
- 23 rate, and it is basically a nationwide type of rate that banks
- 24 charge their best customers, and there are changes over time

- depending on economic data that is occurring at that time, and it
- 2 is usually related to the Federal Reserve Board of governors.
- 3 Q. Okay. So in terms of People's Exhibit Number 21, there
- 4 is no longer the weighted average cost of capital contained in
- 5 this document?

1

- 6 A. Correct. The column E in an older exhibit would have
- 7 contained the weighted average cost of capital, but we had
- 8 substituted in column E the bank prime loan rate.
- 9 Q. Besides the substitution of the weighted average cost of

- 10 capital with the bank prime loan rate, were there any other
- 11 changes employed in the production of People's Exhibit Number
- 12 21 -- between People's Exhibit Number 21 and People's Exhibit
- 13 Number 18?
- 14 A. No, that is the change that was made.
- 15 Q. And based upon this change in the bank prime loan rate,
- 16 was a different number derived for economic benefit for
- 17 noncompliance of initial investment derived in this case?
- 18 A. Yes, that figure would be contained at the bottom of
- 19 column L, labeled net benefit, which would indicate that using
- 20 the prime loan rate as a reasonable rate to charge for the value
- 21 of money over time, that the economic benefit associated with the
- 22 avoided initial investment would be 246,027.
- 23 Q. Okay. How does that number compare with the number that
- is set forth within People's Exhibit Number 18?

- 1 A. The numbers you would compare would be, again, at the
- 2 bottom of column L on both Exhibit 18 and 21. You would compare
- 3 on 18 the 285,328, which was the economic benefit using the
- 4 weighted average cost of capital through time versus 246,027,
- 5 which is the net benefit on Exhibit Number 21 using the prime
- 6 rate. So it looks like there is approximately a \$40,000.00
- 7 difference during the noncompliance period using the prime rate
- 8 versus the weighted average cost of capital.

- 9 (Whereupon a document was duly marked for purposes of
- 10 identification as People's Exhibit 23 as of this date.)
- 11 Q. (By Ms. Carter) If I could direct your attention to
- 12 People's Exhibit Number 22 and People's Exhibit Number 23. First
- 13 of all, People's Exhibit Number 22, have you seen that document
- 14 before?
- 15 A. Yes, I created that document.
- 16 Q. Okay. And can you please describe this document for me?
- 17 A. Again, it is an economic benefit analysis associated
- 18 with the annual recurring costs that were avoided during the
- 19 noncompliance period. But instead of using the weighted average
- 20 cost of capital, it is using the prime rate.
- 21 Q. Okay. Is there any other changes that were employed in
- 22 generating People's Exhibit Number 22 compared to People's
- 23 Exhibit Number 19?
- A. No, no other changes.

- 1 Q. Okay. Is the time period the same?
- 2 A. Yes.
- 3 Q. Again, in People's Exhibit Number 23, have you seen that
- 4 document before?
- 5 A. Yes.
- 6 Q. What is that document?
- 7 A. That's basically an attachment to People's Exhibit
- 8 Number 22, and that's where you will see the prime rate listed in

- 9 column B, which would be formerly the weighted average cost of
- 10 capital which would be contained on one of the previous exhibits,
- 11 I believe People's Exhibit Number 20. And that is where you are
- 12 taking the annual recurring costs over time and instead of
- 13 charging the time value of money during that period, instead of
- 14 using the weighted average cost of capital, you are using what a
- 15 typical bank would charge a company if they were to borrow money
- 16 to borrow debt using the prime rate.
- 17 Q. Okay. Are there any other changes between People's
- 18 Exhibit Number 23 and People's Exhibit Number 20?
- 19 A. No.
- 20 Q. Okay.
- 21 A. The difference is only the WACC versus the prime rate.
- 22 Q. Okay. Based upon the prime loan rate for the time
- 23 period of February of 1988 through August of 1999, did you make a
- 24 determination for economic benefit for the annual recurring

- 1 costs?
- 2 A. Yes.
- 3 Q. Okay. What figure or what economic benefit did you
- 4 calculate?
- 5 A. You would have to take, on People's Exhibit Number 21,
- 6 the net benefit in column L, which is dealing with the prime rate
- of \$246,027.00, and you would have to add that to People's

- 8 Exhibit Number 22, which is, again, dealing with the prime rate
- 9 for the recurring costs.
- 10 Q. Mr. Styzens, if I could just back up for just a moment.
- 11 A. Yes
- 12 Q. My question was, did you make a calculation for economic
- 13 benefit for the annual recurring costs?
- 14 A. Oh, I am sorry. Yes. It would be contained on Exhibit
- 15 22, the bottom of column H, 336,534.
- 16 Q. And how does the economic benefit calculated for the
- 17 annual recurring cost of the prime loan rate differ from the
- 18 annual recurring costs utilizing the weighted average cost of
- 19 capital for that same time period?
- 20 A. Exhibit Number 19, which would be the equivalent number
- 21 for using the weighted average cost of capital, is 355,431, and
- 22 using the prime rate on People's Exhibit Number 22, column H, it
- 23 dropped from that figure down to 336,534, which is about a
- 24 \$20,000.00 difference.

- 1 Q. Now, did you calculate a total economic benefit
- 2 utilizing the prime rate for the time period of February of 1988
- 3 through August of 1999?
- 4 A. Yes.
- 5 Q. How did you perform that calculation?
- 6 A. In order to get a total economic benefit using the prime
- 7 rate for that noncompliance period, you would have to take

- 8 People's Exhibit Number 22, the bottom of column H, 336,534, and
- 9 add it to People's Exhibit Number 21, for the initial investment,
- 10 the bottom of column L, \$246,027.00.
- 11 Q. Can you please add those for me?
- 12 A. Yes. I get 582,561.
- 13 Q. Mr. Styzens, were there any other factors that you
- 14 considered in your economic benefit analysis?
- 15 A. No.
- 16 Q. Are you familiar with the term retrofit?
- 17 A. Yes. Retrofit is just a word that you can see in any
- 18 dictionary. It just deals with changes or modifications that are
- 19 made to, let's say, a building or a piece of equipment that is
- 20 already operating or already in place where you try to enhance
- 21 its performance. That's considered retrofit.
- 22 Q. Okay. Are you familiar with the term retrofit in the
- 23 context of an economic benefit calculation?
- 24 A. I have heard just basically pertaining to this case

- 1 here, the Panhandle case, there have been some discussions about
- 2 retrofit costs and how they relate to economic benefit. There
- 3 has been some calculations and discussions related to this case.
- 4 That was my first exposure to economic benefit and retrofit.
- 5 Q. And what context has the term retrofit arisen pertaining
- 6 to this case?

- 7 A. I believe it pertains to People's Exhibit Number 11.
- 8 Q. Can you just tell me in general how it has arisen in
- 9 this case?
- 10 A. In general? It appears that Panhandle Eastern believes
- 11 that they have had some avoidable costs or retrofit costs that
- 12 would have occurred today versus what would have occurred in
- 13 1988.
- 14 Q. Okay. Does Panhandle seek to utilize these retrofit
- 15 costs in any sort of calculations?
- 16 A. Yes. It appears, from my review of the information in
- 17 this Panhandle penalty case in my audit, that it appears that
- 18 Panhandle is seeking some kind of reduction or rebate to the
- 19 economic benefit based on some retrofit costs that they have
- 20 calculated.
- 21 Q. Okay. Did you employ retrofit costs in any of your
- 22 calculations?
- 23 A. No, I did not.
- 24 Q. Why didn't you employ any type of retrofit costs in the

- 1 calculations that you performed?
- 2 A. Well, as part of the internal audit, when I was
- 3 examining that issue I reached some conclusions regarding the
- 4 relationship between economic benefit and retrofit costs.
- 5 Q. And what were the conclusions that you reached
- 6 pertaining to economic benefit and retrofit costs?

- 7 MR. BOYD: I am going to object to the lack of foundation
- 8 for any conclusion. This witness has testified that this is his
- 9 first exposure to this issue and has not laid any kind of
- 10 groundwork as to what he has done in this particular case to have
- 11 any conclusions at all in regard to retrofit costs.
- 12 HEARING OFFICER KNITTLE: Ms. Carter?
- 13 MS. CARTER: Mr. Hearing Officer, in this case he has
- 14 indicated that he has considered retrofit costs in terms of it
- 15 being raised by respondent in this matter. Simply because he did
- 16 not employ retrofit costs does not mean that he did not consider
- 17 retrofit costs and their appropriateness for determining economic
- 18 benefit calculations. I think the appropriate foundation has
- 19 been raised based on the previous testimony that he provided.
- 20 HEARING OFFICER KNITTLE: I am going to sustain the
- 21 objection, but that does not prohibit you from laying foundation
- 22 as to how he reached his conclusions.
- MS. CARTER: Okay. Just a moment, please.
- 24 HEARING OFFICER KNITTLE: Let's go off the record for a

- 1 second.
- 2 (Discussion off the record.)
- 3 HEARING OFFICER KNITTLE: Okay. Let's take a five minute
- 4 break.
- 5 (Whereupon a short recess was taken.)

- 6 HEARING OFFICER KNITTLE: All right. We are back on the
- 7 record after a brief recess.
- 8 Mr. Styzens, let me remind you that you are still under
- 9 oath.
- 10 THE WITNESS: Yes.
- 11 HEARING OFFICER KNITTLE: Ms. Carter, you may continue with
- 12 your direct examination of this witness.
- MS. CARTER: Thank you.
- 14 Q. (By Ms. Carter) Mr. Styzens, have you explored the issue
- 15 of retrofit?
- 16 A. Yes.
- 17 MR. BOYD: Objection. Asked and answered. We have gone
- 18 over this before the break.
- MS. CARTER: Mr. Hearing Officer, I am simply trying to lay
- 20 the foundation that the Board requested that I do. If I could
- 21 have a little leeway in this --
- 22 HEARING OFFICER KNITTLE: Yes, I will give you a little
- 23 leeway on this. I will overrule the objection and let you ask a
- 24 couple of background questions.

- 1 Q. (By Ms. Carter) I am sorry. What was your answer?
- 2 MS. CARTER: What was his answer, Mr. Hearing Officer?
- 3 HEARING OFFICER KNITTLE: It was yes.
- 4 (Laughter.)
- 5 MS. CARTER: I am glad I am providing comedy here for

- 6 everybody at least. I will just continue on. Could she read
- 7 back the question as well, please.
- 8 HEARING OFFICER KNITTLE: Please, Darlene.
- 9 (Whereupon the requested portion of the record was read
- 10 back by the Reporter.)
- 11 Q. (By Ms. Carter) In what context have you explored the
- 12 issue of retrofit?
- 13 A. Well, the concept of retrofit costing is common among a
- 14 variety of industries in relation to environmental type of
- 15 controls, for example, the gasoline station industry in Chicago,
- 16 they had to go through a series of upgrades of their pumping
- 17 equipment to come into compliance with air emissions, so they had
- 18 retrofitting involving those pieces of equipment. The dry
- 19 cleaning industry had to do a lot of changes to their processes
- 20 and they had retrofitting associated with coming into compliance
- 21 with environmental regulations. It happens in industries across
- 22 the board. Like, there was recently an indication that the
- 23 Boeing 737 has to be retrofitted to change its rudder system,
- 24 things of that nature. So, I mean, it is a common event in

- 1 business, retrofitting equipment.
- I have read some articles by Mr. Singh that discuss
- 3 retrofit costs and their impact on economic benefit. I think
- 4 there was two or three articles that were presented as a part of

- 5 this discussion of economic benefit for Panhandle Eastern.
- 6 Again, it is part of -- my function as an internal auditor is to
- 7 become aware and more knowledgeable, as knowledgeable as
- 8 possible, about the topics that I am examining in the internal
- 9 audit so that I can make accurate and reasonable analysis and
- 10 conclusions based on that information. And so I went through a
- 11 series of, you know, looking at Mr. Singh's articles. Of course,
- 12 again, I was aware of these events occurring in other industry
- 13 and things of that nature.
- Q. Okay. You mentioned articles that you have read
- 15 pertaining to retrofit. Can you just tell me a little bit about
- 16 your understanding of what was contained in those articles?
- 17 A. Yes. Mr. Singh was doing some examples of economic
- 18 benefit analysis where a company can have an economic benefit but
- 19 then there is discussions about a variety of retrofit activities
- 20 that would go on with that company for let's say modifying the
- 21 building in some way to install pollution control equipment or,
- 22 you know, making any type of changes to structures or taking
- 23 apart equipment, things of that nature. And Mr. Singh then
- 24 related some examples of how you can go through a traditional

- 1 economic benefit analysis. But then in Mr. Singh's article he
- 2 gives the opinion that there should be some discussion about how
- 3 retrofit costs should affect that economic benefit.
- 4 Q. Are the principles in these articles that you have read

- 5 attempting to be employed in this case?
- 6 MR. BOYD: Objection to the form of the question.
- 7 HEARING OFFICER KNITTLE: How so, Mr. Boyd?
- 8 MR. BOYD: Well, it is ambiguous, for one thing.
- 9 HEARING OFFICER KNITTLE: Any other thing?
- 10 MR. BOYD: I didn't understand it at all, so I think it is
- 11 too ambiguous to understand.
- 12 HEARING OFFICER KNITTLE: Ms. Carter, a response?
- 13 MS. CARTER: I disagree that the question is ambiguous. I
- 14 can rephrase for Counsel for respondent's clarification.
- 15 HEARING OFFICER KNITTLE: Please do.
- 16 Q. (By Ms. Carter) Are the principles pertaining to
- 17 retrofit that are set forth within the articles that you
- 18 previously referred to, seeking to be employed by respondent in
- 19 this matter?
- 20 A. Yes.
- 21 Q. Can you explain specifically how those principles
- 22 respondent is seeking -- can you explain specifically how the
- 23 respondent is seeking to employ those principles in terms of an
- 24 economic benefit calculation?

- 1 A. It appeared to me that what they are trying to do in
- 2 this particular case, when comparing to Mr. Singh's articles that
- 3 I have read, is a similar approach where you develop an economic

- 4 benefit for the avoided initial capital outlays and the recurring
- 5 costs over time. So you have a benefit period. But then, as Mr.
- 6 Singh discusses in his articles, he deals with what he calls a
- 7 disbenefit period or a retrofit period where you then, according
- 8 to Mr. Singh, are to make some kind of adjustments to your
- 9 economic benefit calculations based on retrofit costs that may
- 10 occur in a different time period, a later date, to make changes
- 11 to equipment, let's say, in order to incorporate or retrofit an
- 12 environmental equipment on to a -- let's say a piece of
- 13 equipment, like an engine or whatever.
- 14 Q. What role do you believe that retrofit should or should
- 15 not play in this case?
- 16 A. Well, as I examined Mr. Singh's concepts in his articles
- 17 and what was being attempted to be done or discussed in this
- 18 Panhandle case, as an internal auditor, when you are evaluating
- 19 or performing an internal audit, you have to always examine not
- 20 only the particular financial calculations and financial concepts
- 21 that you are working with, but you have to examine the internal
- 22 control systems or the systems of internal control that are
- 23 involved in your audit project. Because one of our main
- 24 functions as an internal auditor is to continuously, for the

- 1 organization that we are working for, to examine the
- 2 effectiveness of the internal control system.
- 3 What I mean by that is, for example, in this case when you

- 4 talk about economic benefit, it is a financial concept where you
- 5 go through financial analysis to reach economic benefit. But
- 6 when I examined it in a broader context of this internal audit,
- 7 it is also a key control system that the Illinois EPA uses in
- 8 their Agency to ensure that their enforcement program is
- 9 effective in ensuring that environmental laws are followed, that
- 10 capital expenditures are made timely, and it is a key control
- 11 point. If there is any effort to weaken that control point, that
- 12 is where I have to make some kind of determination that is the
- 13 control system effective or not.
- 14 My conclusion, from examination of Mr. Singh's articles and
- 15 what is going on in this particular case is, that any attempt to
- lessen the economic benefit by, let's say retrofit, would
- 17 significantly reduce the effectiveness of the control. For
- 18 example, if you have a manager of a company, in this day and age
- 19 there is a lot of pressure on management to ensure that the
- 20 company performs well financially. And when you examine internal
- 21 controls, unfortunately, from an auditor's standpoint, you cannot
- 22 assume that everybody is a good citizen. You can't assume that
- 23 everybody is going to make the hard decisions and spend the money
- 24 to come into compliance with environmental laws.

- 1 That is the internal auditor's role, is to play the devil's
- 2 advocate, to assume that maybe there is a manager out there

- 3 working for some company that is going to try to maybe delay
- 4 capital expenditures temporarily or permanently in order to have
- 5 that money to use on other projects in the company and to maybe
- 6 not take -- make the right decision to spend the money on
- 7 environmental equipment.
- 8 Again, the goal -- you have to remember the goal of the
- 9 control system, the goal of economic benefit is to make that
- 10 manager indifferent between making the decision to spend the
- 11 money on pollution control equipment or spend it on some other
- 12 investment. You are trying to take away any benefit that the
- 13 manager would have for spending that money improperly. And if
- 14 you have a manager out there that knows that there is retrofit
- 15 costs that are going to occur in the future, and that he is going
- 16 to get a rebate off the economic benefit calculation, then that
- 17 does change the effectiveness of the control.
- 18 That manager is no longer indifferent. There is actually a
- 19 reasonable decision based on that approach that, well, maybe I
- 20 will delay that cost, because if I can get a recovery from my
- 21 economic benefit by subtracting off the retrofit costs, then I
- 22 may tend to lean towards delaying the capital investment rather
- 23 than making the capital investment.
- Q. Okay. Is there any other conclusion that you made

- 1 pertaining to retrofit costs in this case?
- 2 A. Well, another concept that I examined was in my economic

- 3 benefit analysis, what I am trying to do is go back to the
- 4 beginning of the noncompliance period in 1988. And to
- 5 reconstruct what should have happened, what should have Panhandle
- 6 done like their competitors had done in 1988. And as I began to
- 7 examine this retrofit issue, I analyzed what would be -- if the
- 8 competitor of Panhandle that made the investment in 1988, what
- 9 would be the retrofit costs today. Well, the answer in my mind
- 10 was zero because if you had made the capital investment in 1988
- 11 you would avoid the retrofit costs. That is an avoidable cost
- 12 and I don't believe it should be included in your incremental
- 13 cost analysis.
- 14 Q. Did you make any other conclusions pertaining to
- 15 retrofit in this case?
- 16 A. Yes. Besides the significant negative impact it would
- 17 have on the control system, I also determined that we are dealing
- 18 with two time periods here. We are dealing with a noncompliance
- 19 time period where you are examining the capital avoidance, the
- 20 economic benefit in this noncompliance period. The period of
- 21 noncompliance goes from the noncompliance date to when the
- 22 decision is made to comply. And that is the period that we
- 23 examine.
- 24 The concepts of retrofit costs that are going on in this

- entire different decision. I could give an example where -- so
- 3 we just focus the economic benefit on the first decision in the
- 4 first time period, which is what should have happened back in
- 5 1988 when they should have complied. We did not move our
- 6 analysis into the second time period or the second decision
- 7 period which is what are we going to do now to comply.
- 8 And if you try to do analysis covering two different
- 9 periods and two different decisions, it just cannot be done.
- 10 Just a quick example is if you are going to try to, let's say,
- 11 retrofit clean burn equipment on these engines and Panhandle
- 12 indicates that there is going to be certain costs that are going
- 13 to occur today and into the future to do this retrofitting, and
- 14 you take the engine apart to retrofit it, and you open the engine
- 15 and you take the heads off and you find there is some significant
- 16 problems, mechanical problems, with the engine.
- 17 Well, then you get into the whole thing is, well, what part
- 18 of the retrofit costs should we assign to the environmental side
- 19 of it, because now you turn it into just from a retrofit activity
- 20 for environmental equipment, now you are going to have to make
- 21 some modifications to the engine and make some maintenance
- 22 changes and there is going to be costs associated with that. So
- 23 this whole retrofit thing in this different time period, you can
- 24 get into so many different circumstances and so many different

- 2 reasonable economic benefit calculation across both those periods
- 3 since they are so different.
- 4 Q. Just for a clarification, can you please define for me
- 5 what you mean by a business decision?
- 6 MR. BOYD: Objection to the form of the question and for
- 7 foundation.
- 8 HEARING OFFICER KNITTLE: Overruled.
- 9 MS. CARTER: Okay.
- 10 THE WITNESS: What I mean by a business decision?
- 11 MR. CARTER: Yes.
- 12 THE WITNESS: Well, when you are -- managers of a company,
- 13 they continuously have to make business decisions. And for every
- 14 business decision there is a risk. So if you make a business
- 15 decision to delay capital expenditures, let's say, especially
- 16 related to environmental issues, there is risks associated with
- 17 that business decision. There is an upside risk. It may result
- 18 in something good happening. There is downside risks. There may
- 19 be something bad that may happen. That is the whole concept of
- 20 risk in business. Business is usually a risky type of activity.
- 21 And, for example, if a decision is made to delay capital
- 22 outlays, let's say to come into compliance with environmental
- 23 regulations, I mean, there is really two large components of that
- 24 risk decision, that business decision. One is the risk that you

- 1 are going to get -- that the EPA is going to do an inspection and
- 2 they are going to identify a noncompliance period and they are
- 3 going to fine you or penalize you with an economic benefit. But
- 4 the second risk, which is always there, is that costs may go up
- 5 in the future. That is just part of delaying decisions, that it
- 6 could cost you more in the future.
- 7 So when you get into these concepts of increasing costs in
- 8 the future, to me that is just business, the risk of making a
- 9 particular business decision. Getting back to my first -- one of
- 10 my points that a company that decided to comply in 1988, what was
- 11 their extra costs? What was their retrofit costs? Well, they
- 12 happened to luckily or purposely make a good business decision in
- 13 1988 and they have no extra costs, they have no retrofit costs.
- 14 And another company may not happen to make the right decision.
- 15 It does not have to be purposeful. It could be accidental or
- 16 just because they didn't have a knowledge base to make the right
- 17 decision. But the point is there is always a risk of a business
- 18 decision no matter what that decision is.
- 19 Q. Okay.
- 20 A. Could I add one thing to that?
- Q. Is it in response to my last question?
- 22 A. Yes.
- 23 Q. Yes.
- 24 A. The point I am trying to make with this retrofit idea of

- 1 the deducting it off of the economic benefit, is you are removing
- 2 too much of the business risk from the decision. You are making
- 3 it too easy for the manager to make the wrong decision. They are
- 4 no longer indifferent. That's the goal of economic benefit.
- 5 That's the goal of the control system. It is to remove any
- 6 incentive to make the wrong decision. That's what we are trying
- 7 to do at the Environmental Protection Agency's enforcement
- 8 program.
- 9 MS. CARTER: Mr. Hearing Officer, I have no further
- 10 questions for this witness at this time on direct. However, I
- 11 would like to reserve the right to recall this witness at a later
- 12 time.
- 13 HEARING OFFICER KNITTLE: In your direct or in rebuttal?
- 14 MS. CARTER: In direct and in rebuttal.
- 15 HEARING OFFICER KNITTLE: Mr. Boyd?
- 16 MR. BOYD: If she is done with the witness on direct, then
- 17 she is done with him on direct.
- 18 MS. CARTER: I may or may not need to recall the witness on
- 19 direct, Mr. Hearing Officer. It is -- just one moment. Let me
- 20 get my thoughts straight here.
- 21 HEARING OFFICER KNITTLE: Yes, explain to me why.
- 22 MS. CARTER: I know. I am just trying to get my thoughts
- 23 straight here for just a moment.
- 24 HEARING OFFICER KNITTLE: Okay.

- 1 MS. CARTER: Mr. Hearing Officer, the only reason that the
- 2 State would need to recall Mr. Styzens on direct is perhaps for
- 3 establishing the admissibility of some of the records that have
- 4 been provided here today. That would be the only reason.
- 5 HEARING OFFICER KNITTLE: You mean if you offer an exhibit
- 6 into evidence and it is denied and you want to provide further
- 7 foundation?
- 8 MS. CARTER: That's correct. That's correct.
- 9 HEARING OFFICER KNITTLE: You could offer them now if you
- 10 want.
- 11 MS. CARTER: Before we offer these exhibits into evidence,
- 12 they do rely upon the weighted average cost of capital
- 13 calculations that have not been gone into in-depth yet. That
- 14 will be directed by Dr. Nosari in his testimony. So because of
- 15 that, at this time the State is not seeking to admit them into
- 16 evidence at this time.
- 17 HEARING OFFICER KNITTLE: Mr. Boyd, anything further?
- MR. BOYD: Well, with the exception of Exhibits 8, 9 and 10
- 19 and I think it is Exhibit 7, we don't have any objection to the
- 20 admissability of the other exhibits at this point in time. So I
- 21 don't see that there is any reason to call Mr. Styzens again on
- 22 direct.
- 23 HEARING OFFICER KNITTLE: I am going to overrule the
- 24 objection and leave her leave for the limited purpose of

- 1 addressing any objections to the exhibits. I don't know if he is
- 2 involved with 8, 9, 10 and what was the other one?
- 3 MS. CARTER: He is involved in 8, 9 and 10. And Number 7
- 4 is the weighted average cost of capital sheet that --
- 5 HEARING OFFICER KNITTLE: I don't think that is
- 6 inappropriate. I think it is reasonable. So I will allow you
- 7 for that --
- 8 MS. CARTER: Thank you.
- 9 HEARING OFFICER KNITTLE: -- limited purpose only. We want
- 10 no other direct testimony.
- 11 MS. CARTER: No other direct testimony from Mr. Styzens.
- 12 HEARING OFFICER KNITTLE: Okay. You can reserve --
- 13 MS. CARTER: But reserving, obviously, the right to recall
- 14 Mr. Styzens for rebuttal.
- 15 HEARING OFFICER KNITTLE: Correct.
- 16 MS. CARTER: Okay. Thank you.
- 17 HEARING OFFICER KNITTLE: Thank you, sir. You may step
- 18 down.
- 19 MR. BOYD: No.
- 20 HEARING OFFICER KNITTLE: No. What am I doing.
- 21 THE WITNESS: I wish.
- 22 HEARING OFFICER KNITTLE: For some reason I thought we had
- 23 gone through cross and redirect and recross and re-redirect.
- 24 MR. BOYD: I will have to try to keep you awake then.

- 1 HEARING OFFICER KNITTLE: No. I am sure you will do a fine
- 2 job, Mr. Boyd. My apologies to everybody.
- 3 It is your witness, Mr. Boyd.
- 4 MR. BOYD: Just one preliminary matter. I do notice that
- 5 Mr. Nosari is present in the room. I would ask that he be asked
- 6 to leave the room at this point in time, because he will be
- 7 introducing evidence later on and my cross-examination of Mr.
- 8 Styzens may cover some of the same points as my cross-examination
- 9 of Mr. Nosari.
- 10 HEARING OFFICER KNITTLE: Ms. Carter?
- 11 MS. CARTER: Typically I would not have an objection to
- 12 that. However, it is my understanding that an agreement was made
- 13 between Counsel for respondent and Counsel for complaint in terms
- 14 of the parties being able to be present during all testimony. I
- 15 was not a party to that conversation, unfortunately. It was Mr.
- 16 Layman. But that is my understanding of what took place between
- 17 Mr. Layman and Mr. Boyd.
- 18 HEARING OFFICER KNITTLE: Mr. Boyd?
- 19 MR. BOYD: That was not the agreement. What I had asked
- 20 Mr. Layman is we had people from Panhandle coming in town from
- 21 out-of-state for the first few days and I asked if they were
- 22 going to limit their participation in the -- during the
- 23 complainant's case-in-chief, that I know that before I book those
- 24 flights and got that all arranged. I never told Mr. Layman that

- 1 we would not be asking Mr. Nosari to step out during the
- 2 cross-examination of Mr. Styzens.
- 3 HEARING OFFICER KNITTLE: In light of that assertion and
- 4 the fact that Mr. Layman is not here, Ms. Carter, do you have an
- 5 objection?
- 6 MS. CARTER: Yes, I do have an objection.
- 7 HEARING OFFICER KNITTLE: What is your objection?
- 8 MS. CARTER: Again, based on the representations of Mr.
- 9 Layman pertaining to his conversation with Mr. Boyd. I
- 10 specifically asked him after his conversation with Mr. Boyd if
- 11 that would exclude our opinion witnesses during the testimony of
- 12 another one of our opinion witnesses and he said it would not.
- 13 HEARING OFFICER KNITTLE: Mr. Boyd?
- 14 MS. CARTER: And at this point Mr. Nosari has already sat
- 15 through direct.
- 16 MR. BOYD: We are seeing an example of hearsay within
- 17 hearsay now. I cannot defend what Mr. Layman told her. I can
- 18 tell you what I told Mr. Layman and that's what I have done.
- MS. CARTER: Perhaps --
- 20 HEARING OFFICER KNITTLE: Yes, Ms. Carter?
- 21 MS. CARTER: Is it possible for me to at least try to get
- 22 Mr. Layman back in here?
- 23 HEARING OFFICER KNITTLE: Depending on how long that would
- 24 take.

- 1 MS. CARTER: Can I just at least try him at his office?
- 2 HEARING OFFICER KNITTLE: Yes, you can try him on the
- 3 telephone.
- 4 MS. CARTER: Thank you.
- 5 HEARING OFFICER KNITTLE: Okay. Let's take a five minute
- 6 recess.
- 7 (Discussion off the record.)
- 8 HEARING OFFICER KNITTLE: All right. We are back on the
- 9 record.
- 10 Ms. Carter, you were unable to track down Mr. Layman, I
- 11 take it?
- 12 MS. CARTER: I was unable to track down Mr. Layman. I do
- 13 want to, though, renew my objection for the record and simply
- 14 based on the representations that I had from Mr. Layman of that
- 15 telephone conversation. And I do want to again indicate that Dr.
- 16 Nosari was allowed to sit in for Mr. Styzens' direct testimony.
- 17 And, you know, later on today we will be, you know, presenting
- 18 Dr. Nosari as a witness in this matter. And since he was allowed
- 19 to sit in on direct and, you know, listen to that, it doesn't
- 20 seem to be outside of the scope of reasonableness to allow him to
- 21 sit in on cross. There is really nothing else that I can say on
- 22 this at this point. However, I adamantly -- I adamantly disagree
- 23 with the representations that are being made by opposing Counsel.
- 24 HEARING OFFICER KNITTLE: Any further comment, Mr. Boyd?

#### 1-800-244-0190

- 1 MR. BOYD: The only comment I would make is, as you recall,
- 2 when Mr. Styzens was deposed we also made a similar motion to
- 3 exclude Mr. Nosari from being present. There is no surprise here
- 4 that we would do this. Again, if there had been a
- 5 misunderstanding, then I am sorry if I may have been part of the
- 6 source of that misunderstanding. But it should not come as a
- 7 surprise to the State that we are asking that their economic
- 8 benefit expert be excluded during the cross-examination of their
- 9 other economic benefit expert.
- 10 MS. CARTER: It does come to a surprise to the State,
- 11 especially since Dr. Nosari was allowed to sit in during the
- 12 direct testimony and based upon the representations of that
- 13 conversation and agreement amongst Counsel. So it does come as a
- 14 surprise, because it is in direct opposition to that.
- 15 HEARING OFFICER KNITTLE: Anything further, Mr. Boyd? I
- 16 will allow you to have the last word on your motion here.
- 17 MR. BOYD: Nothing.
- 18 HEARING OFFICER KNITTLE: I am going to grant your motion
- 19 in light of the fact that Mr. Layman is not here to discuss what
- 20 any potential agreement was and Mr. Boyd is asserting that that
- 21 agreement was not reached. So the safest course of action for me
- 22 is to exclude this witness.
- 23 So, Mr. Nosari, we are thinking we are not going to be done
- 24 here until about 12:30 with this witness and then we are going to

- 1 take a break for lunch. So you may not have to be back here,
- 2 aside from what you want to work out here with your Counsel,
- 3 until about 1:30.
- 4 MS. CARTER: If I could have just one moment to speak with
- 5 Dr. Nosari.
- 6 HEARING OFFICER KNITTLE: Sure. We will go off the record
- 7 for a second.
- 8 (Discussion off the record.)
- 9 (Dr. Nosari exited the hearing room.)
- 10 HEARING OFFICER KNITTLE: All right. We are back on the
- 11 record.
- 12 Mr. Boyd, we are ready for cross-examination of this
- 13 witness.
- MR. BOYD: Thank you.
- 15 CROSS EXAMINATION
- 16 BY MR. BOYD:
- 17 Q. Good morning, Mr. Styzens.
- 18 A. Good morning.
- 19 Q. Your work with the Agency involves internal audit
- 20 projects; is that right?
- 21 A. I am an internal auditor.
- 22 Q. For purposes of this case you conducted an audit to
- 23 determine an appropriate economic benefit amount; is that right?
- 24 A. No. I performed an internal audit on topics related to

- 1 economic benefit, which includes a determination of the economic
- 2 benefit.
- 3 Q. All right. Now, it is true that the IEPA has no written
- 4 economic benefit policy; isn't that right?
- 5 A. I don't know. I am not aware if there is a written
- 6 policy. I am aware that the Illinois EPA has an internal control
- 7 system called economic benefit. Whether there is some written
- 8 procedures exactly, I am trying to think here if there is.
- 9 Q. Well, let me ask you this. Have you seen anything in
- 10 writing describing that internal control system called economic
- 11 benefit?
- 12 A. Yes.
- 13 Q. What was the source of that information?
- 14 A. I received information periodically over the last five
- 15 years from our division of legal counsel on various internal
- 16 audit projects related to economic benefit analysis that they use
- 17 in their settlement negotiation process, which I believe they use
- 18 a federal model.
- 19 Q. The federal model you are thinking about is the BEN
- 20 Model; is that right?
- 21 A. Right.
- Q. Besides the BEN Model, is there any other model or
- 23 approach that the IEPA has adopted as their approach to
- 24 determining economic benefit?

- A. I believe they rely on the BEN Model for their control
- 2 system at the Agency.
- 3 HEARING OFFICER KNITTLE: Mr. Boyd, we have Dr. Nosari
- 4 running back in here.
- 5 MR. BOYD: Oh, okay.
- 6 DR. NOSARI: I apologize. I forgot my coat.
- 7 HEARING OFFICER KNITTLE: That is perfectly acceptable, Dr.
- 8 Nosari. I just didn't want Mr. Boyd to ask any questions he
- 9 didn't want Dr. Nosari to hear.
- 10 DR. NOSARI: I am sorry. Thanks for your understanding.
- 11 HEARING OFFICER KNITTLE: Mr. Boyd, you can continue.
- 12 Q. (By Mr. Boyd) For purposes of this project, though --
- 13 A. Right.
- 14 Q. -- the work that you did was based on your independent
- 15 and professional judgment; is that right?
- 16 A. Yes.
- Q. Okay. And that work began in the fall of 1999?
- 18 A. Correct.
- 19 Q. Okay. Mr. Styzens, when you first became involved in
- 20 this project the scope of your audit was to determine an economic
- 21 benefit based on numbers provided to you regarding the cost to
- 22 install and to annually operate control equipment?
- 23 A. Well --
- Q. That is a yes or no question, sir.

- 1 A. No.
- 2 Q. You can answer that?
- 3 A. No.
- 4 MR. BOYD: Well, Mr. Hearing Officer, I think it is a
- 5 simple question. Again, we have an hour until lunch. I would
- 6 just ask the witness that if there is a yes or no answer to my
- 7 question that he be instructed to answer that, and that he be
- 8 instructed that if there is any clarification that he would like
- 9 to give that he can do that on redirect.
- 10 HEARING OFFICER KNITTLE: Yes, I will instruct him so, but
- 11 did you answer no to that question, sir?
- 12 THE WITNESS: Yes, I did answer no.
- 13 HEARING OFFICER KNITTLE: I think he was answering no to
- 14 the question and not no to the fact that he couldn't answer the
- 15 question with a yes or no answer.
- 16 THE WITNESS: Could you repeat the question maybe?
- 17 Q. (By Mr. Boyd) Sure. I said when you first got involved
- 18 in this audit project, to determine economic -- your scope of the
- 19 audit was to determine an economic benefit based on numbers on
- 20 the annual operating costs and the initial costs provided to you;
- 21 isn't that correct?
- 22 A. No.
- 23 O. Well, sir, before you talked to us about exhibit -- the

- 1 right?
- 2 A. Yes.
- 3 Q. You obtained that document from the Agency attorneys;
- 4 isn't that right?
- 5 A. From the division of legal counsel.
- 6 Q. Okay. And that document contained information on the
- 7 installation costs; is that right?
- 8 A. The initial capital investment and the annual operating
- 9 costs.
- 10 Q. And those numbers were, therefore, provided by the
- 11 Agency attorneys to use; is that right?
- 12 A. The division of legal counsel.
- 13 Q. And that document, page 115, also had information on the
- 14 annual operating costs?
- 15 A. Correct.
- 16 Q. And that also was provided by the Agency attorneys?
- 17 A. The division of legal counsel.
- 18 Q. All right. You assumed at that time that the two
- 19 numbers you were provided were accurate?
- 20 A. No, that is not correct.
- 21 Q. Do you recall being deposed in this matter in December
- 22 of 1999, sir?
- 23 A. Yes.

1 sir?

- 2 A. Yes.
- Q. Do you recall me asking you this question? "What
- 4 assumptions do you need to make in order to determine economic
- 5 benefit in the way you are doing it?" Did you provide this
- 6 answer? "What assumptions? I don't think we have many
- 7 assumptions. Of course, the biggest assumption is these two
- 8 figures are accurate." Do you remember giving that response?
- 9 A. Yes.
- 10 Q. All right. Isn't it true that when you were provided
- 11 the numbers on page 115 from the Agency division of legal
- 12 counsel, that you did no independent audit of the accuracy of
- 13 those numbers?
- 14 A. Correct.
- 15 Q. Before you became involved the Agency attorneys had done
- 16 a BEN analysis; isn't that right?
- 17 A. Correct.
- 18 Q. And they used the same numbers from page 115 that you
- 19 did?
- 20 A. Correct.
- 21 Q. They calculated the economic benefit of approximately 8
- 22 million dollars; isn't that right?

- 23 A. Correct.
- MS. CARTER: Objection.

EDODELING COMPANY

- 1 HEARING OFFICER KNITTLE: What is the objection?
- 2 MS. CARTER: He is presenting facts not in evidence, for
- 3 starters. It is beyond the scope of the direct.
- 4 HEARING OFFICER KNITTLE: Mr. Boyd, is this beyond the
- 5 scope of direct?
- 6 MR. BOYD: He testified to what he had done before.
- 7 MS. CARTER: The question that Mr. Boyd was questioning him
- 8 on pertained to calculations that were performed by
- 9 representatives of the division of legal counsel. Those
- 10 calculations Mr. Styzens has not testified to. And it was not
- 11 questioned upon in the scope of his direct testimony.
- 12 HEARING OFFICER KNITTLE: Anything further, Mr. Boyd?
- MR. BOYD: No.
- 14 HEARING OFFICER KNITTLE: I am going to overrule the
- 15 objection. I think we had testimony that can relate to this
- 16 issue. I don't think it is beyond the scope of the direct
- 17 examination.
- 18 Go ahead, Mr. Boyd.
- 19 Q. (By Mr. Boyd) Mr. Styzens, that 8 million dollar number
- 20 was subsequently reported in the Agency's response to
- 21 interrogatories in early September, wasn't it?
- 22 A. I don't know.

- Q. But using the numbers from page 115 that you were
- 24 provided by the Agency attorneys, you determined an economic

- 1 benefit of approximately 8 million dollars yourself; isn't that
- 2 right?
- 3 A. Using our approach?
- 4 Q. Yes.
- 5 A. Dr. Nosari and myself?
- 6 Q. Yes.
- 7 A. It was closer to 7 million.
- 8 Q. Okay. But you said earlier today that you had -- in
- 9 your deposition in December that your impression was that that
- 10 was not a final number, that it was a number that needed more
- 11 work; isn't that right?
- 12 (Mr. Layman entered the hearing room.)
- 13 A. I would not phrase it in that way, that I didn't think
- 14 it was a final number. I, again, addressed a concern that
- 15 because I didn't do an internal audit on the accuracy of those
- 16 numbers, that if there was better numbers available that I would
- 17 like to have those numbers.
- 18 Q. (By Mr. Boyd) At some point the scope of your audit did
- 19 change, and you did evaluate whether the cost to install and
- 20 annually operate control equipment were the most accurate figures
- 21 you could use?

- 22 A. Could you repeat the question?
- 23 Q. Well, let me rephrase it. At some point you did obtain
- 24 additional information on the cost to install controls; isn't

- 1 that right?
- 2 A. Yes.
- 3 Q. You obtained additional information on the cost to
- 4 operate the control equipment?
- 5 A. Yes.
- 6 Q. All right. Then you did an evaluation of those numbers
- 7 to determine whether those were the most accurate numbers you
- 8 could use for your economic benefit analysis?
- 9 A. For the initial capital investment and the annual cost,
- 10 correct.
- 11 Q. That information you used, I think you testified
- 12 earlier, was information provided by Mr. Singh, who is
- 13 Panhandle's expert; isn't that right?
- 14 A. Yes.
- 15 Q. And the information on capital costs -- strike that.
- 16 You have no criticism of how Mr. Singh determined the annual
- 17 recurring cost number, do you?
- 18 A. The annual recurring cost of 29,000, no, I had no
- 19 criticism of that.
- Q. You think his approach was a reasonable one?
- 21 A. Yes, I do.

- Q. Okay. You said -- strike that. You think Mr. Singh had
- 23 good documentation for his numbers?
- 24 A. Yes.

- 1 Q. You consider the annual cost number that Mr. Singh
- 2 developed to be a more accurate number than the earlier number
- 3 that you had been provided by the Agency's attorneys?
- 4 A. The 356,000 figure that I used, yes, it was more
- 5 accurate than the BACT number.
- 6 Q. Okay. You also have no criticism of how Mr. Singh
- 7 determined the cost of the initial investment?
- 8 A. The 356,000 figure, yes.
- 9 Q. That number is, again, more accurate than the original
- 10 number you had testified -- I am sorry -- the original number you
- 11 had for the initial cost?
- 12 A. That's the conclusion I reached, yes.
- 13 Q. Okay. And you would not have used those numbers if you
- 14 had any criticism with them?
- 15 A. Correct.
- 16 Q. Okay.
- 17 A. I would have voiced my criticism before I used them,
- 18 yes.
- 19 Q. Based on the numbers that Mr. Singh provided, you
- 20 determined an economic benefit number; is that right?

- 21 A. Yes.
- 22 Q. Those are the sheets that we have talked about this
- 23 morning?
- 24 A. Yes, around 600,000.

- 1 Q. Okay. Well, let me refer you to one of the sheets. Let
- 2 me refer you to People's Exhibit Number 15 for a minute.
- 3 A. Okay.
- Q. Now, Mr. Styzens, this is People's Exhibit Number 15.
- 5 A. Yes.
- 6 Q. It is one of the calculations that you did to determine
- 7 the potential economic benefit relating to the delayed initial
- 8 investment; is that right?
- 9 A. Yes.
- 10 Q. Okay. And, sir, if you look at the first -- the second
- 11 line of that sheet, you have an indication of October/December
- 12 1987. Do you see that?
- 13 A. Right, right.
- 14 Q. What you did there was to determine the partial economic
- 15 benefit for that partial period of time; isn't that right?
- 16 A. Right, correct.
- 17 Q. Then if you look down at line 14, you did the same
- 18 thing, isn't that right, for the period of January through April
- 19 of 1999?
- 20 A. Correct.

- Q. Okay. Again, the beginning and end date for the
- 22 compliance period, those were provided by the Agency; is that
- 23 right?
- 24 A. Correct.

- 1 Q. The Agency attorneys?
- 2 A. The division of legal counsel, yes, the Illinois EPA.
- 3 Q. Okay. Let me refer you to Exhibit 18 for a second.
- 4 A. Yes.
- 5 Q. Now, you also have a noncompliance period listed here;
- 6 is that right?
- 7 A. Correct.
- 8 Q. And, again, those were -- the beginning and end dates
- 9 were numbers that you were provided by the division of legal
- 10 counsel?
- 11 A. Yes.
- 12 Q. Okay. And this says the beginning date was on line two
- of Exhibit 18, February of 1988; is that right?
- 14 A. Correct.
- 15 Q. Okay. And it says end date of August of 1999?
- 16 A. Correct.
- 17 Q. Okay. That is about an 11 and a half year period of
- 18 noncompliance; is that right?
- 19 A. Yes.

- Q. Okay. Again, on line two of this sheet -- can I ask --
- 21 well, the reason you listed February through -- February through
- 22 December of 1988 on line two is because you were trying to
- 23 calculate a partial year economic benefit; is that right?
- 24 A. Correct.

- 1 Q. Okay. Sir, if you look at the number at the end of line
- 2 two there, 2L, isn't the number you have calculated really for
- 3 the entire year?
- 4 A. I don't think so. It is February, March, April, May,
- 5 June -- I mean, it is almost an entire year as it is.
- 6 Q. Okay. Well, look at line 13 for me. Again, your goal
- 7 here, was it not, to calculate a partial economic benefit for
- 8 part of the year, from January to August of 1999; is that right?
- 9 A. Correct.
- 10 Q. Isn't it true that the number at the very right-hand
- 11 column is for the full year of 1999?
- 12 A. No, it should not be because, again, the formula that
- 13 was used would -- should be for January, February, March, April,
- 14 May, June, July, and August. It would be eight months. And I
- 15 believe that that figure should just be for eight months,
- 16 three-quarters of a year.
- 17 Q. Let me refer you to Exhibit Number 21 for a second.
- 18 A. Yes.
- 19 Q. I am sorry. Let's go back for a second. Let me refer

- 20 you to Exhibit Number 19. Now, this is the annual recurring cost
- 21 sheet that you prepared relating to the noncompliance period,
- 22 February of 1988 through August of 1999; is that correct?
- 23 A. Correct.
- 24 Q. And, again, if you look at line two of Exhibit Number

- 1 19 --
- 2 A. Correct.
- Q. -- it says February through December of 1988?
- 4 A. Right.
- 5 Q. And it is your understanding that that was because you
- 6 were calculating a partial economic benefit for that year?
- 7 A. Yes, but in this case that is what I was indicating on
- 8 the --
- 9 Q. If you look at the other side, sir, on line 2H, if you
- 10 will, 2H, isn't it true that that number is determined using
- 11 information for the entire year of 1988?
- 12 A. No. I believe that that is using eight -- a partial
- 13 year.
- 14 Q. Okay. If you look at the line 13, then, again, your
- 15 intention was to use a partial year from the beginning of 1999 to
- 16 August of 1999, is that right, to the end of August?
- 17 A. Yes. You can see we have a footnote that talks about,
- 18 you know, B14, which I think that should be B13, perhaps. But

- 19 you can see there is a footnote where we talk about using eight
- 20 months.
- 21 Q. Okay. And it is your understanding, sir, that the
- 22 number in 13H is, therefore, the number only representing eight
- 23 months?
- 24 A. Yes.

- 1 Q. Okay. Let me refer you to Exhibit 21, People's Exhibit
- 2 Number 21. And, again, I will refer to line two for a second.
- 3 It was your intention to determine an economic benefit relating
- 4 to avoided -- I am sorry -- delayed installation of controls for
- 5 a partial year; is that right?
- 6 A. Yes.
- 7 Q. Okay. And it is your understanding, then, that the
- 8 number at the end of that row under column L, the 17,848, that
- 9 that number is for the partial year, February through December of
- 10 1988?
- 11 A. Yes.
- 12 Q. Down at the bottom, on line 13, again, your intention
- 13 was to determine an economic benefit for the partial year of
- 14 1999?
- 15 A. Yes. And you can see a footnote that talks about, you
- 16 know -- the footnote there says B13 is A13 times .66. Again, you
- 17 are trying to get that partial year in there with that .66.
- 18 Q. Okay. So your understanding is that the number in 13L,

- 19 the 27,772, is for the partial year, January through August of
- 20 1999?
- 21 A. Right, right.
- 22 Q. Okay. Now, looking at Exhibit Number 22, I am just
- 23 going to ask you the same questions. Again, on line two, this is
- 24 the annual recurring costs using the prime loan rate. Your

- 1 intention was to calculate an economic benefit on line two for
- 2 just the partial year of 1988?
- 3 A. Right. It is almost a full year, but it is missing
- 4 January.
- 5 Q. All right. So your understanding of the number in 2H is
- 6 that number represents only -- for only the partial year?
- 7 A. Correct.
- 8 Q. Okay. And the same with 13, your intention was to
- 9 calculate a number for the partial year, January through August
- 10 31st of 1999?
- 11 A. Yes. You can see there is a footnote again related to
- 12 that particular partial year where we are using the .66 or eight
- 13 months.
- 14 Q. And over in the right-hand column, the column H there,
- 15 the 13H, the 18,866 number, it is your understanding that that
- 16 represents the economic benefit only for that partial year
- 17 period?

- 18 A. For eight months, right.
- 19 Q. For eight months?
- 20 A. Yes.
- 21 Q. Okay. Mr. Styzens, isn't it true that you prepared
- 22 Exhibits 15 through 23 on or about September 12th, 2000?
- 23 A. Yes.
- 24 Q. Okay. I think you testified earlier -- if you look at

- 1 just People's Exhibit Number 15 for a second. If one were to try
- 2 to determine an economic benefit for years with a noncompliance
- 3 period beginning differently than September -- I am sorry -- for
- 4 1987 to 1999, they could do that by looking at column L and
- 5 adding up those years; is that right?
- 6 A. My only caution on that is I am confident of that, that
- 7 that is true if you start taking years off from the 1999, 1998,
- 8 1997, working back, you could just deduct those off. I am still
- 9 not clear in my mind whether you can simply take off the -- you
- 10 know, if you took off 1988, if you could just deduct that off.
- 11 Because how we do it, if -- as an auditor, if you started
- 12 changing the time frame I would actually put those figures into
- 13 an analysis table.
- 14 Q. Okay.
- 15 A. But I am confident that if you start reducing the time
- 16 frame from 1999, 1998, 1997 back, that I believe you can just
- 17 take those dollars off of column L, off the net benefit.

- 18 Q. Okay. Now, you testified on direct regarding the
- 19 Exhibit 7, People's Exhibit Number 7?
- 20 A. Yes.
- 21 Q. It is your understanding that Mr. Nosari used a
- 22 Panhandle specific weighted average cost of capital number to --
- 23 I am sorry. Strike that.
- In your calculations of economic benefit you use the

- 1 Panhandle specific weighted average cost of capital number for
- 2 the economic benefit calculation; isn't that right?
- 3 A. In part we used Pan Energy, which is Panhandle Eastern
- 4 and we also -- of course, we have some examples of where we used
- 5 the prime rate.
- 6 Q. Okay. But it was important to you to determine a
- 7 weighted average cost of capital using company specific
- 8 information; isn't that right?
- 9 A. Well, I mean, what was important to me was --
- 10 Q. Again, sir, it is a simple yes or no question.
- MR. BOYD: Mr. Knittle, I am going to ask you to ask him to
- 12 respond to my question. There is plenty of time for redirect,
- 13 and I have lots of questions to get through.
- 14 HEARING OFFICER KNITTLE: Mr. Styzens, if you can answer
- 15 with a yes or no, please do.
- 16 THE WITNESS: I don't believe I can answer with a yes or

- 17 no. Could you ask the question again, please?
- 18 Q. Sure. The weighted average cost of capital numbers that
- 19 Mr. Nosari calculated were calculated using company specific
- 20 information; isn't that correct?
- 21 A. Yes.
- 22 Q. And the weighted average cost of capital sheet that has
- 23 been marked as People's Exhibit Number 7 was initially prepared
- 24 by Mr. Nosari; isn't that right?

- 1 A. No.
- 2 Q. Well, sir, my understanding from your deposition was
- 3 that there was an initial draft that he prepared and that you
- 4 made no substantive changes; isn't that correct?
- 5 A. Yes, I made no substantive changes, correct.
- 6 Q. You added footnotes maybe to explain where --
- 7 A. Well, again, we set up how we were going to go about
- 8 developing the weighted average cost of capital. The procedure
- 9 was jointly discussed. But the numbers were pulled by Dr.
- 10 Nosari off the financial statements.
- 11 Q. Okay. And he used the financial statements of
- 12 Panhandle's parent, Panhandle Eastern Corporation; isn't that
- 13 right?
- 14 A. Correct.
- 15 Q. You didn't determine a weighted average cost of capital
- 16 for Panhandle itself?

- 17 A. Panhandle Eastern Pipe Line Company?
- 18 Q. Panhandle Eastern Pipe Line Company.
- 19 A. No, we thought it was reasonable to use Pan Energy or
- 20 Panhandle Eastern.
- 21 Q. Okay. You said yesterday that you used a reasonableness
- 22 test to evaluate Mr. Nosari's weighted average cost of capital;
- 23 is that right?
- 24 A. Yes.

- 1 Q. I believe you said that you compared the weighted
- 2 average cost of capital numbers to three different things; isn't
- 3 that right?
- 4 A. Yes, yes.
- 5 Q. The prime lending rate?
- 6 A. Yes.
- 7 Q. What the BEN analysis used for weighted average cost of
- 8 capital?
- 9 A. Yes.
- 10 Q. And comparing information from the Uniform Penalty and
- 11 Lending Act?
- 12 A. Right. And interest. The Uniform Penalty and Interest
- 13 Act.
- Q. And Interest Act?
- 15 A. Yes.

- 16 Q. You considered each of these things to make sure that
- 17 what Mr. Nosari calculated as the weighted average cost of
- 18 capital for Panhandle was reasonable?
- 19 A. Correct.
- 20 Q. Okay. Isn't it true that none of those indices that you
- 21 had used in your evaluation of reasonableness numbers for
- 22 Panhandle Eastern provides numbers specific to Panhandle?
- 23 A. I don't know if I can answer that question with a yes or
- 24 a no.

- 1 Q. They were not numbers derived from Panhandle's economic
- 2 or financial documents, were they?
- 3 A. No.
- 4 Q. Okay. Isn't it true that those three indices that you
- 5 used to evaluate the reasonableness of the weighted average cost
- 6 of capital numbers are not specific to the natural gas
- 7 transmission industry?
- 8 A. No, I don't think that is an accurate statement.
- 9 Q. Well, you used three different tests for reasonableness
- 10 and none of those three things is specific to the natural gas
- 11 pipeline industry, is it?
- 12 A. No, I don't think that is an accurate statement.
- 13 MS. CARTER: Objection. Asked and answered.
- 14 HEARING OFFICER KNITTLE: Sustained.
- 15 Q. (By Mr. Boyd) Sir, you would expect, wouldn't you, that

- 16 an entity operating in a regulated natural gas pipeline industry
- 17 to be subject to less risk than one operating in an unregulated
- 18 environment?
- 19 A. No.
- 20 Q. Okay. Now, you also in your recent economic benefit
- 21 calculations determined economic benefit for Panhandle using the
- 22 prime lending rate rather than the weighted average cost of
- 23 capital; isn't that correct?
- 24 A. Correct.

- Q. It is my understanding from your testimony that you
- didn't review those numbers with Mr. Nosari; is that right?
- 3 A. No, that is not correct. Dr. Nosari has seen all of
- 4 these spreadsheets.
- 5 Q. Okay. You calculated I guess we can say People's -- you
- 6 calculated numbers using People's Exhibit Numbers 12 through 23
- 7 to develop a range of potential economic benefits; is that
- 8 correct?
- 9 A. No, that is not correct.
- 10 Q. Was the reason that you calculated the -- well, strike
- 11 that. The reason that you used the prime rate to determine
- 12 economic benefit in Exhibits 21, 22, and 23 was to provide an
- 13 example of an economic benefit calculation that you considered to
- 14 be a reasonable number; is that right?

- 15 A. Yes, that was part of my reasonableness testing,
- 16 correct.
- 17 Q. So if you were going to determine economic benefit using
- 18 the prime rate, you would do it in the manner that you did in
- 19 Exhibits 21 through 23; is that right?
- 20 A. Yes.
- 21 Q. Okay. Now, your calculations on Exhibits 21, 22, and
- 22 23, People's Exhibits 21 through 23, don't take into account the
- 23 tax affects of borrowing money at the prime loan rate, do they?
- 24 A. Yes, I believe they do. We use the net after-tax cash

- 1 flow on exhibit -- on People's Exhibit Number 22.
- 2 Q. So it is your understanding that your analysis does take
- 3 into account the tax affects of borrowing at the prime rate?
- 4 A. It takes into account the tax affects of tax
- 5 implications of environmental expenditures.
- 6 Q. Let me switch gears and show you -- have you return to
- 7 People's Exhibit Number 11 for a minute.
- 8 A. Okay.
- 9 Q. In particular, I would like to direct your attention to
- 10 the eighth page in.
- 11 HEARING OFFICER KNITTLE: Mr. Boyd, can you hold on,
- 12 please? It looks like this, Mr. Styzens.
- 13 THE WITNESS: Okay. Oh, there it is. Okay. I got it.
- 14 Q. (By Mr. Boyd) It is one that says, "table three,

- 15 Analysis of Capital Costs that Panhandle Would Not Have Incurred
- 16 if Clean Burn Would Have Been Installed on Units 1116 and 1117 in
- 17 1988." Do you have that in front of you?
- 18 A. What page are you on?
- 19 Q. I think it is page eight. It is table three at the top.
- 20 A. Table three. Okay. Yes, I have that.
- 21 Q. Now, if I could direct your attention to the middle of
- 22 that page. The total at the middle of that says 368,815.
- 23 A. Correct.
- 24 Q. That was the number Mr. Singh provided regarding the

- 1 cost to install clean burn controls on engines 1116 and 1117 in
- 2 1988; isn't that right?
- 3 A. The costs that would have incurred in 1988 in year 2000
- 4 dollars.
- 5 Q. Okay. So the 368,815 is what Mr. Singh determined as
- 6 the amount in today's dollars that Panhandle would have needed to
- 7 pay in 1988 to install engines 1116 and 1117 with clean burn
- 8 controls?
- 9 A. Yes.
- 10 Q. Okay. That is in addition to any amounts that Panhandle
- 11 already spent in 1988 to move and install the engines in Glenarm?
- 12 A. I don't know.
- 13 O. You considered the 368,815 number as an avoided capital

- 14 cost when you determined the economic benefit of noncompliance,
- 15 didn't you?
- 16 A. That is not how I would phrase it, avoided capital
- 17 costs. That was the capital costs that should have occurred back
- 18 in 1988 that did not occur.
- 19 Q. In other words, since Panhandle did not spend the money
- 20 in 1988 to install clean burn on engines 1116 and 1117, Panhandle
- 21 would have had that money available for other purposes?
- 22 A. Correct.
- 23 Q. Okay. And you added that number to the number you
- 24 calculated as the avoided annual expenses, which Mr. Singh

- provided information?
- 2 A. I am sorry. I don't understand that question.
- 3 MR. BOYD: Read it back.
- 4 HEARING OFFICER KNITTLE: Mr. Boyd, the same rule has to
- 5 apply to everyone, unfortunately or fortunately, as the case may
- 6 be.
- 7 MR. BOYD: I am sorry.
- 8 HEARING OFFICER KNITTLE: Darlene, could you please read it
- 9 back.
- 10 (Whereupon the requested portion of the record was read
- 11 back by the Reporter.)
- 12 THE WITNESS: I don't understand the question.
- 13 Q. (By Mr. Boyd) I will go back. If I could refer you to

- 14 the next page, table four. At the bottom there is the number
- 15 29,806. Do you see that?
- 16 A. Yes.
- 17 Q. That's the number of the annual recurring costs that you
- 18 considered in your economic benefit calculation?
- 19 A. Correct.
- 20 Q. Okay. So you determined an economic benefit related to
- 21 the annual recurring costs of 29,806, and the delayed capital
- 22 costs of 368,815 for your economic benefit analysis?
- 23 A. Those are the two numbers we used, correct.
- Q. Okay. Let me turn you back to table three for a second.

- 1 A. Yes.
- Q. The 368,815 dollar number is not what Mr. Singh
- 3 concluded it will cost Panhandle to install clean burn on engines
- 4 1116 and 1117 today, is it?
- 5 A. Yes, I believe that is an accurate statement.
- 6 Q. It will cost Panhandle much more than that to install
- 7 clean burn on engines 1116 and 1117 today, won't it?
- 8 A. I can't answer that with a yes or a no.
- 9 Q. Well, did Mr. Singh calculate that it will cost
- 10 Panhandle approximately \$943,948.00 to install clean burn
- 11 controls on engines 1116 and 1117 today?
- 12 A. I can't answer that with a yes or a no.

- 13 Q. Sir, if you look at the chart, there is a number under
- 14 current cost of conversion to clean burn. Do you see that?
- 15 A. Yes.
- 16 Q. Okay. Then there is a total under that of 943,948?
- 17 A. Correct.
- 18 Q. Is it your understanding that that is the cost that it
- 19 is going to take to install clean burn control on engines 1116
- 20 and 1117 today?
- 21 A. All I know about that number is that it is Panhandle's
- 22 number where they are saying there is some avoidable retrofit
- 23 costs or retrofit costs that they believe should be incorporated
- 24 somehow into some kind of economic benefit analysis. I really

- 1 did not use that information in my economic benefit analysis
- 2 because I didn't believe it was applicable.
- MR. BOYD: Would you go back and read my question and then
- 4 his answer, please.
- 5 HEARING OFFICER KNITTLE: The most recent one?
- 6 MR. BOYD: My question and his answer.
- 7 HEARING OFFICER KNITTLE: Yes. Go ahead, Darlene.
- 8 (Whereupon the requested portion of the record was read
- 9 back by the Reporter.)
- 10 Q. (By Mr. Boyd) Sir, again, do you recall being deposed in
- 11 May of this year?
- 12 A. Yes.

- 13 Q. Again, you were under oath when you were deposed?
- 14 A. Yes, yes.
- 15 Q. Do you remember me asking you this question at that
- 16 deposition?
- 17 "Question: Mr. Styzens, isn't the 943,948 the cost of
- 18 installing the equipment today?
- 19 Answer: Yes, I believe that is right."
- 20 A. I believe I was saying that in the context of that is
- 21 what Panhandle believed was the retrofit costs involved in the
- 22 calculations on that page.
- 23 HEARING OFFICER KNITTLE: Mr. Boyd, do we need to go off
- 24 the record for a while?

- 1 MR. BOYD: Just one second.
- 2 HEARING OFFICER KNITTLE: Okay. Let's go off the record,
- 3 please.
- 4 (Discussion off the record.)
- 5 HEARING OFFICER KNITTLE: Okay. Let's go back on the
- 6 record.
- 7 Q. (By Mr. Boyd) Mr. Styzens, isn't it true that the reason
- 8 it is going to cost more today to install clean burn on engines
- 9 1116 and 1117 than it did or it would have cost in 1988 is
- 10 because the engines will need to be completely taken apart and
- 11 retrofitted today?

- 12 A. You are dealing with a time period that is starting
- 13 let's say today and moving forward.
- 14 Q. Sir, you --
- 15 A. You can made all kinds of assumptions.
- 16 Q. -- are going to have -- excuse me, sir. You are going
- 17 to have enough time -- you had a lot of time on your direct
- 18 already to talk about your theory. You are going to have time on
- 19 redirect. I asked you a simple question.
- 20 My question was, isn't it true that the reason it is going
- 21 to cost much more today to install controls on those engines is
- 22 the fact that they will have to be taken apart and retrofitted
- 23 today?
- 24 A. I don't know if they will have to be taken apart to be

- 1 retrofitted. Maybe there is a new product on the line where you
- 2 don't have to take it apart. There are all kinds of things that
- 3 can happen between now and two years from now. I don't know if
- 4 you have to take the engine apart.
- 5 Q. Well, sir, do you know what Panhandle has proposed to do
- 6 with those engines?
- 7 A. Yes. I believe you are on the record of saying that you
- 8 believe that you are going to take them apart. But I don't know
- 9 if you are going to take them apart just to install the clean
- 10 burn equipment. Are you going to take them apart because they
- 11 need maintenance and you are going to install the equipment. I

- 12 don't know.
- 13 Q. So you have no information then to suggest that there is
- 14 any other reason that they are going to take them apart other
- 15 than to put clean burn on, do you?
- 16 A. The point is I don't have the information. So I am not
- 17 going to make a comment on it.
- 18 Q. Well, isn't it true that the clean burn controls are
- 19 part of the design of the engines and not separate add-on
- 20 controls?
- 21 A. To some extent I think there is -- you know, there is
- 22 some addition -- you know, some work that has to be done to
- 23 install the equipment.
- 24 Q. Isn't it your understanding that engines 1116 and 1117

- 1 have already been taken apart once before they were installed in
- 2 Glenarm; isn't that right?
- 3 A. It is my understanding that there was some indication
- 4 that back at the beginning of the noncompliance period, somewhere
- 5 back there, that they were in pieces.
- 6 Q. Now, to install clean burn on the engines today they
- 7 will have to be taken apart again; isn't that right?
- 8 A. If you are going to do exactly the same thing that you
- 9 would have done back in 1988, then I would imagine that would
- 10 possibly be true.

- 11 Q. Sir, I am not asking about that. I am asking about
- 12 installing the clean burn today on the engines. You have an
- 13 understanding of what Panhandle has proposed. Is it your
- 14 understanding that they will have to take the engines apart today
- 15 to put those changes on?
- 16 MS. CARTER: Objection. Mr. Hearing Officer, this is
- 17 beyond the scope of the direct testimony that was provided by Mr.
- 18 Styzens. He did not provide any testimony pertaining to the
- 19 specifics of how the retrofit technology would be employed, and
- 20 it is really a technical matter. And in addition to my objection
- 21 for this question, on the same grounds I move to strike the
- 22 preceding questions that pertained to a technical discussion of
- 23 what is involved with, you know, the implementation of control
- 24 technology.

- 1 HEARING OFFICER KNITTLE: Mr. Boyd?
- 2 MR. BOYD: Well --
- 3 HEARING OFFICER KNITTLE: How is this not beyond the scope,
- 4 because I don't recall --
- 5 MR. BOYD: Well, sir, I objected originally to have Mr.
- 6 Styzens provide any testimony about retrofit costs. But he
- 7 talked about it, he and talked about his basis of his opinion
- 8 here and talked about retrofit costs. I am going into the
- 9 specific facts of this particular case.
- 10 MS. CARTER: Mr. Styzens, on direct testimony, provided a

- 11 discussion of the costs relevant to retrofit. He did not, nor
- 12 was he asked any questions pertaining to the specific
- 13 implementations of, you know, the control technology on the
- 14 specific engines. And in addition, you know, if this is
- 15 something that Counsel for respondent seeks to elicit, perhaps it
- 16 should be -- perhaps it is better addressed, you know, by his
- 17 witness on this matter.
- 18 HEARING OFFICER KNITTLE: Okay. Anything further, Mr.
- 19 Boyd?
- 20 MR. BOYD: Well, again, the issue of retrofit, he has
- 21 admitted on his direct, is a prime issue in this case. He is
- 22 offering testimony about economic benefit. He has admitted that
- 23 this is the first case he has ever considered economic benefit
- 24 and retrofit issues. I think it is appropriate for him to

- 1 explore his knowledge of the facts of this particular case on
- 2 which he has based an opinion or on which he has ignored to make
- 3 his opinion.
- 4 HEARING OFFICER KNITTLE: I am going to overrule the
- 5 objection. I think he did state that he didn't think retro costs
- 6 were appropriate. I think it is an appropriate matter of
- 7 cross-examination to find out why.
- 8 MS. CARTER: Okay. Mr. Hearing Officer --
- 9 HEARING OFFICER KNITTLE: Yes.

- 10 MS. CARTER: -- I just would, again, like to renew my
- 11 objection on the preceding grounds for simply --
- 12 HEARING OFFICER KNITTLE: Sure. You can have a standing
- 13 objection if you would like.
- 14 MS. CARTER: Okay.
- 15 HEARING OFFICER KNITTLE: If you want to restate it
- 16 succinctly now I would be more than -- you would be more than
- 17 welcome to do that.
- 18 MS. CARTER: I think I have stated my objection. But I
- 19 just wanted to have it as a standing objection.
- 20 HEARING OFFICER KNITTLE: Duly noted.
- Q. (By Mr. Boyd) Mr. Styzens, the discussion of what
- 22 Panhandle thinks it is going to cost today to install the clean
- 23 burn, the 943,948, you have no criticism of how Mr. Singh
- 24 developed that number, do you?

- 1 A. Could you ask me the question one more time, please? I
- 2 have no criticism? Or maybe just read it back to me, I guess.
- 3 HEARING OFFICER KNITTLE: Do you want it read back, Mr.
- 4 Boyd? Mr. Styzens, do you need it read back?
- 5 THE WITNESS: Yes.
- 6 HEARING OFFICER KNITTLE: Go ahead, Darlene.
- 7 (Whereupon the requested portion of the record was read
- 8 back by the Reporter.)
- 9 THE WITNESS: The problem -- I don't have the -- I didn't

- 10 receive the documentation to support those calculations, or if I
- 11 did, I was not aware of -- I don't believe I had -- as an
- 12 internal auditor, I don't believe I had enough documentation and
- 13 discussion about how those numbers were derived regarding the
- 14 retrofit costs.
- 15 Q. (By Mr. Boyd) Well, sir, again, you keep talking about
- 16 the retrofit costs.
- 17 A. Because, I mean, my audit was dealing with the economic
- 18 benefit associated with avoiding capital expenditures. I didn't
- 19 have a detailed evaluation of all of the documentation supporting
- 20 Panhandle's calculation of retrofit.
- 21 Q. Sir, again, do you recall being deposed in this matter
- 22 in May?
- 23 A. Yes.
- Q. Okay. I asked you a series of questions about these

- 1 pages. Do you recall that?
- 2 A. Right.
- 3 Q. One of the series of questions I asked you about was the
- 4 numbers on page -- on table two, the table right before this. Do
- 5 you remember that?
- 6 A. Right.
- 7 Q. Do you remember me asking you the following --
- 8 MS. CARTER: Mr. Boyd, can you -- excuse me. Mr. Hearing

- 9 Officer, can you direct him to indicate what page he is referring
- 10 to on the deposition?
- 11 MR. BOYD: Sure. It is page 81.
- 12 MS. CARTER: Thank you.
- 13 Q. This is page 81. Do you recall me asking you these
- 14 questions and you providing these answers:
- 15 "Question: The next page says table two, expected capital
- 16 costs for installing clean burn technology on 1116 and 1117. Can
- 17 you describe your understanding of what this page is?
- 18 Answer: I believe that this has to do with more recent
- 19 costs associated with installing the clean burn equipment on the
- 20 two engines in question, the cost of installing the equipment.
- 21 Question: Did you do an analysis of these costs?
- 22 Answer: I reviewed the costs in context with the whole
- 23 packet.
- 24 Question: And you found that the numbers were adequately

- 1 supported by the documentation in the packet?
- 2 Answer: Yes, we verified the accuracy of the numbers as
- 3 far as making sure our per hour cost times the estimate of the
- 4 number of hours were accurate.
- 5 Question: What is your understanding of the number at the
- 6 bottom of table two, the 1,086,224?
- 7 Answer: I believe that is the total cost of installing the
- 8 clean burn technology in recent dollars."

- 9 Then we go on to further discuss and to clarify --
- 10 MS. CARTER: Objection.
- 11 MR. BOYD: I am still talking.
- 12 HEARING OFFICER KNITTLE: Hey, Mr. Boyd, we can have an
- 13 objection by Counsel.
- 14 Ms. Carter, your objection?
- 15 MS. CARTER: Thank you. I do not understand if Counsel for
- 16 respondent is just simply reading this into the record, if he is
- 17 going to eventually have a question. It seems to me that he is
- 18 just taking portions of the deposition and is just ad hoc reading
- 19 it into the record. It seems like if he is going to attempt to
- 20 impeach the witness he should refer to a specific portion of the
- 21 deposition instead of reading pages and pages of it into the
- 22 record.
- 23 HEARING OFFICER KNITTLE: Mr. Boyd, how does this impeach
- 24 his discussion of the number on table three --

- 1 MR. BOYD: Well, again, it is --
- 2 HEARING OFFICER KNITTLE: -- which is the --
- 3 MR. BOYD: -- to clarify --
- 4 HEARING OFFICER KNITTLE: Which is the 943,948?
- 5 MR. BOYD: The clarification is that the 943,948 number is
- 6 in 2000 dollars on table three. And on table two, the 1,086,224
- 7 is in 1987 dollars. That is the only difference.

311

- 8 HEARING OFFICER KNITTLE: We are not asking him questions
- 9 on your cross-examination about table two numbers, are we? We
- 10 have --
- 11 MR. BOYD: No, sir, but they are the same number. They are
- 12 just different dollar numbers. He was testifying that -- I had
- 13 asked him about the 943 number.
- 14 Q. (By Mr. Boyd) Mr. Styzens, isn't it your understanding
- 15 that the number in the --
- 16 HEARING OFFICER KNITTLE: Are you proceeding? We have not
- 17 ruled on the --
- 18 MR. BOYD: I will --
- 19 HEARING OFFICER KNITTLE: -- objection yet, Mr. Boyd.
- 20 MR. BOYD: Well --
- 21 HEARING OFFICER KNITTLE: I think you have got to wait for
- 22 that, at least. Okay.
- 23 MR. BOYD: I am sorry.
- 24 HEARING OFFICER KNITTLE: Ms. Carter, do you have any

- 1 response before I rule?
- 2 MS. CARTER: Mr. Hearing Officer, if I could ask you to
- 3 just have read back what Mr. Boyd indicated here just for
- 4 clarification on my part. I was having some difficulties
- 5 following in terms of which specific numbers he was trying to
- 6 utilize this deposition to impeach the witness on. So that's the
- 7 only reason why, I just wanted to make sure that I am clear on

- 8 exactly what --
- 9 HEARING OFFICER KNITTLE: Well, as of now he was referring
- 10 in the deposition to table two. But the numbers that we are
- 11 looking to impeach this witness on, and I think Mr. Boyd would
- 12 agree, are table three, the number is total 943,948, which is the
- 13 current cost of conversion to clean burn. Is that correct, Mr.
- 14 Boyd?
- MR. BOYD: Correct.
- 16 HEARING OFFICER KNITTLE: I will allow him some leeway if,
- 17 in fact, he can tie these two numbers together without reading
- 18 much more of the deposition transcript.
- 19 MR. BOYD: Okay.
- 20 MS. CARTER: May I just make one more objection for the
- 21 record, Mr. Hearing Officer?
- 22 HEARING OFFICER KNITTLE: Yes, you may.
- 23 MS. CARTER: Again, because he is referring to two separate
- 24 tables and attempting to use one portion of the deposition

- 1 transcript to impeach for a separate table, I do think it is
- 2 inappropriate. Secondly, I do want to note that it is not -- he
- 3 is seeking to impeach the witness on a matter that is not
- 4 directly applicable to his direct testimony. I just wanted to
- 5 note that for the record.
- 6 HEARING OFFICER KNITTLE: Well, we have already ruled on

- 7 whether this is beyond the scope of the direct testimony. I
- 8 found that it was not. But I will note it again for the record.
- 9 And the Board is cognizant of -- will be cognizant of what is
- 10 going on. If Mr. Boyd cannot tie these two numbers together in
- 11 his impeachment, the Board will take note. And if he does not
- 12 tie them together pretty quickly, I am going to stop him.
- MR. BOYD: Okay.
- 14 Q. (By Mr. Boyd) Mr. Styzens, look at the bottom of page --
- 15 of table two for a second?
- 16 A. Okay.
- 17 Q. Look at that 1,086,224. That number represents the
- 18 expended capital costs for installing clean burn technology on
- 19 engines 1116 and 1117 in 1997 dollars; is that correct?
- 20 A. It appears so, correct.
- 21 Q. Now, I will refer you to table three for just a second.
- 22 That number 943,948 at the bottom, that represents the cost of
- 23 installing clean burn on engines 1116 and 1117 in 2000 dollars,
- 24 does it not?

- 1 A. Again, my response to that I believe in my deposition
- 2 was that that was -- the reason I was given this packet was to
- 3 get new numbers for my economic benefit analysis. So I evaluated
- 4 the quality of this document on the 368,815 on table three. I
- 5 believe my response regarding that area was these were
- 6 Panhandle's discussion of what they believe are some retrofit

- 7 costs that they believe in the future they may have to incur to
- 8 complete installation of some kind of equipment on their engines.
- 9 Q. What is your understanding of the cost on this table --
- 10 on these tables that Panhandle has represented as the cost to
- 11 install clean burn on engines 1116 and 1117 in 2000 dollars?
- 12 A. That Panhandle believes? Is that --
- 13 Q. That's what I said.
- 14 A. My understanding is that Panhandle believes that the
- 15 initial additional costs that would have incurred in 1988 were
- 16 368,815 and then that Panhandle believes that some time in the
- 17 future, depending on what happens, that perhaps there is going to
- 18 be some retrofit costs totaling 575,133. I mean, that's all I
- 19 believe about this table.
- Q. Let's go back to table two for a second.
- 21 A. Okay.
- 22 Q. The number at the bottom of table two, the 1,086,224
- 23 number, isn't it true that you verified the accuracy of those
- 24 numbers as far as making sure that the per hour cost times the

- 1 estimate of the number of hours were accurate?
- 2 A. My intent of that table two was to verify that the
- additional costs, the 368,815, that there was documentation to
- 4 support those. That was the intent of my review of that, because
- 5 this whole document came about because of my request to get two

- 6 numbers. That's it. So that's all I was looking at, was two
- 7 numbers. Now, if you choose to put additional numbers in there,
- 8 that go beyond the scope of my review, then that's Panhandle's
- 9 option.
- 10 Q. I am sorry. Just sitting here today, do you have an
- 11 understanding at all of what Panhandle has represented at all to
- 12 the State regarding the cost it will incur today to install clean
- 13 burn on engines 1116 and 1117?
- 14 A. Yes, and I have said it over and over again. It
- 15 represents two things, in my opinion. The additional costs in
- 16 1988 of 368,815, and then some costs in the future that may or
- 17 may not occur that Panhandle is supposing that they exist or will
- 18 exist of some retrofit type cost of 575,133. Whether that
- 19 happens or not, you know, I am not clear.
- 20 Q. Well, sir, the 368,815, it is not your understanding
- 21 that Panhandle will just spend that amount today and there will
- 22 be clean burn on engines 1116 and 1117, is it?
- 23 A. Again, in my testimony I said there is all types of
- 24 things that can happen from now, two years, and hence. I am not

- 1 a good predictor of what you guys are going to do to your
- 2 engines. I don't know what you are going to do. You may hire
- 3 another manufacturer. You may decide to take it apart because it
- 4 needs maintenance again in a year or so and then you are going to
- 5 put it on. I don't know what you are going to do. Auditors

- 6 don't, like, predict the future. We just examine the present and
- 7 make calculations based on it.
- 8 Q. Okay. Thank you. Isn't it true that your economic
- 9 benefit analysis does not take into account the amount that
- 10 Panhandle will need to spend today to install clean burn on
- 11 engines 1116 and 1117?
- 12 A. No, that is not true. Could you ask me the question
- 13 again? I am sorry.
- MR. BOYD: Read it back, please.
- 15 HEARING OFFICER KNITTLE: Go ahead, Darlene.
- 16 (Whereupon the requested portion of the record was read
- 17 back by the Reporter.)
- 18 THE WITNESS: Okay. I am sorry. I misunderstood. Yes,
- 19 that's true. It does not take that into account.
- 20 Q. (By Mr. Boyd) You look at the issue as if Panhandle made
- 21 two separate decisions, the decision in 1988 not to install clean
- 22 burn and the decision sometime in the future to install clean
- 23 burn; isn't that right?
- 24 A. There is two different decisions, two time periods, two

- 1 sets of costs, two different decisions, right.
- Q. It does not matter to you whether Panhandle
- 3 intentionally or unintentionally violated the requirements?
- 4 A. Correct. The economic benefit analysis is blind as far

- 5 as purpose or no purpose, those kinds of things.
- 6 Q. You feel that your approach to looking at this as two
- 7 separate events discourages companies from not making the proper
- 8 decisions to make sure they are complying with environmental
- 9 regulations; isn't that right?
- 10 A. I am sorry. What is the question?
- 11 MR. BOYD: Read it back, please. Could you have her read
- 12 it back?
- 13 HEARING OFFICER KNITTLE: Yes.
- 14 (Whereupon the requested portion of the record was read
- back by the Reporter.)
- 16 MR. BOYD: If I could go back and let me rephrase it
- 17 because you missed the one key word.
- 18 Q. (By Mr. Boyd) Do you feel that this approach to economic
- 19 benefit discourages companies from not making proper decisions to
- 20 make sure that they are complying with the environmental
- 21 regulations?
- 22 A. Okay. Your question is unclear when you say this
- 23 approach. Can you tell me what approach are you talking about.
- 24 Q. When looking at the economic benefit as two separate

- 1 decisions, the decision in 1988 and the decision later on to
- 2 install controls?
- 3 A. I mean, I think my testimony was clear on that, that I
- 4 reached the conclusion that if you allow economic benefits to be

- 5 reduced by retrofit costs that it significantly damages the
- 6 control system and no longer makes management indifferent towards
- 7 making the wrong decision.
- 8 Q. So your approach puts the burden on the company to do
- 9 everything it needs to do to make sure that the operations are in
- 10 compliance?
- 11 A. Yes, I would say the burden is on the company.
- 12 Q. So something the Agency did or did not do to cause the
- 13 company to be out of compliance, that does not matter to your
- 14 analysis either?
- 15 MS. CARTER: I am going to object at this point in time,
- 16 Mr. Hearing Officer, simply because he is asking the witness
- 17 questions pertaining to any culpability or lack thereof of the
- 18 Illinois EPA. Again, this is something that was not addressed on
- 19 direct testimony with Mr. Styzens.
- 20 HEARING OFFICER KNITTLE: Mr. Boyd?
- 21 MR. BOYD: I don't have a response. He has an economic
- 22 benefit opinion, and I am probing the basis of his opinion.
- 23 HEARING OFFICER KNITTLE: The objection is overruled. Sir,
- 24 do you recall the question?

- 1 THE WITNESS: No, I am sorry.
- 2 Q. (By Mr. Boyd) So if something the Agency did or did not
- 3 do caused the company to be out of compliance, that does not

- 4 matter to your analysis either?
- 5 A. No. I would say that is -- as an internal auditor -- I
- 6 mean, as an internal auditor I am supposed to give unbiased,
- 7 independent, objective decision. I am not supposed to give what
- 8 EPA management wants to hear. So if I was aware -- during my
- 9 internal audit, if I was aware of some actions taken by the
- 10 Agency that would affect the economic benefit in some manner then
- 11 I would take that into consideration. But at the point of my
- 12 audit, I was not aware of anything. But auditors are going to --
- 13 are going to hear the information supplied by the corporation and
- 14 the information supplied by management of the Agency, and we are
- 15 going to make an independent assessment. So if there is
- 16 something, again, that I should have been aware of that would
- 17 affect economic benefit that the Agency did, then, yes, I would
- 18 take that into consideration if I knew it at the time.
- 19 Q. The fact that Panhandle is going to install controls
- 20 today that are much more expensive than it would have cost them
- 21 to comply when the engines were first installed, that does not
- 22 matter to your analysis either?
- 23 A. Yes, that's correct.
- 24 Q. Even if Panhandle's competitors had no -- strike that.

- 1 Even if Panhandle's competitors had not incurred similar retrofit
- 2 costs when they installed engines with clean burn controls?
- 3 A. Correct.

- 4 Q. Your position on this point is inconsistent with the
- 5 manner in which the U.S. EPA addresses economic benefit; isn't
- 6 that correct?
- 7 MS. CARTER: Again, objection, Mr. Hearing Officer. During
- 8 direct testimony we did not ask Mr. Styzens' opinions relevant to
- 9 how the U.S. EPA calculates economic benefit. Again, I do not
- 10 recall Mr. Styzens indicating in his direct testimony either that
- 11 he relied upon any information that the U.S. EPA has produced
- 12 pertaining to how they would or would not calculate economic
- 13 benefit.
- 14 HEARING OFFICER KNITTLE: Anything, Mr. Boyd?
- 15 MR. BOYD: Well, he mentioned the fact that the State
- 16 Agency relies to some extent on the BEN Model. The fact that he
- 17 has disregarded it in this particular case is a -- in fact, he
- 18 also said that he looked at it for determining the reasonableness
- 19 of the weighted average cost of capital number. So for all those
- 20 reasons, to the extent that the BEN Model is inconsistent with
- 21 this witness' testimony on this point, I think it is relevant and
- 22 I should question him on it.
- 23 HEARING OFFICER KNITTLE: Anything further?
- 24 MS. CARTER: Yes, I do have something further. Again, I do

- l want to indicate that Mr. Styzens did indicate in his testimony
- 2 that the economic benefit analysis that he employed was based

- 3 upon fundamental principles of financial concepts, economic and
- 4 accounting concepts. In any reliance that he used on the BEN
- 5 Users Manual was simply for a determination of whether or not the
- 6 weighted average cost of capital was reasonable in terms of the
- 7 rates that were set forth therein. So it was simply to look at
- 8 the rates that were set forth within the BEN Users Manual and the
- 9 rates that they determined were appropriate for the weighted
- 10 average cost of capital. That has nothing to do with the
- 11 methodology that he employed in determining economic benefit.
- 12 HEARING OFFICER KNITTLE: Mr. Boyd?
- MR. BOYD: I have no further response.
- 14 HEARING OFFICER KNITTLE: I am going to overrule the
- 15 objection. I think this is not beyond the scope.
- Do you need the question read back, Mr. Styzens or Mr.
- 17 Boyd?
- 18 THE WITNESS: Yes.
- 19 MR. BOYD: I can restate it.
- 20 Q. (By Mr. Boyd) Isn't it true that your position on this
- 21 point is inconsistent with the manner in which the U.S. EPA
- 22 addresses the situation in the BEN Users Manual?
- 23 A. That's too vague. I would like -- I would have to have
- 24 more specific information on what you are talking about.

- 1 Q. Sure. You are familiar with the BEN Users Manual from
- 2 April of 1999, aren't you?

- 3 A. Yes.
- 4 O. Isn't it true that that manual demonstrates how to use
- 5 the BEN Model to calculate economic benefit when the costs of
- 6 compliance is different at the noncompliance date versus the
- 7 compliance date?
- 8 A. Well, from my reading that manual I see no information
- 9 about retrofit costs and how they are supposed to be employed
- 10 into the BEN Model.
- 11 Q. So for your purposes the BEN Manual provides no guidance
- 12 to you in this case; is that right?
- 13 A. No guidance on what?
- Q. On the issue of retrofit costs?
- 15 A. I didn't see any reference in there to retrofit costs.
- 16 Q. Okay. And it does not provide you any guidance on the
- 17 situation where the cost to comply at the compliance date is
- 18 different than the cost to comply on the noncompliance date?
- 19 A. There was information in there about, you know, how
- 20 to -- during the noncompliance period I think there was a
- 21 discussion in the manual about dealing with maybe changes -- I am
- 22 not an expert on the BEN Manual. I believe they were -- had some
- 23 discussion about if there was some technological change that
- 24 occurred sometime during the noncompliance period that there

- Q. But it is true, isn't it, that you have never used the
- 3 BEN Manual to calculate an economic benefit when the cost of
- 4 compliance is different at the noncompliance date versus the
- 5 compliance date?
- 6 A. Correct. That's true.
- 7 Q. Okay. Sir, you have talked a number of times about the
- 8 control system that you have looked at?
- 9 A. Correct.
- 10 Q. Isn't the discussion that you are presenting more
- 11 appropriate discussion for a gravity component of a penalty
- 12 versus an economic component of a penalty?
- 13 MS. CARTER: Objection, Mr. Hearing Officer. When Counsel
- 14 for respondent is referring to gravity, that is something that
- 15 calls for a legal conclusion. Anything in terms of a gravity, as
- 16 the Hearing Officer is aware, is set forth within the
- 17 Environmental Protection Act, and does call for an analysis, you
- 18 know, of the applicable law and things of that sort. So, again,
- 19 I would object based on any discussions relevant to gravity.
- 20 And, again, as well, it was not covered in the scope of his
- 21 direct testimony.
- 22 HEARING OFFICER KNITTLE: Mr. Boyd, anything?
- MR. BOYD: No.
- 24 HEARING OFFICER KNITTLE: The objection is sustained.

- 2 deposition and when we met in May for your deposition, isn't it
- 3 true that you told us that you don't consider yourself an expert
- 4 on gravity; isn't that right?
- 5 MS. CARTER: Again, objection, Mr. Hearing Officer. I
- 6 think any testimony pertaining to gravity should not be addressed
- 7 by this witness. It calls for a legal analysis, a legal
- 8 conclusion, and it is not appropriately addressed by Mr. Styzens.
- 9 HEARING OFFICER KNITTLE: Mr. Boyd?
- 10 MR. BOYD: The fact is that their entire approach to
- 11 economic benefit is really more appropriate to be considered as a
- 12 gravity component, and I am --
- MS. CARTER: And any --
- 14 MR. BOYD: I am sorry. Let me finish my statement.
- 15 MS. CARTER: I apologize.
- 16 MR. BOYD: I am trying to elicit from this witness his
- 17 feelings on that issue.
- 18 HEARING OFFICER KNITTLE: Ms. Carter?
- 19 MS. CARTER: Mr. Hearing Officer, any arguments that
- 20 Counsel seeks to raise pertaining to gravity and the
- 21 applicability or inapplicability and relativeness to economic
- 22 benefit is more appropriately addressed by Counsel in the
- 23 respondent's brief at the conclusion of this matter. As I
- 24 indicated before, it does call for a legal analysis and it simply

- 1 is inappropriate regardless of how respondent feels about the
- 2 State's economic benefit approach.
- 3 HEARING OFFICER KNITTLE: Yes, Mr. Boyd, I am going to
- 4 sustain the objection. I think that it both calls for a legal
- 5 conclusion and is beyond the scope.
- 6 MR. BOYD: Well, the question I asked him was whether he
- 7 considered himself an expert on gravity.
- 8 HEARING OFFICER KNITTLE: And I am finding that to be
- 9 beyond the scope.
- 10 MR. BOYD: All right.
- 11 Q. (By Mr. Boyd) Mr. Styzens, this is the first time you
- 12 have offered testimony on economic benefit before a Pollution
- 13 Control Board hearing; isn't that correct?
- 14 A. Correct.
- 15 Q. In fact, you have never before testified in any
- 16 proceeding as an economic benefit expert, have you?
- 17 A. Correct.
- 18 Q. You never even testified in any proceeding regarding
- 19 penalties?
- 20 A. Correct.
- 21 Q. You never published any papers on the economic benefit
- 22 theory, have you?
- 23 A. Just internal audit reports.
- 24 Q. You have never published any papers on the calculation

- 1 or how to calculate economic benefit?
- 2 A. Just internal audit reports.
- 3 Q. You never published any papers regarding the role of
- 4 retrofit issues in economic benefit determinations, have you?
- 5 A. No.
- 6 Q. In fact, before becoming involved in this case, you
- 7 worked on only one other matter where you assisted the Agency's
- 8 attorneys to develop an economic benefit of noncompliance in an
- 9 enforcement case?
- 10 A. No, that is not correct.
- 11 Q. Sir, again, I will call your attention to the deposition
- 12 in May.
- 13 MR. BOYD: For your reference, Sally, it is pages 97 and
- 14 98.
- 15 MS. CARTER: Thank you.
- 16 Q. (By Mr. Boyd) And it was after a few questions where you
- 17 had talked about touching on economic benefit. I asked you the
- 18 following series of questions, at page 97:
- 19 "Question: Were they situations where you were assisting
- 20 the lawyers to determine the ability to pay?
- 21 Answer: No. I was --
- 22 Question: Or were they situations where you were to
- 23 determine --
- 24 Answer: I was --

- 1 Question: -- (continuing) No. Let me finish my question,
- 2 please. Situations where you were assisting the lawyers to
- 3 determine an economic benefit of noncompliance?"
- There is an objection by Ms. Carter, "asked and answered."
- 5 "THE DEPONENT: Yes, I was assisting the lawyers in
- 6 developing an economic benefit for noncompliance.
- 7 Question: Okay. Tell me a specific situation where you
- 8 were doing that. What was the name of the case?"
- 9 Do you recall that line of questioning, sir?
- 10 A. Yes.
- 11 Q. Okay. Do you recall that you talked to me about the
- 12 Harris Marcus case?
- 13 A. Right.
- 14 Q. Okay. The Harris Marcus case -- Harris Marcus is a lamp
- 15 manufacturer; isn't that right?
- 16 A. Yes.
- 17 Q. And Harris Marcus was alleged to have manufactured lamps
- 18 using noncompliant coating; isn't that right?
- 19 A. Correct.
- 20 Q. Okay. In that case you examined Harris Marcus' sales of
- 21 noncompliant items and determined the profits made on the
- 22 noncompliant items; isn't that right?
- 23 A. That was part of the internal audit.
- 24 Q. Sir, after we discussed Harris Marcus, again, going to

- 1 page 99, I asked you the following series of questions:
- 2 "Question: Besides the Harris Marcus matter, are there any
- 3 other matters you can specifically refer to us today where you
- 4 assisted with the economic benefit analysis?
- 5 Answer: There is two I am working on right now currently.
- 6 I am so -- I can't remember the names.
- 7 Question: When did you get involved in those cases?
- 8 Answer: Within the last month and a half or so."
- 9 Sir, do you recall giving that series of answers?
- 10 A. Yes.
- 11 Q. Okay. In the Harris Marcus case, you did not analyze
- 12 the economic benefit allegedly resulting from delaying installing
- 13 control equipment, did you?
- 14 A. I would have to explain how low solvent technology
- 15 penalties are developed.
- 16 Q. Sir, again, did you look at the costs to install control
- 17 equipment for Harris Marcus?
- 18 A. I can't recall. I know how I do it when I perform LST
- 19 audits, low solvent technology audits. You do look at economic
- 20 benefit. That's part of the process.
- 21 Q. Okay.
- 22 A. Maybe not in that particular case, but in other cases.
- 23 Q. Sir, on testimony today, in direct testimony today, you
- 24 said this was the first case that you worked on involving a

- 1 retrofit issue in the context of economic benefit; isn't that
- 2 correct?
- 3 A. Correct.
- 4 Q. Okay. In fact, before this case, you had never done the
- 5 kind of calculation of economic benefit that you did in this
- 6 case; isn't that right?
- 7 A. Well, again, I keep on referring back that you use basic
- 8 financial concepts in economic benefit analysis. So, I mean, in
- 9 one form or fashion, I am using the same financial concepts, time
- 10 value of money, those sorts of things. So it is hard for me to
- 11 say, no, I have never touched on these things, because I have
- 12 throughout my education and career.
- 13 Q. Sir, I appreciate that you touched on the components of
- 14 this. But the question was did you ever do the kind of
- 15 calculations of economic benefit that you have done in this case
- 16 before?
- 17 A. I have done calculations of time value of money and
- 18 issues related to economic benefit. But have I done it exactly
- 19 like this before? No.
- 20 Q. Again, sir, referring you to your deposition in May.
- 21 MR. BOYD: This is on page 70, Ms. Carter.
- MS. CARTER: Thank you.
- 23 Q. (By Mr. Boyd) I asked you this question:
- 24 "Question: Have you ever done this kind of calculation

2 Answer: Since I have been with the IEPA? 3 Question: Yes. 4 Answer: No." 5 Do you recall giving -- that series of questions and giving 6 those answers? A. Yes. MR. BOYD: All right. I think that's all I have. 8 9 HEARING OFFICER KNITTLE: All right. Let's go off the 10 record. 11 (Discussion off the record.) HEARING OFFICER KNITTLE: We are going to take a lunch 12 13 recess now. 14 (Whereupon a lunch recess was taken from approximately 12:45 p.m. to 2:05 p.m.) 15 16 17 18 19 20 21 22

yourself before since you have been with the IEPA.

1

23

- 1 AFTERNOON SESSION
- 2 (September 19, 2000; 2:05 p.m.)
- 3 (Ms. Smetana and Board Member McFawn not present after the
- 4 lunch recess.)
- 5 HEARING OFFICER KNITTLE: We are back on the record. We
- 6 are commencing with the redirect examination of Mr. Styzens.
- 7 Mr. Styzens, you know you are still under oath.
- 8 THE WITNESS: Yes.
- 9 HEARING OFFICER KNITTLE: Ms. Carter, you may begin.
- 10 MS. CARTER: Thank you.
- 11 REDIRECT EXAMINATION
- 12 BY MS. CARTER:
- 13 Q. Mr. Styzens, were calculations pertaining to economic
- 14 benefit conducted by the division of legal counsel?
- 15 A. The only thing that I am aware of is that I had
- 16 identified a BEN Model run of some sort at the beginning based, I
- 17 think, on BACT numbers.
- 18 Q. Did those calculations in any way affect the
- 19 calculations that you previously described for me that you
- 20 employed? I can rephrase that.
- 21 A. No. The only similarity is that I used similar BACT
- 22 numbers for the initial investment and the recurring costs.
- Otherwise, I used my own approach.
- Q. Okay. If I could direct your attention to People's

- 1 Exhibit Number 12.
- 2 A. Yes.
- Q. Do you have that before you?
- 4 A. Yes.
- 5 Q. Do you see a number in the bottom left-hand corner of
- 6 this exhibit? It is in the very bottom left-hand corner, a date.
- 7 A. A date? Yes, I do.
- 8 Q. What is the date?
- 9 A. September 12th of 2000.
- 10 Q. And does this date -- what does this date indicate to
- 11 you?
- 12 A. It just is a date that this particular piece of paper
- 13 was printed, is all that is.
- Q. Does it indicate the date that this document was
- 15 prepared?
- 16 A. No.
- 17 Q. Okay. Then for People's Exhibits 12 through 23, do you
- 18 see a similar date in the bottom left-hand corner of all of these
- 19 exhibits?
- 20 A. Yes.
- 21 Q. And, again, what does that date represent to you?
- 22 A. The only relevance is the date that a particular piece
- 23 of paper was printed.
- Q. Okay. Do you have sufficient information from Mr.

- 1 Singh's presentation of retrofit costs to form an opinion as to
- 2 whether or not these costs were reasonable?
- 3 MR. BOYD: Objection to the form and in terms of what she
- 4 means by these costs being ambiguous.
- 5 HEARING OFFICER KNITTLE: I would sustain the objection as
- 6 to which costs we are referring to.
- 7 MS. CARTER: My next question was going to be -- what the
- 8 question was pertaining to form. I understand. Just one moment
- 9 and I will find those.
- 10 Q. (By Ms. Carter) If I could direct the witness' attention
- 11 to People's Exhibit Number 11, specifically table three contained
- 12 therein. Are you on that page Mr. Styzens?
- 13 A. Yes.
- 14 Q. Now, do you have sufficient information from Mr. Singh's
- 15 presentation of retrofit costs to form an opinion as to whether
- 16 the total of 943,948 is reasonable?
- 17 A. No.
- 18 Q. How does the intention of a company with respect to the
- 19 decision not to comply matter in an economic benefit analysis?
- 20 MR. BOYD: Object to the form. It is ambiguous and
- 21 compound.
- 22 HEARING OFFICER KNITTLE: Do you understand the question,
- 23 sir?
- 24 THE WITNESS: No. I probably need it repeated.

- 1 HEARING OFFICER KNITTLE: The objection is sustained then.
- 2 Q. (By Ms. Carter) How does the intention of a company with
- 3 respect to the decision not to comply bear upon an economic
- 4 benefit analysis?
- 5 A. Okay.
- 6 MR. BOYD: I am going to object at this time to "an
- 7 economic benefit analysis." If he is going to be asked about his
- 8 economic benefit analysis, then he has laid a foundation that he
- 9 has knowledge as to that. I am not sure if there is adequate
- 10 foundation about any economic benefit analysis.
- 11 HEARING OFFICER KNITTLE: Ms. Carter, are you willing to
- 12 restrict it to his economic benefit analysis?
- 13 MS. CARTER: Yes, I can.
- 14 HEARING OFFICER KNITTLE: Sufficient, Mr. Boyd?
- MR. BOYD: That's fine. Thank you.
- 16 HEARING OFFICER KNITTLE: Okay. Can you answer the
- 17 question, sir?
- 18 MS. CARTER: Do you need me to repeat it?
- 19 THE WITNESS: One last time I guess, yes.
- 20 Q. (By Ms. Carter) Okay. How does the intention of a
- 21 company with respect to the decision not to comply bear upon your
- 22 economic benefit analysis?
- MR. BOYD: I am sorry. Again, in this case, is my
- 24 objection.

- 1 HEARING OFFICER KNITTLE: I don't -- do you have a response
- 2 to --
- 3 MS. CARTER: What is his objection? I didn't hear him.
- 4 HEARING OFFICER KNITTLE: He wants you to limit it to the
- 5 economic benefit analysis done in this case that he did.
- 6 MS. CARTER: That's fine. I thought I did that. If I did
- 7 not, I --
- 8 HEARING OFFICER KNITTLE: Well, you just said -- I thought
- 9 it was sufficient, but you said your economic benefit analysis.
- 10 MS. CARTER: I can put the clause at the end.
- 11 HEARING OFFICER KNITTLE: We will just note that it is in
- 12 this case, as long as everybody agrees.
- MR. BOYD: That's fine.
- MS. CARTER: That's fine with me.
- 15 HEARING OFFICER KNITTLE: Okay.
- 16 MS. CARTER: I am just trying to move forward.
- 17 HEARING OFFICER KNITTLE: Mr. Styzens, do you understand
- 18 that question?
- 19 THE WITNESS: Yes.
- 20 HEARING OFFICER KNITTLE: Are you prepared to answer it?
- THE WITNESS: Yes.
- 22 HEARING OFFICER KNITTLE: Okay. Please do.
- 23 THE WITNESS: The financial analysis that I performed to
- 24 develop the economic benefit for this case did not have any --

- 1 the fact that a company intentionally or not intentionally did
- 2 anything to not comply had nothing to do with those figures. It
- 3 was simply a financial analysis using numbers supplied by
- 4 Panhandle to develop an economic benefit. Whether they --
- 5 whether the facts around the case have to do with intention or
- 6 nonintention does not enter into my analysis.
- 7 Q. (By Ms. Carter) Okay. If a company unknowingly violates
- 8 the law and avoids compliance costs, does that matter in the
- 9 economic benefit analysis conducted in this case?
- 10 A. No.
- 11 Q. If the Illinois EPA was also unaware of the violation
- 12 that resulted in the delayed compliance costs, would that affect
- 13 your economic benefit analysis?
- 14 A. No.
- 15 Q. Can you describe the audit that you conducted in a case
- 16 called Harris Marcus?
- 17 A. Yes. These type of internal audit projects that I have
- 18 been working with over the last couple of years deal with an
- 19 economic benefit calculation associated with companies that are
- 20 coming into compliance using low solvent technology, which means
- 21 usually that they are reformulating chemicals like glues or
- 22 solvents to come into compliance, rather than making large
- 23 expenditures for capital improvements.

- 1 complex, because the model that you use to develop economic
- 2 benefit, the organization does have to also supply information on
- 3 what type of capital improvements they may have made to come into
- 4 compliance. You still have to do an economic benefit analysis
- 5 on -- using capital outlays for pollution control equipment.
- 6 What the model uses that for is really to set a ceiling for
- 7 settlement negotiations.
- 8 They don't -- the federal government, the U.S. EPA,
- 9 indicates that they don't believe that the penalty that is
- 10 negotiated should go above the economic benefit associated with
- 11 coming into compliance using equipment, technology. So that
- 12 forms a ceiling. But you still have to go through the process of
- 13 determining the costs involved in switching from the noncompliant
- 14 chemicals to the compliant chemicals. Frequently it is not a
- 15 high dollar amount, but you still determine those costs from
- 16 switching from a noncompliant chemical to a compliant, and you do
- 17 run a traditional BEN Model on those costs.
- 18 Then your third component is to examine the profits that
- 19 were made on the sales of noncompliant items. So to get the big
- 20 picture of the economic benefit associated with coming into
- 21 compliance with low solvent technology, those are your main
- 22 steps. Economic benefit associated with using equipment to come
- 23 into compliance, the cost involved in switching from one chemical

- 1 you examine the production component that they talk about with
- 2 the profit margins and the sales of noncompliant products.
- 3 Q. How, if at all, did the analysis that you performed in
- 4 the Harris Marcus matter differ from the analysis that you
- 5 performed in this matter?
- 6 A. In the low solvent technology cases like Harris Marcus,
- 7 you are using the same financial principles as you would in the
- 8 method I used here, as far as time value of money, avoiding
- 9 capital outlays. The major difference, though, is that the
- 10 economic benefit analysis contains an additional component that
- 11 relates to profit margins on the sale of noncompliant product.
- 12 That is really the only large difference, because you are
- 13 still -- of course, the Agency uses the BEN Model in the low
- 14 solvent technology cases during the settlement negotiations
- 15 process to determine the economic benefit for the initial capital
- 16 outlay that would have taken place and the costs involved from
- 17 switching to a noncompliant to a compliant chemical.
- 18 Again, there is just one additional area that you examine,
- 19 and that is the benefit that the company had over its
- 20 competitors. It dealt with this company was making products
- 21 using noncompliant glues or solvents, and quite frequently they
- 22 have a competitive advantage over the competitors that are using

- 23 compliant coatings. Quite frequently noncompliant coatings
- 24 perform better than compliant coatings and things of that nature

- 1 that bring in an examination of the economic benefit for
- 2 competitive type of advantages over other companies in the
- 3 industry.
- 4 MS. CARTER: Mr. Hearing Officer, I have no further
- 5 questions on redirect.
- 6 HEARING OFFICER KNITTLE: Okay. Recross, Mr. Boyd?
- 7 MR. BOYD: Just a couple of quick ones.
- 8 RECROSS EXAMINATION
- 9 BY MR. BOYD:
- 10 Q. Mr. Styzens, I wanted to refer you to exhibits --
- 11 People's Exhibits 15 through 23. And on redirect you talked
- 12 about the number in the left-hand corner at the bottom?
- 13 A. Yes.
- 14 Q. You indicated that the September 12th of 2000 date is
- 15 the date that these documents were printed; is that right?
- 16 A. Right.
- 17 Q. Isn't it true that you prepared these versions of the
- 18 economic benefit runs within the last month?
- 19 A. Within the last month? Let me see. Exhibits 15 through
- 20 like 23, is that what you said?
- Q. Exactly?
- 22 A. Yes, okay. Within the last month. Let's see. Yes, I

- 23 would say that is accurate.
- 24 Q. So that was after your depositions in this case?

- 1 A. Correct.
- 2 Q. Now, you also responded to Ms. Carter and suggested that
- 3 whether Panhandle intentionally or unintentionally violated the
- 4 requirements, that did not come into play in your analysis in
- 5 this particular case; is that right?
- 6 A. In the economic benefit analysis, correct.
- 7 Q. Okay. And you already talked about the extra costs
- 8 today that would be incurred in relation to those controls, and I
- 9 think you said that you didn't take into account those extra
- 10 costs today either in your analysis?
- 11 A. Well, I said I didn't take into account any type of
- 12 retrofit costs in my analysis.
- 13 Q. Now, if the retrofit costs in this case would have been
- 14 5 million dollars rather than 575,133, would you have taken that
- 15 number into account in your economic benefit analysis?
- 16 MS. CARTER: Objection. This is beyond the scope of
- 17 redirect. In redirect I simply asked him whether or not the
- 18 number that was provided, you know, in People's Exhibit Number
- 19 11, whether or not he conducted an analysis of the calculations
- 20 that he performed. I didn't go into anything in terms of, you
- 21 know, his utilization or lack thereof in a determination of the

- 22 economic benefit.
- 23 HEARING OFFICER KNITTLE: Mr. Boyd?
- 24 MR. BOYD: Well, he has talked about the fact that

- 1 intention does not matter to his analysis. What I am trying to
- 2 probe is, is if the economic benefit number, if the gravity were
- 3 at a certain level, would the intention become a concern that he
- 4 would have in his evaluation of the control system.
- 5 HEARING OFFICER KNITTLE: I am going to overrule the
- 6 objection based on that explanation.
- 7 Sir, do you recall the question?
- 8 THE WITNESS: No.
- 9 HEARING OFFICER KNITTLE: Darlene, could you read it back,
- 10 please.
- 11 (Whereupon the requested portion of the record was read
- 12 back by the Reporter.)
- 13 THE WITNESS: No.
- MR. BOYD: Okay. Thank you. That's all I have.
- 15 HEARING OFFICER KNITTLE: Re-redirect, Ms. Carter?
- 16 MS. CARTER: No.
- 17 HEARING OFFICER KNITTLE: All right. Thank you, sir. You
- 18 may step down.
- 19 (The witness left the stand.)
- 20 HEARING OFFICER KNITTLE: I am going to ask for a two
- 21 minute break.

- 22 (Whereupon a short recess was taken.)
- 23 HEARING OFFICER KNITTLE: All right. We are back on the
- 24 record after a short recess.

- 1 Would the State call their next witness, please.
- 2 MS. CARTER: The State calls Dr. John Nosari.
- 3 HEARING OFFICER KNITTLE: All right. Darlene, could you
- 4 swear him in, please.
- 5 (Whereupon the witness was sworn by the Notary Public.)
- 6 HEARING OFFICER KNITTLE: Ms. Carter or Mr. Layman?
- 7 MS. CARTER: Ms. Carter.
- 8 HEARING OFFICER KNITTLE: All right. Your witness, Ms.
- 9 Carter.
- 10 MS. CARTER: Thank you.
- 11 JOHN STANLEY NOSARI,
- 12 having been first duly sworn by the Notary Public, saith as
- 13 follows:
- 14 DIRECT EXAMINATION
- 15 BY MS. CARTER:
- 16 Q. Please state your name for the record.
- 17 A. It is John Stanley Nosari. The last name is spelled
- 18 N-O-S-A-R-I.
- 19 Q. Can you tell me a little bit about your undergraduate
- 20 education?

- 21 A. I received my undergraduate degree from Southern
- 22 Illinois University Edwardsville in 1967, and I received a
- 23 bachelor of science in business administration with a major in
- 24 accounting.

- 1 Q. Okay. Did you subsequently attain an additional degree?
- 2 A. I subsequently attained two additional degrees. In 1969
- 3 I received a master of science degree in accounting from Wichita
- 4 State University, Wichita, Kansas, and I received a Ph.D. in
- 5 business administration with a major in accounting and a minor in
- 6 finance from St. Louis University in St. Louis, Missouri.
- 7 Q. When did you attain your Ph.D.?
- 8 A. In 1984.
- 9 Q. And can you tell me a bit about your teaching experience
- 10 since 1976?
- 11 (Ms. Smetana entered the hearing room.)
- 12 A. Well, in the fall of 1976 I was an assistant professor
- 13 at Lindenwood College, St. Charles, Missouri, where I taught in
- 14 the MBA program and the bachelor's of science and business
- 15 administration program. And I taught accounting courses,
- 16 including a whole gamut of accounting courses. And then I taught
- 17 finance at the undergraduate level and manager of finance at the
- 18 graduate level.
- 19 Q. Dr. Nosari, what type of accounting courses did you
- 20 teach at Lindenwood College?

- 21 A. Elementary accounting, governmental accounting,
- 22 auditing, I believe intermediate.
- 23 Q. Okay.
- 24 A. Okay.

- 1 Q. Thank you.
- 2 A. From -- I only stayed at Lindenwood a year and a half
- 3 and then went to Sangamon State University.
- 4 Q. What year did you go to Sangamon State University?
- 5 A. In 1978.
- 6 Q. Okay. Thank you.
- 7 A. And Sangamon State University became the University of
- 8 Illinois at Springfield in 1995.
- 9 Q. Okay.
- 10 A. So I have been at Sangamon State or University of
- 11 Illinois at Springfield from 1978 to date.
- 12 Q. Okay. Can you tell me a little bit about the courses
- 13 that you taught when you first arrived at Sangamon State?
- 14 A. When I first arrived at Sangamon State I taught
- 15 managerial finance, cost -- I am sorry. Profit planning and
- 16 budgeting, advanced accounting. I taught those courses for about
- 17 two years, and then after that I became the lead professor in
- 18 auditing. So from 1981 to date I have been responsible for
- 19 teaching the auditing curriculum, which includes courses in

- 20 traditional financial statement auditing, advanced auditing,
- 21 which is a graduate course, and financial statement auditing.
- 22 And I developed courses in information systems, developed and
- 23 taught courses on information systems auditing, and internal and
- 24 operational auditing. I also developed courses in accounting

- 1 information systems and was a member of the committee that
- 2 developed the management -- the master's degree in information
- 3 systems at SSU.
- 4 Q. Okay. If we could just back up for a moment. When you
- 5 referred to managerial finance courses, what type of curriculum
- 6 is that?
- 7 A. Well, managerial finance is taught in the MBA degree,
- 8 and it is an elective in the undergraduate accounting degree and
- 9 it is also a required course in the bachelor of science and
- 10 business administration degree. It is a course that deals with
- 11 the responsibilities of the financial manager, mainly which
- 12 including being able to tap the capital market as cheaply as
- 13 possible and ensuring the liquidity of a business and also trying
- 14 to maximize the rate of return on investment to stockholders.
- 15 Q. Have you held any other positions since you arrived at
- 16 Sangamon State University in 1978?
- 17 A. Yes. I was chair of accounting -- actually, I am
- 18 currently on my fourth stint as chair of accounting. I just
- 19 assumed that position in August. And I was also Dean of the

- 20 School of Business from 1988 -- I am sorry. I can't remember
- 21 now. It was either 1988 or 1989 to 1994.
- 22 Q. Okay. While you were Dean at the School of Business did
- 23 you also conduct or teach courses during that time?
- A. Yes, I continued to teach auditing.

- 1 Q. Okay.
- 2 A. And supervise the people that taught auditing.
- 3 Q. What courses do you presently teach?
- 4 A. Presently teach? I presently teach the undergraduate
- 5 course in auditing, which we just changed, which deals with
- 6 financial statement auditing, internal auditing, and operational
- 7 compliance auditing. I also teach information systems auditing
- 8 and an accounting course for nonaccountants that is taught to
- 9 students who are entering the MBA program and students who do not
- 10 have an accounting background prior to entry at UIS.
- 11 Q. Okay. During this time period that we just discussed,
- 12 1976 through the present, have you held any other positions which
- 13 any other entity?
- 14 A. Yes, uh-huh. I had a special assignment in the Air
- 15 Force Reserve as an individual mobilization augmentee or IMA.
- 16 Q. What is that, sir?
- 17 A. I was assigned to the Air Force Accounting and Finance
- 18 Center in Denver, Colorado, where I evaluated Air Force wide

- 19 systems for 12 years, and I was -- the last two years I was a war
- 20 time planner for the comptroller of the Air Force. In addition
- 21 to that, I have been a sole practitioner in public accounting and
- 22 a consultant since I arrived basically at Sangamon State.
- Q. Okay. I will get to the latter part in just a moment.
- 24 You just mentioned -- did you just mention the certified public

- 1 accountant? I couldn't hear you.
- 2 A. I said that I was a sole practitioner in accounting, but
- 3 I did not mention CPA.
- 4 Q. Okay. Do you have your CPA?
- 5 A. I am a licensed CPA in the State of Illinois.
- 6 Q. When did you attain your license?
- 7 A. In 1978.
- 8 Q. Thank you. Do you have any other professional
- 9 designations?
- 10 A. I am a Certified Internal Auditor.
- 11 Q. When did you attain that designation?
- 12 A. In 1998.
- 13 Q. Okay. And does this license and professional
- 14 designation that you just mentioned, do either of these require
- 15 continuing educational course work?
- 16 A. Yes, they both require 40 hours of continuing
- 17 professional education every year. That's 40 contact hours.
- 18 Q. What type of course work does that include?

- 19 A. Well, it includes anything that is related to the field
- 20 of auditing and the practice of public accounting. Usually I
- 21 take those courses on auditing and taxation.
- 22 Q. Okay. You previously mentioned that you independently
- 23 consult on the side?
- 24 A. Yes.

- 1 Q. Can you tell me a little bit about your independent
- 2 consulting work that you have done lately?
- 3 A. Well, exclusive of the public accounting practice?
- 4 Q. You are making a separation there?
- 5 A. I am asking you.
- 6 Q. Oh, yes. Yes.
- 7 A. Okay. My consulting lately has consisted of assisting
- 8 the EPA, the Illinois EPA, and I have provided some consultations
- 9 with them in terms of providing them with a seminar on financial
- 10 statement analysis. And then, of course, helping Gary Styzens
- 11 with this case at hand.
- 12 Q. Okay. If we could just back up for a moment. Have you
- 13 done any independent work with any other departments --
- 14 A. Yes.
- 15 Q. -- within the State?
- 16 A. Yes, uh-huh.
- 17 O. Okay. And what departments would those include?

- 18 A. Well, they would include the Department of Revenue, and
- 19 the Illinois Department of Public Aid. For the department of
- 20 Public Aid I developed a number of audit packages or audit
- 21 programs for the audits of Medicaid providers. I also testified
- 22 as an expert witness in regard to results of audits and the
- 23 appropriateness of audit procedures and statistical
- 24 extrapolation.

- 1 Q. Okay. Can you tell me a little bit about the work that
- 2 you have done for the Department of Revenue?
- 3 A. The Department of Revenue I basically provided some
- 4 seminars dealing with auditing information systems.
- 5 Q. Okay. Dr. Styzens, how else do you spend your
- 6 professional time? Is there any other activities that you are
- 7 involved in?
- 8 MR. BOYD: Ms. Carter, you just said Dr. Styzens.
- 9 MS. CARTER: Oh, I apologize. I have a tendency to do
- 10 misnomers, I guess is what I am doing.
- 11 Q. (By Ms. Carter) Dr. Nosari, is there any other things
- 12 that you do during your professional time?
- 13 A. Well, I am on the Board of Directors of the Springfield
- 14 Chapter of the Institute of Internal Auditors. I am under
- 15 contract with the Institute of Internal Auditors to write a
- 16 textbook on information systems auditing.
- 17 Q. What is information systems auditing?

- 18 A. Well, it is basically -- the approach is on how to audit
- 19 mechanized systems to ensure that they are accurate, reliable and
- 20 have -- I am trying to think of the term. Secure, that they are
- 21 secure.
- 22 Q. I think that you previously mentioned that you have
- 23 testified in some sort of proceedings in the past. How many
- 24 times have you testified in the past?

- 1 A. For the Department of Public Aid, a number of times. I
- 2 would be hard put to give you the exact number. Probably 40 to
- 3 60, something like that.
- Q. And, again, what did that testimony pertain to?
- 5 A. It pertained mostly to auditing and the appropriateness
- 6 of audit procedures, the results of the audits, and the use of
- 7 the statistics in those audits.
- 8 Q. And do you know about what time period this testimony
- 9 had been provided?
- 10 A. I am guessing from probably about 1988 to current.
- 11 Q. Okay. And in those proceedings were you permitted to
- 12 provide expert testimony?
- 13 A. Yes.
- Q. Okay. Dr. Nosari, have you prepared a resume that
- 15 documents the background information that we have just discussed?
- 16 A. Yes.

- 17 (Whereupon a document was duly marked for purposes of
- 18 identification as People's Exhibit 24 as of this date.)
- 19 Q. (By Ms. Carter) Okay. Dr. Nosari, I am handing you what
- 20 has previously been marked as People's Exhibit Number 24. Do you
- 21 recognize that document?
- 22 A. Yes.
- Q. What is that document?
- A. Well, it is a copy of my resume.

- 1 MS. CARTER: At this time the People move for the admission
- 2 of People's Exhibit Number 24 into evidence.
- 3 HEARING OFFICER KNITTLE: Mr. Boyd or Ms. Smetana?
- 4 MR. BOYD: I have no objections except I am not sure why it
- 5 is relevant to be introduced into evidence.
- 6 HEARING OFFICER KNITTLE: No objections, though?
- 7 MR. BOYD: No objection.
- 8 HEARING OFFICER KNITTLE: All right. This is admitted.
- 9 (Whereupon said document was duly admitted into evidence as
- 10 People's Exhibit 24 as of this date.)
- 11 Q. (By Ms. Carter) Have you been exposed to the concept of
- 12 the time value of money?
- 13 A. Certainly.
- 14 Q. Can you indicate to me where in your background you have
- 15 been exposed to that concept?
- 16 A. Well, time value of money is used in accounting. It is

- 17 used in finance. The whole idea is that money has a cost and
- 18 that, you know, money is not free and that cost, of course, is
- 19 interest in terms of -- that is how we normally think of money
- 20 having a cost, is interest. But also in the area of common
- 21 stock, there is a -- you know, the concept is that if somebody
- 22 makes an investment into a company they are expecting a rate of
- 23 return, and that rate of return has a cost to it. And the
- 24 concept of time value of money relates to this concept that

- 1 people make investments for a return and that return is referred
- 2 to as the cost of money. And then you asked discount, didn't
- 3 you?
- 4 Q. No, I did not.
- 5 A. I am sorry. What was your question?
- 6 Q. My question specifically was have you been exposed to
- 7 the concept of the time value of money?
- 8 A. Time value of money. Okay. Yes. And so, you know, I
- 9 have been exposed to that in all three of my degrees.
- 10 Q. Okay. Thank you. And have you been exposed to the
- 11 concept of economic benefit?
- 12 A. Well, certainly, uh-huh.
- 13 Q. And in what area of your background have you been
- 14 exposed to the concept of economic benefit?
- 15 A. Well, economic benefit is a basic concept that, you

- 16 know, is taught in business schools from the very elementary
- 17 level of taking, you know, beginning economics and accounting.
- 18 The whole area of managerial accounting relates in how a managed
- 19 business relates to economic benefit in terms of organizations
- 20 making decisions to enhance their return on investment and making
- 21 decisions to make a better profit. Businesses try to develop
- 22 decisions that enhance their profitability or enhance their cost
- 23 reductions. And the whole idea behind it, of course, is economic
- 24 benefit. You can relate that to capital budgeting, to cost value

- 1 and profit analysis. Basically any type of concept that is
- 2 taught in a business school.
- 3 Q. I think that you may have answered this, but I am not
- 4 quite for certain. Can you just give me a definition of what
- 5 economic benefit means?
- 6 MR. BOYD: I would object. The context of economic benefit
- 7 in general or in relation to the particular case?
- 8 MS. CARTER: Well, I am laying foundation at this point. I
- 9 am asking in general and I will get to the more specifics of this
- 10 case.
- 11 HEARING OFFICER KNITTLE: Okay. Do you still have an
- 12 objection, Mr. Boyd, in light of that explanation? She wants a
- 13 general definition of economic benefit.
- 14 MR. BOYD: I will withdraw my objection then.
- 15 Q. (By Ms. Carter) Do you need me to --

- 16 A. No.
- 17 Q. Okay.
- 18 A. Okay. Go ahead and ask.
- 19 Q. Let me ask the question again. In general, can you
- 20 please define for me the concept of economic benefit?
- 21 A. Well, economic benefit is the result of a decision. It
- 22 is how much better off -- in layman's terms, it is how much
- 23 better off an organization is because it made this decision.
- 24 Q. And does the concept of economic benefit relate to the

- 1 concept of time value of money?
- 2 A. Well, certainly, because if you are going to calculate
- 3 the economic benefit over a period of time, you would take into
- 4 consideration the time value of money.
- 5 Q. Okay. Have you ever had occasion to conduct an economic
- 6 benefit analysis in your work or educational background?
- 7 A. Sure. Just about -- in dealing with clients and in
- 8 dealing with teaching, in doing operational audits or doing
- 9 audits or answering questions for clients as to how to do
- 10 something we always take into consideration the economics
- 11 involved in the decision, and that would be an aspect of economic
- 12 benefit analysis. I mean, underlying all of these things there
- 13 is an economic benefit analysis of why management should do what
- 14 they should do in terms of maximizing their profits or making a

- 15 short run or a long-term decision.
- 16 Q. Okay. Are you familiar with the name Gary Styzens?
- 17 A. Yes.
- 18 Q. How are you familiar with his name?
- 19 A. Well, Gary is a member -- in a couple of ways. One, he
- 20 is a member of the Springfield Chapter of the Institute of
- 21 Internal Auditors, and I know him from that. And also from
- 22 working with him here at the EPA.
- 23 Q. Okay. And was the first time that you were contacted by
- 24 Mr. Styzens pertaining to a seminar that you referenced

- 1 previously?
- 2 A. Yes. The first time I was contacted by Gary was to
- 3 develop a seminar on financial statement analysis for the Agency.
- 4 Q. In the past have you developed different seminars on
- 5 different topics?
- 6 A. Certainly, uh-huh.
- Q. Can you tell me what some of those topics are?
- 8 A. Well, I developed seminars for the Springfield Chapter
- 9 of the IIA dealing with internal audit standards, auditing under
- 10 the Illinois Procurement Act, COSO auditing, the impact to the
- 11 Committee on Sponsoring Organizations, which is basically a
- 12 landmark report that goes back to 1992 regarding the valuation of
- 13 internal control. I have done a number of seminars on that. I
- 14 am working on one now that is relating to oversight

- 15 organizations.
- 16 Q. Okay.
- 17 A. And a number of other seminars.
- 18 Q. After you conducted the seminar that you previously
- 19 referenced, did Mr. Styzens contact you on any other matters?
- 20 A. Yes. Several months or a number of months later he
- 21 contacted me regarding the Panhandle Eastern case.
- Q. Why did Mr. Styzens contact you?
- 23 A. Well, I think for a variety of reasons. One, he wanted
- 24 some assistance in working on the case and he particularly was

- 1 interested in getting some assistance in calculating the weighted
- 2 average cost of capital for Panhandle Eastern.
- 3 Q. Okay. And when you refer to the weighted average cost
- 4 of capital, what does that mean?
- 5 A. Well, weighted average cost of capital is a concept that
- 6 relates to what it costs a company to fund its assets.
- 7 Particularly, if you relate this to the financial statements in
- 8 particularly the balance sheet, on one side of the balance sheet
- 9 you have all of the assets, which is the things the company owns,
- 10 accounts receivable, inventory, property, plant and equipment.
- 11 On the other side of the balance sheet is how those are financed,
- 12 with the accounts payable, current liabilities, long-term debt,
- 13 and common stock. The weighted average cost of capital is a

- 14 method that is used to try to calculate what that cost actually
- 15 is to the company. And the weighted average cost of capital
- 16 takes into consideration then the components of -- the components
- 17 of the right-hand side of the balance sheet and their particular
- 18 costs to come up with a figure that is an average for that
- 19 company as to what it costs them to finance the assets that they
- 20 have on the other side of the balance sheet.
- 21 Q. Okay. After having been contacted by Mr. Styzens, did
- 22 you conduct a weighted average cost of capital analysis for this
- 23 case?
- 24 A. Yes, I did.

- 1 Q. Okay. Prior to your conducting an analysis of the
- 2 weighted average cost of capital, did you discuss it with Mr.
- 3 Styzens in general terms?
- 4 A. Well, I discussed the case with him in general. I
- 5 discussed, you know, what the requirements were, what they wanted
- 6 me to do.
- 7 Q. Did you discuss the approach to the weighted average
- 8 cost of capital?
- 9 A. I probably did, uh-huh.
- 10 Q. What information did you utilize to conduct the weighted
- 11 average cost of capital to perform that calculation?
- 12 A. Okay. Well, basically I relied on the Panhandle Eastern
- 13 Annual Reports from 1988. I think the last one I had was 1994.

- 14 There were a couple of years that were missing and, in fact, I
- 15 don't think I had any information relating to 1988, if I am not
- 16 mistaken. And then the 10-K filings coming off of the SEC
- 17 website for periods after that. In addition to that, I used the
- 18 standard stock records, stock prices from bigcharts.com, and I
- 19 may have used a couple of other sources that I don't necessarily
- 20 remember.
- 21 Q. Okay. If I could direct your attention, Dr. Nosari, I
- 22 think there is an exhibit before you that is People's Exhibit
- Number 7?
- 24 A. Yes.

- 1 Q. Have you located that document?
- 2 A. Yes, I have.
- 3 Q. Have you seen this document before?
- 4 A. Yes.
- 5 Q. Let me just back up for just a moment. I think that you
- 6 mentioned before that you had attained financial data for
- 7 Panhandle Eastern Pipe Line Company?
- 8 A. Yes.
- 9 Q. Why did you decide to attain financial information for
- 10 this company?
- 11 A. Well, first of all, I used Panhandle -- I think you used
- 12 the term Panhandle Eastern Pipe Line, and I used Panhandle

- 13 Eastern, which is the parent company of the Pipe Line Company.
- 14 Q. Why did you decide to use the parent company's financial
- 15 information?
- 16 A. Because Panhandle Eastern Pipe Line Company is a
- 17 wholly-owned subsidiary, which means that its financial situation
- 18 is managed by the parent.
- 19 Q. Okay.
- 20 A. Another -- well, that is okay.
- 21 Q. Dr. Nosari, do you have anything further that you want
- 22 to provide as an explanation to your last question -- as an
- 23 answer to the last question?
- 24 A. Well, when I said that it was wholly-owned, and I don't

- 1 remember exactly what I said, but I used the parent company
- 2 because it manages Panhandle Eastern Pipe Line Company, meaning
- 3 that it is a related party and thus the best estimate of cost of
- 4 capital would come from the parent company's financial statements
- 5 and not from the subsidiary, because the parent would influence
- 6 the subsidiary.
- 7 Q. Okay. Thank you.
- 8 MS. CARTER: Just one moment. I need to find this
- 9 document.
- 10 Q. (By Ms. Carter) Where did you attain the SEC 10-K
- 11 filings?
- 12 A. Well, the 10-K filings that I used we got off of Edgar.

- 13 I guess Gary Styzens -- I mean, you know, Gary Styzens got them
- 14 off the Edgar website, which is the SEC website.
- 15 Q. Okay. In terms of the annual reports, where did you
- 16 attain the annual reports?
- 17 A. I got the annual reports from the Brookins Library at
- 18 the University of Illinois at Springfield and they were on
- 19 microfiche.
- 20 MS. CARTER: If I could have just a moment, Mr. Hearing
- 21 Officer. I have to get some information put together real quick.
- 22 HEARING OFFICER KNITTLE: A couple minutes or --
- MS. CARTER: Just one minute.
- 24 HEARING OFFICER KNITTLE: We will go off the record.

#### KEEFE REPORTING COMPANY

- 1-800-244-0190
- 1 (Discussion off the record.)
- 2 HEARING OFFICER KNITTLE: All right. We are back on the
- 3 record.
- 4 (Whereupon said document was duly marked for purposes of
- 5 identification as People's Exhibit 25 as of this date.)
- 6 Q. (By Ms. Carter) Dr. Nosari, I just handed you a document
- 7 that is marked as People's Exhibit Number 25. Have you seen this
- 8 document before?
- 9 A. Yes.
- 10 Q. Can you identify this document for me?
- 11 A. Well, it is the 1987 Annual Report from Panhandle

- 12 Eastern Corporation.
- 13 Q. Okay. Have you used this annual report in the past?
- 14 A. Yes.
- 15 Q. Okay. How have you used this annual report?
- 16 A. Well, I used it to gather information relating to their
- 17 financial position and the results of operations for 1987.
- 18 Q. Okay. And --
- 19 A. In which -- excuse me. Which I incorporated in the
- 20 People's Exhibit Number 7.
- 21 Q. Okay. Perhaps I need to back up for just a second. I
- 22 can't recall if I asked you to identify People's Exhibit Number
- 23 7?
- 24 A. Well, it is my --

- 1 Q. Have you seen this document before, sir?
- 2 A. Yes.
- 3 Q. Okay. What is this document?
- 4 A. It is my lead schedule in calculating the cost of
- 5 capital, the weighted average cost of capital for Panhandle
- 6 Eastern Corporation.
- 7 Q. Okay. Now, I think you just mentioned to me, Dr.
- 8 Nosari, that you utilized portions of the 1987 Annual Report in
- 9 the weighted average cost of capital document?
- 10 A. Yes.
- 11 Q. Okay. Perhaps we could take this line by line for one

- 12 representative year, in this case 1987. Okay. What I am asking,
- 13 sir, in terms of row nine, for the earnings per share, can you
- 14 tell me where you attained that information from in the 1987
- 15 Annual Report?
- 16 A. Probably off the income statement.
- 17 Q. If I could direct your attention to pages 36 and
- 18 possibly 37.
- 19 A. No, I don't think it is there. I am sorry. It is on
- 20 page 36.
- Q. Where are you referring to on page 36?
- 22 A. Well, it is the consolidated statement of income and it
- 23 is the last line or lines at the bottom of the page. It says
- 24 earning, parenthesis, loss per share, and we have continuing

- 362
- 1 operations at \$2.07 and discontinue operations at 3 cents for a
- 2 total of \$2.04 and you will find that -- this is hard to read.
- 3 You will find that up here on earnings per share continuing
- 4 operations and earnings per share total, \$2.07 and \$2.04.
- Q. Which lines are you referring to, Dr. Nosari?
- 6 A. I am referring to lines nine and ten of this
- 7 spreadsheet.
- 8 Q. Okay. Thank you. If I could now direct your attention
- 9 to row 11 on People's Exhibit Number 7. What does that row
- 10 pertain to?

- 11 A. Well, row 11 is dividends per share. Okay. That's the
- 12 amount of dividends that were declared and issued by Panhandle
- 13 Eastern Corp in that year.
- 14 Q. Okay. Did you attain that information from the 1987
- 15 Annual Report?
- 16 A. Yes, I did.
- 17 Q. If I could direct your attention to page one.
- 18 A. Uh-huh, which is the financial highlights, and you will
- 19 see under financial highlights, dividends paid, \$2.00, which is
- 20 line 11 of the weighted average cost of capital worksheet for
- 21 that year, \$2.00.
- 22 HEARING OFFICER KNITTLE: Ms. Carter, could you identify
- 23 the oversized exhibit that the witness is pointing to for the
- 24 record or maybe Ms. Smetana can.

- 1 MS. CARTER: It is 7A.
- 2 HEARING OFFICER KNITTLE: Exhibit 7A. Thank you.
- 3 Q. (By Ms. Carter) Dr. Nosari, where did you attain the
- 4 information that is on -- excuse me. Can you identify row 12 for
- 5 me on People's Exhibit Number 7?
- 6 A. Row 12 is a share price close at December 31st and that
- 7 came from bigcharts.com.
- 8 Q. Okay. Then in terms of row 16, what does that row
- 9 pertain to?
- 10 A. Well, 16 pertains to whether or not there is any stock

- 11 splits or stock dividends. And basically for the whole period
- 12 under review there were no evidence of any stock splits or stock
- 13 dividends. And I can't refer to any particular document or page
- 14 here. But if you just read the whole report and, you know, the
- 15 annual 10-Ks and the annual reports you will find that this
- 16 company did not issue any stock splits or stock dividends for the
- 17 period in question.
- 18 Q. Okay. Thank you. Then, Dr. Nosari, if I could direct
- 19 your attention, I believe, to line 27. What does that line
- 20 pertain to?
- 21 A. Well, line 27 is basically -- it is a blank line and it
- 22 is percentage of equity.
- 23 Q. Okay.
- A. All we are doing there is calculating the percentage of

- 1 equity --
- Q. Okay.
- 3 A. -- based on information that I attained from the annual
- 4 reports.
- 5 Q. Okay. In terms of line 29, what does that pertain to?
- 6 A. Well, line 29 is the long-term debt. Okay. Line 27,
- 7 going back to that calculation of percentage of equity, and what
- 8 we have under that, then, we have the short-term debt, the
- 9 long-term debt, the short-term portion of long-term debt, the

- 10 dollar amount of preferred stock, the dollar amount of paid
- 11 capital. And I used this basically to get the proportion of
- 12 these three different elements in the financial statements to
- 13 calculate the weighted average cost of capital, because each one
- 14 of these elements has a different cost. So to get the weighted
- 15 average cost of capital you have to calculate their cost and then
- 16 multiply it times the percentage that they relate to the total.
- 17 Okay.
- 18 Q. Okay. But just backing up for just a second, Dr.
- 19 Nosari, if I could, in terms of the long-term debt that is set
- 20 forth on line 29, did you attain this information from the 1987
- 21 Annual Report?
- 22 A. Yes.
- 23 Q. Okay. Do you think that you could specifically show me
- 24 where that information came from, from the 1987 annual report?

- 1 A. It is coming from the balance sheet.
- 2 Q. Okay.
- 3 A. This is on page 37 and 38 of the annual report.
- 4 Q. Okay.
- 5 A. Okay. But, you know, basically all of this information
- 6 relating to the proportion of the elements of equity, or debt and
- 7 equity, come from the balance sheet.
- Q. Okay.
- 9 A. So if you would look in terms of the short-term portion

- 10 of the long-term debt --
- 11 Q. If I could just --
- 12 A. Okay. I am sorry.
- 13 Q. If I could just back up for just a moment, sir, to the
- 14 line above that, line 29. Do you know where on page 36 you
- 15 attained that number?
- 16 A. Certainly. I got it in long-term debt on page 37. It
- is 1,033,345, which you will see on line 29, column E --
- 18 Q. Okay.
- 19 A. -- of the worksheet.
- 20 Q. Okay. Now, Dr. Nosari, I may have interrupted you. Was
- 21 there something that --
- 22 A. I was just going to show where I got the short-term
- 23 portion of long-term debt, which is -- let's see. It is 706 -- I
- 24 have to find it now. Okay. Current debt. Short-term debt is

- 1 706,845, which is also listed there on page 37.
- 2 Q. I am sorry. Dr. Nosari, I am unclear in terms of what
- 3 you are referring to right now.
- 4 A. Okay. I am referring to short-term debt, which is line
- 5 28.
- 6 Q. Okay.
- 7 A. In column E, the 706,845.
- Q. Yes.

- 9 A. Comes from total liabilities, total current labilities,
- 10 which is 706,845.
- 11 Q. Where is --
- 12 A. That is on page 37 of the annual report.
- 13 Q. Okay. Thank you.
- 14 A. Okay. Then the short-term portion of the long-term debt
- 15 is -- in the current liabilities you will see it listed there as
- 16 the first item, 170,608. And what I am doing here is I am
- 17 capturing these proportions or these percentages to calculate the
- 18 weighted average cost of capital. Okay.
- 19 Q. Okay. In terms of line 32 on People's Exhibit Number 7,
- 20 what does that pertain to?
- 21 A. Well, paid in capital is the total amount -- in this
- 22 case, it is the total amount of common stock and then other
- 23 common stockholder's equity or, if you will, it is normally
- 24 referred to as retained earnings. But I am referring to it as

- 1 paid in capital. It is the total amount of common stock, which
- 2 is the total of 330,000 plus the 699,827.
- 3 Q. Which is on -- just for clarification, is this on page
- 4 37?
- 5 A. It is on page 37.
- 6 Q. Okay.
- 7 MR. BOYD: Just for clarification, would you tell us where.
- 8 MS. CARTER: On page 37 of the annual report, he is

- 9 referring to the third and second from the bottom lines.
- THE WITNESS: It is the 330 plus the 699,827.
- 11 Q. (By Ms. Carter) Okay. Dr. Nosari, directing your
- 12 attention to line 37 on People's Exhibit Number 7, what does that
- 13 line pertain to?
- 14 A. I am sorry?
- 15 Q. In terms of line 37 on People's Exhibit Number 7 --
- 16 A. Okay. That's the tax rate.
- 17 Q. Okay. Where did you attain that number for 1987?
- 18 A. Well, the tax rate, the effective tax rate comes from --
- 19 comes from a footnote.
- 20 Q. When you are referencing a footnote, are you referencing
- 21 a footnote in the 1987 Annual Report, sir?
- 22 A. Yes.
- 23 Q. Okay. Can I direct your attention to page 45?
- 24 A. Okay. Page 45. If you look at the top of page 45, on

- 1 the right-hand column, you will see the management's calculation
- 2 of the effective tax rate, and they came up with 39 percent.
- Q. Okay.
- 4 A. And which, if you take -- I should mention here that if
- 5 you take the tax amount in the income statement and divide that
- 6 into net income you are not going to come up with the same
- 7 percentage. So this is management's representations of what the

- 8 effective tax rate is, which is what I used.
- 9 Q. This 39 percent, which is on page 45 of the 1987 Annual
- 10 Report, is that included in line 37 of People's Exhibit Number 7?
- 11 A. It is included in line 37 of People's Exhibit 7, and the
- 12 role that that plays is in the calculation of the cost of debt.
- 13 We reduce the cost of debt by the tax benefit of that, because
- 14 interest is tax deductible.
- 15 Q. Okay. Once you completed gathering the information for
- 16 1987, Dr. Nosari, did you also gather the information for
- 17 subsequent years?
- 18 A. Yes, uh-huh.
- 19 Q. Did you go through the same process that you just
- 20 described here today?
- 21 A. Yes, basically, uh-huh.
- 22 Q. Okay.
- 23 A. Up until 1990 -- through 1994, which I had the annual
- 24 reports and then for 1995 and 1996 I had the 10-K information

- 1 that we received off of Edgar.
- 2 Q. Okay.
- 3 MS. CARTER: Mr. Hearing Officer, could I have just one
- 4 moment, please.
- 5 HEARING OFFICER KNITTLE: Yes. Let's go off the record.
- 6 (Discussion off the record.)
- 7 HEARING OFFICER KNITTLE: All right. We are back on the

- 8 record. Ms. Carter.
- 9 MS. CARTER: Thank you.
- 10 Q. (By Ms. Carter) Directing your attention to People's
- 11 Exhibit Number 7 again, Dr. Nosari, for years subsequent to 1987,
- 12 did you pull the inputs that are set forth within this document
- 13 from the same place as those that you just described?
- 14 A. Yes. From 1987 to 1994, which were the years that I had
- 15 the annual reports. For 1995 and 1996, I used the 10-K filings
- 16 that were on Edgar. And then in the course of preparing, I
- 17 discovered that the 1990 -- that the 10-K reports that came off
- 18 of Edgar did not have the footnotes that the annual reports did.
- 19 It simply cited -- it simply cited exhibits that were not
- 20 included. So consequently to that I discovered that I had pulled
- 21 the dividends from Moody stock records.
- 22 Q. When you refer to dividends, is that on People's Exhibit
- 23 Number 7?
- 24 A. That's on People's Exhibit Number 7. That's the

- 1 dividends per share here on line 11.
- Q. Okay.
- 3 A. And I am talking about the years 1995 and 1996, which
- 4 would be 11Q and R. I am sorry. It is 11R and 11S.
- Q. Okay.
- 6 A. I can't read the chart. Sorry about that.

- 7 Q. Okay. Thank you.
- 8 A. The other thing that I discovered was that the effective
- 9 tax rate, also I could not find that. In looking -- you know, in
- 10 tracing back my steps on the Edgar 10-K, and I also could not
- 11 find it in some additional information that I had. So I have to
- 12 tell you that I don't know at this point where I actually got
- 13 those at, and that's for 1995 and 1996. I subsequently reviewed
- 14 the 10-K -- the actual 10-K filing and found it, and the tax rate
- 15 that management cited in their footnote was lower than the tax
- 16 rates that I cited here in R and S. And a lot of times these
- 17 are -- you know, can be modified or updated.
- 18 Q. You are referring to R and S. What row are you
- 19 referring to again?
- 20 A. I am referring to the tax rate in row 37.
- 21 Q. Okay.
- 22 A. The tax rate in row 37. What I am saying is I got all
- 23 of these tax rates in the annual 10-Ks until I got to 1995 and
- 24 1996, and then in the course of backtracking my work, I

- 1 discovered that I did not have the actual 10-K. I had the 10-K
- 2 off of Edgar. And looking at these rates from the actual 10-K, I
- 3 discovered that management indicated that their effective tax
- 4 rates were lower than what I have here. And the effect of that
- 5 would be to management's favor in terms of calculating the
- 6 weighted average cost of capital. The effect of this would be

- 7 very minor, but it would be resulting in a lower weighted average
- 8 cost of capital had I used the rates that management cited in
- 9 their 10-K.
- 10 Q. And why -- if you could just explain for me --
- 11 A. Why is that the case?
- 12 Q. Yes, why is that the case?
- 13 A. The reason that is the case is because the cost of debt
- 14 is the effective interest rate less the tax benefit. So the
- 15 higher the tax rate, the lower the cost of debt.
- Q. Okay. What would the resulting impact be on the
- 17 determination of economic benefit?
- 18 A. Well, it would not have very much of an effect because
- 19 the different was like around one percent. So we are talking a
- 20 very minor effect on these two years only, 1995 and 1996.
- 21 Q. Okay. Thank you. Dr. Nosari, do you recall when --
- 22 about the time you prepared People's Exhibit Number 7?
- 23 A. Originally it was probably prepared at the end of
- 24 December, the first part of January.

- 1 Q. Did you prepare any type of documents summarizing the
- 2 work that you performed pertaining to People's Exhibit Number 7?
- 3 A. Well, there were two supporting schedules. One is the
- 4 cost of debt and the other one was the calculation of growth.
- 5 (Whereupon a document was duly marked for purposes of

- 6 identification as People's Exhibit 26 as of this date.)
- 7 Q. (By Ms. Carter) I have just handed you, Dr. Nosari,
- 8 People's Exhibit Number 26. Have you seen this before?
- 9 A. Yes.
- 10 Q. Can you identify this for me, please?
- 11 A. This is a letter that I wrote Gary Styzens that
- 12 summarized the work that I did for the Illinois EPA regarding
- 13 this case.
- Q. What is the date of that letter, please, sir?
- 15 A. February 26 of the year 2000.
- 16 (Whereupon a document was duly marked for purposes of
- 17 identification as People's Exhibit 27 as of this date.)
- 18 Q. (By Ms. Carter) I have also handed you what has been
- 19 marked as People's Exhibit Number 27. Have you seen that
- 20 document before?
- 21 A. Yes.
- 22 Q. And can you describe this document for me, please?
- 23 A. Well, it is the worksheet that I used for the
- 24 calculation of cost of debt that was inputted into People's

- 1 Exhibit Number 7.
- Q. Did you eventually supplement People's Exhibit Number 26
- 3 with People's Exhibit Number 27?
- 4 A. Yes. Actually, what happened was in the course of
- 5 preparing People's Exhibit Number 26, I had two files on my

- 6 computer relating to the cost of debt and the one that I printed
- 7 out was the first one, which is the top part, basically consists
- 8 of the top part of People's Exhibit Number 27. And I should have
- 9 printed out the file, the subsequent file that I prepared, which
- 10 is People's Exhibit Number 27.
- 11 Q. Okay.
- 12 A. Which, I should have, you know --
- 13 Q. Okay. Now, Dr. Nosari, if I could just redirect your
- 14 attention to People's Exhibit Number 7. Do you have that before
- 15 you, sir?
- 16 A. Yes.
- 17 Q. Okay. Looking at line eight in People's Exhibit Number
- 18 7, why did you select the time period of 1987 through 1996?
- 19 A. Well, the main reason was is the period of noncompliance
- 20 was in 1988, and so I picked -- I used 1987 because the end of
- 21 1987 also happens to be the beginning of 1988. You know, the
- 22 ending balance sheet of 1987 is the beginning balance sheet for
- 23 1988. That's true for, you know, always. The ending balance
- 24 sheet is always also the beginning balance sheet for the next

- 1 fiscal year.
- I ended 1996 because at the end of 1996 through some time
- 3 in 1997, I don't know the exact date, but Panhandle Eastern and
- 4 Energy, Pan Energy, merged with Duke Energy. So at that point I

- 5 put my analysis based on 1996.
- 6 Q. What is your understanding of the term growth?
- 7 A. Well, getting to the cost of capital, particularly the
- 8 cost of common stock, I mentioned earlier that the three
- 9 components in financing assets in a company were debt, preferred
- 10 stock, and common stock. I did not really define, you know, the
- 11 elements of those except that I said that the cost of debt was
- 12 the interest rate less, you know, the tax benefit since it is tax
- 13 deductible.
- 14 In terms of common stock, common stock has two cost
- 15 elements. One is the dividend yield, which is basically what the
- 16 return that the investor is getting from the dividends. And the
- 17 other one is growth, which is the increase in value of a common
- 18 stock over a period of time. So, in essence, the return -- the
- 19 main reason that a stockholder buys stock is the difference
- 20 between debt and common stock.
- 21 If you buy a bond and the bond has an eight percent
- 22 interest rate, the investor gets an eight percent rate of return
- over the life of that bond. That's a guarantee. A common
- 24 stockholder is buying a share of stock to get an increase in

- 1 their rate of return or an increase in their investment, which is
- 2 based upon the dividend yield, but also upon the increase in the
- 3 value of that stock over a period of time, which is based upon
- 4 the growth of that stock, or the perception in the marketplace

- 5 that this stock is going to grow in value.
- 6 Q. Okay.
- 7 A. What growth is, is that perception or that part of the
- 8 return that relates to the common -- that relates to the common
- 9 stock going up in value.
- 10 Q. Okay. Now, if I could just direct your attention to
- 11 line 15 on People's Exhibit Number 7.
- 12 A. Uh-huh.
- Q. What does that line pertain to?
- 14 A. Well, that pertains to growth, which I --
- 15 Q. How?
- 16 A. -- calculated at eight percent.
- 17 Q. Okay. That was going to be my next question. How did
- 18 you calculate the growth factor set forth within line 15 of
- 19 People's Exhibit Number 7?
- 20 A. Okay. Well, it is very difficult. It is very difficult
- 21 to actually measure growth or to measure, if you will, the part
- 22 of additional return that is awarded investors because of the
- 23 risk factor, okay. And so what I did is basically I used an
- 24 auditor's approach, being primarily an auditor, in trying to

- 1 measure what the growth was in this stock over a period of time.
- 2 Okay. You can always come up with different ways of doing this.
- 3 O. Okay. Are you referring to a certain document right

- 4 now?
- 5 A. Yes, I am going to -- yes. In the course of talking
- 6 about how I did it, it is documented on an attachment to People's
- 7 Exhibit Number 26, which is Schedule D, Pan Energy growth portion
- 8 of the cost of equity.
- 9 Q. Okay. Thank you, Dr. Nosari. I didn't mean to
- 10 interrupt your explanation of how you determined growth.
- 11 A. That's okay. Anyway, in the course of doing this, I
- 12 looked at a number of items. And I was trying to come up with a
- 13 reasonable approach in measuring growth. So the first thing I
- 14 did is I looked at the relationship between 1987 and 1988 and I
- 15 found, you know, that the growth rate from 1987 to 1988 was over
- 16 20 percent. And then in the course of looking at Schedule C --
- 17 Q. When you refer to Schedule C --
- 18 A. Pardon me. It is People's Exhibit Number 7.
- 19 Q. Thank you.
- 20 A. My apologies. You know, as I went through the annual
- 21 reports, I jotted down the earnings per share. Now, actually, I
- 22 did not use the earnings per share in calculating the cost of
- 23 capital. It was just there as an item of interest. As I looked
- 24 at that you will see that there -- that Panhandle Energy has a

- 1 very volatile earnings, especially in 1988 they lost \$3.13, and
- 2 then in 1990 they lost \$2.63 a share. So it has a lot of
- 3 fluctuation.

- 4 And so I decided that the best approach would be to take a
- 5 look, and growth is intended to be a long-term measurement of
- 6 growth. So I decided that again since we were dealing with the
- 7 period of 1988 to the period in time that it was consolidated
- 8 into Duke, I used the 1987 closed price and the 1996 closed price
- 9 to get an idea, an estimate of growth. And it turned out in
- 10 using those two years that the rate of growth was almost exactly
- 11 eight percent.
- 12 Q. And --
- 13 A. And so --
- 14 Q. Dr. Nosari, when you are referring to your calculations
- 15 of eight percent, can you specifically refer to where that is on
- 16 People's Exhibit Number 26?
- 17 A. Yes, it is in Schedule D.
- 18 Q. Thank you. Where?
- 19 A. You will see option number two.
- 20 Q. Okay.
- 21 A. Okay. And I indicated here since Panhandle has sporadic
- 22 earnings, select a longer period of time to estimate growth to
- 23 get a more stable and long-term measurement of growth. Okay.
- 24 And then basically I used the compound sum of the dollar table

- 1 and interpolated and came up with a growth rate of -- actually,
- 2 it is 8.0004 percent. For practical purposes it is eight percent

- 3 and that is what I used.
- 4 Q. Okay.
- 5 A. And that is just by using the compound sum of a dollar
- 6 to get the geometric growth rate over that period of time.
- 7 Q. Okay. Now, Dr. Nosari, what impact to your analysis of
- 8 the weighted average cost of capital would result if the growth
- 9 factor decreased?
- 10 A. Well, if the growth factor decreased, it would reduce
- 11 the cost of common stock. And if we would look here in terms of
- 12 the percentage of common stock.
- 13 Q. Thank you. What row are you referring to?
- 14 A. I am getting there.
- 15 Q. Okay.
- 16 A. It is on line 36. Okay.
- 17 Q. Thank you.
- 18 A. So since common stock only makes up a certain portion of
- 19 how assets are financed, which in this case it happens at 1987.
- 20 It is 45 percent. The lowest is -- it looks like it is 29
- 21 percent. The highest is 54 percent, okay. So what we are saying
- 22 is basically, just ballparking it, if we had like a four percent
- 23 reduction in growth, let's say it went from eight percent to four
- 24 percent, just a ballpark figure, it would have like a two percent

- 1 affect, you know. Maybe a little bit more than two percent. But
- 2 somewhere between let's say definitely between one and a half and

- 3 two and a half percent, just ballparking it. Okay.
- 4 Q. Okay. What is your understanding of the term cost of
- 5 preferred stock?
- 6 A. Well, cost of preferred -- preferred stock is a hybrid
- 7 between debt and equity, and since actually preferred stock is
- 8 just a small minor portion of the methods used to finance assets,
- 9 I don't want to spend too much time on it. But basically
- 10 preferred stock, it works just like debt except that the
- 11 dividends on it are not tax deductible. And preferred stock is
- 12 sold at par value usually like a \$100.00 par or a \$1,000.00 par,
- 13 and that par is very similar to the principal amount of a bond
- 14 except that it is not debt, which means that a company cannot --
- 15 a company can get by with not paying a dividend and not going in
- 16 default since it is not debt but it is equity. And Pan Energy
- 17 used preferred stock but, you know, the proportion of preferred
- 18 stock is very small. So, in essence, the cost of preferred stock
- 19 is what the dividends were that they paid for, that they paid.
- 20 Q. Okay.
- 21 A. There would not be a deduction for that because it is
- 22 paid out of after-tax dollars.
- 23 Q. Okay. If I could just direct your attention to line 25
- on People's Exhibit Number 7.

- Q. What does that line pertain to?
- 3 A. Well, that's the cost of preferred stock. And basically
- 4 what I did is going to that footnote that I disclosed before, the
- 5 financial statements, which we had a lengthy discussion of
- 6 preferred stock, its make-up in dividend yield, which is
- 7 reflected basically on lines 18 through 22, okay.
- 8 Q. Okay.
- 9 A. And basically the cost of preferred stock I total in
- 10 line 23, the total par value of preferred stock that is issued
- 11 and outstanding, and I total the amount of dividends that were
- 12 paid to preferred stockholders in dividing column C into E, the
- 13 cost of preferred stock in this case for 1987 was 7.1 percent.
- 14 Now, as I mentioned to you, I do not want to spend a lot of time
- 15 on that because the proportion of preferred stock for the total
- 16 make-up is less than two percent.
- 17 Q. Okay.
- 18 A. In this case it happens to be 1. -- I think it is 1.1
- 19 percent or .011, and then, of course, preferred stock disappears
- 20 in 1992. They redeemed them.
- 21 Q. Oh, okay. Thank you. What is your understanding of the
- 22 term cost of debt?
- 23 A. Well, the cost of debt is what it costs the company to
- 24 borrow money. It is usually -- as I mentioned before, it is

- 2 of interest being deductible.
- Q. Okay.
- 4 A. So, for example, if the cost -- if the cost is ten
- 5 percent to borrow money and let's say that the effective tax rate
- 6 was 30 percent, then the after-tax cost of debt would be 7
- 7 percent.
- 8 Q. Okay.
- 9 A. Ten less three, 30, 100 percent. Okay.
- 10 Q. Okay. If I could direct your attention to line 26 on
- 11 People's Exhibit Number 7?
- 12 A. Uh-huh.
- 13 Q. Can you tell me how the cost of debt was calculated?
- 14 A. The cost of debt was calculated on the procedures on
- 15 People's Exhibit Number 27. Okay. Basically what I did is I
- 16 took the interest expense from the income statement for the
- 17 published financial report and divided that.
- 18 Q. What line are you referring to?
- 19 A. I apologize. I am referring to line 15 in People's
- 20 Exhibit Number 27.
- Q. Thank you.
- 22 A. For example, in 1987 the total amount of interest
- 23 expense on the income statement was 134,358.
- 24 Q. Okay.

- 1 A. The total current and long-term debt on the balance
- 2 sheet, the current portion and the long-term debt on the balance
- 3 sheet was 1,203,953. So my cost of that was .111597 or 11.1597.
- 4 Q. Again, where are you referring to?
- 5 A. That is line 17.
- 6 Q. Okay.
- 7 A. So I took basically the interest from the income
- 8 statement on line 15, divided it by the total current long-term
- 9 portion of debt on the balance sheet, line 16, and then I got my
- 10 cost of debt on 17, and then I reduced it by the tax savings on
- 11 line -- multiplying that times one minus 39 percent. I got the
- 12 cost of interest being in this case, .068074 or 6.8 percent.
- Q. And, again, what row is --
- 14 A. That is row 19.
- 15 Q. Okay.
- 16 A. Now, you will notice also that the first portion of this
- 17 spreadsheet is the cost of debt based on current and long-term
- 18 liabilities and long-term debt. Originally I had calculated this
- 19 using all of the current liabilities and all of the long-term
- 20 debt. And the difference between these two approaches is that
- 21 you will notice that the top part, the cost of interest or the
- 22 cost of debt, is lower. The reason for that is that there is a
- 23 certain portion of current liabilities that do not have any
- 24 interest expense attached to them, which is basically accounts

- 1 payable. Okay. And I decided that that was inappropriate
- 2 because if we fund -- if we fund planned expansion, okay, one of
- 3 the rules in finance is that if you make a long-term investment
- 4 you finance that long-term investment with long-term financing,
- 5 which is common stock and long-term debt, which is why I used
- 6 this second approach.
- 7 Q. Okay. What impact does your analysis of the weighted
- 8 average cost of capital would result if the cost of debt was to
- 9 change?
- 10 A. Well, if the cost of debt would change, we mentioned
- 11 earlier in your earlier question about the effect of common
- 12 stock, cost of common stock or the growth rate of common stock
- 13 going down in its effect, and I said that if we looked at this,
- 14 the proportion of common stock was 45 percent. I think the high
- 15 was 50 in, I think, 1996.
- 16 Q. Again, what row are you --
- 17 A. I am sorry. Well, let me just -- I am just going back
- 18 and then I will talk about it.
- 19 Q. Okay.
- 20 A. The percentage of common stock is on row 36. Okay. As
- 21 I mentioned, it consisted of between -- well, the low is 29
- 22 percent and the high is 54 percent. So, likewise, the percentage
- 23 of long-term debt goes from 70 percent to -- if I can follow the
- 24 lines -- we got 53 percent in 1987, and 67 in 1989, and 70

- 1 percent in 1990. And then it drops down to 45 percent in 1996.
- 2 So if it dropped two percent -- let's say the interest rate
- 3 dropped two percent after the after-tax rate, was two percent
- 4 then, you know, in essence, it would have an effect of being
- 5 somewhere between one percent, depending on the proportion of
- 6 debt, okay. So if we were at -- let's just take a year here.
- 7 Let's take the easy year, 1987. So the proportion of long-term
- 8 debt is 53 percent. If we had a two percent reduction in the
- 9 cost of debt, the weighted average cost of capital would drop one
- 10 percent.
- 11 Q. Okay. Thank you.
- 12 A. Do you want me to go to another year? Then if we went
- 13 to another year where the debt was 70 percent, okay, what year
- 14 is that? It is here somewhere. In 1990. So if we had a two
- 15 percent reduction in cost of debt and we are at 70 percent, it
- 16 would be .6. It is .6 percent that you would have a reduction.
- 17 Okay.
- 18 Q. Okay.
- 19 A. So the idea being that as each one of these elements
- 20 changed in the proportion or the percentage of the total, then as
- 21 those elements, the percent of the cost of those elements change,
- 22 so does the weighted average cost of capital.
- 23 Q. Dr. Nosari, what is your understanding of the term
- 24 weighted average cost of common stock?

- 1 A. Well, the weighted average cost of common stock would
- 2 be -- in this particular case it would be the cost of common
- 3 stock multiplied times the proportion that common stock made up
- 4 of the total assets.
- 5 Q. Directing your attention to line 39 of People's Exhibit
- 6 Number 7.
- 7 A. Right.
- Q. Are you there, Dr. Nosari?
- 9 A. Uh-huh, right.
- 10 Q. How is the weighted average cost of common stock
- 11 calculated?
- 12 A. Okay. Well, the way -- what your at here is the
- 13 weighted average cost of common stock. We have two elements of
- 14 common stock, the cost of common stock, which is line 14, which
- 15 was the dividend yield. Okay.
- 16 Q. Okay.
- 17 A. And line 15, which is growth. So if you add those
- 18 together, you would get .176385 or basically 17.6 percent. We
- 19 would multiply that times the percentage of common stock, which
- 20 is .455814.
- 21 O. Doctor, where --
- 22 A. In line 36. Okay. To get the weighted average cost of
- 23 common stock, which is line 39, which is eight percent. And if I
- 24 could, what I could do is just tell you that what we are doing is

- 1 as we calculate the cost of each one of these components and we
- 2 then multiply them times the percentage of long-term debt, the
- 3 percentage of preferred stock, and the percentage of common
- 4 stock, to get the weighted average cost of preferred stock in
- 5 line 38, the weighted average cost of common stock in 39, and the
- 6 weighted average cost of debt in line 40.
- 7 Q. Okay.
- 8 A. And then I totaled line 38, 39, and 40 to get the cost
- 9 of capital for the year, which in 1987 was .117482. And I
- 10 applied that methodology for each year. Okay.
- 11 Q. Okay. I just want to make sure that something is clear.
- 12 In terms of your calculation of the weighted average cost of
- 13 debt, in line 40, could you just explain that for me
- 14 step-by-step?
- 15 A. Oh, the weighted average cost of debt?
- 16 Q. Yes.
- 17 A. Okay. Well, sure. If we go back to line 26, which is
- 18 the cost of debt, the cost -- on the cost of debt worksheet. So
- 19 if you bear with me to go -- to answer your question thoroughly,
- 20 if we go back to People's Exhibit Number 27, you will see that we
- 21 calculated -- we took interest expense from the income statement
- 22 and divided it by the total current and long-term debt on the
- 23 balance sheet to get the cost of debt of 11 percent, which is in
- 24 1987 column, which is column F, line 17.

- 1 Q. Okay.
- 2 A. And then we multiplied that times one minus 39 percent
- 3 to get the net cost of interest of basically .068 or 6.8 percent,
- 4 which we brought over to the People's Exhibit 7 on -- I have to
- 5 find it here. It is line 26. Then I just multiplied that .06807
- 6 times the proportion that debt consisted of on the balance sheet,
- 7 which was -- I am sorry. I have to come up here. Percentage of
- 8 long-term debt in line 34, .532884 to get my weighted average
- 9 cost of debt of 3.6 percent.
- 10 Q. Again, that is indicated in --
- 11 A. That is in column -- I am sorry. It is row 40, of
- 12 column E.
- 13 Q. Okay. Thank you. Dr. Nosari, if you could just explain
- 14 for me how you did calculate the cost of capital for a specific
- 15 year, take for instance 1987?
- 16 A. Okay. The weighted average cost of capital?
- 17 Q. Yes, sir.
- 18 A. Okay. Again, once we have the cost of preferred
- 19 stock -- you remember how I did that. I took --
- 20 MR. BOYD: I am just going to object if he is going over
- 21 the testimony he has already given. If he is going to say how he
- 22 has added lines 38 through 40, that's another matter.
- 23 HEARING OFFICER KNITTLE: Ms. Carter?
- MS. CARTER: I was going to have him attempt to summarize

- 1 some of his preceding testimony because it is complicated in
- 2 terms of all of the numbers that we are dealing with that we
- 3 ended up with the one weighted average cost of capital. In
- 4 addition to that, you know, to get down to Mr. Boyd's concern in
- 5 terms of the final calculation, to get down to the weighted
- 6 average cost of capital number.
- 7 HEARING OFFICER KNITTLE: Mr. Boyd?
- 8 MR. BOYD: Again, if it is things he has gone over before,
- 9 it is asked and answered and it is cumulative. And it is getting
- 10 late today. It is almost 4:00. I am going to respectfully
- 11 request that we just found out how he got to the number, which is
- 12 the real key here.
- 13 HEARING OFFICER KNITTLE: I am inclined to grant that --
- 14 sustain that objection. It is getting late in the day. So that
- 15 objection is sustained. We don't want cumulative testimony that
- 16 has been provided before. Do you have something in addition to
- 17 that, Ms. Carter, that you are trying to elicit?
- 18 MS. CARTER: I am not trying to provide cumulative
- 19 testimony. But I am trying to get to exactly how he did arrive
- 20 at the final calculation of the weighted average cost of capital
- 21 for a specific year. He was been going through 1987, and I just
- 22 wanted to get through the final calculations for that year.
- MR. BOYD: Well, I don't have an objection, as I said, to
- 24 the final calculation. That's a different matter than

- 1 summarizing or going back over testimony before.
- 2 HEARING OFFICER KNITTLE: Yes, I don't have a problem
- 3 either with the remaining calculations that are needed to go
- 4 over. If you could proceed along those lines.
- 5 THE WITNESS: Okay. Well, once we calculated the cost of
- 6 long-term debt, the cost of preferred stock, and the dividend
- 7 yield and the growth rate and common stock, we basically
- 8 multiplied those times the percentage of long-term debt, the
- 9 percentage of preferred stock and the percentage of common stock.
- 10 Q. Again, Dr. Nosari, what --
- 11 A. Those are lines 34, 35, and 36. And that gave me, then,
- 12 the weighted average cost of the preferred stock, the weighted --
- 13 in line 38, the weighted average cost of common stock, in line
- 14 39, and the weighted average cost of debt in line 40. Then the
- 15 cost of capital for that year is the sum of line 38, 39 and 40,
- 16 or if you will, the sum of the weighted average cost of preferred
- 17 stock, the weighted average cost of common stock, and the
- 18 weighted average cost of debt added together.
- 19 Q. Okay.
- 20 A. Okay. What that does, then, is it takes into
- 21 consideration the cost element of each one of the three major
- 22 areas of financing assets, multiplying it times the percentage
- 23 that they make up of the whole, to get the weighted average cost
- 24 of capital.

- 1 Q. Okay. Thank you, Dr. Nosari. This methodology that we
- 2 just went through for our example year of 1987, did you employ
- 3 the same methodology in your calculations of the weighted average
- 4 cost of capital for the subsequent years?
- 5 A. Yes.
- 6 Q. Okay. Why did you calculate the weighted average cost
- 7 of capital rather than utilizing another factor? I can clarify
- 8 that if you need me to.
- 9 A. Please.
- 10 Q. Okay.
- 11 MR. BOYD: I would just object to leading to some extent.
- 12 HEARING OFFICER KNITTLE: Are you going to ask another
- 13 question, Ms. Carter?
- MS. CARTER: Yes.
- 15 HEARING OFFICER KNITTLE: Okay. Then I am not going to
- 16 rule on that then.
- 17 Q. (By Ms. Carter) Dr. Nosari, are there other factors that
- 18 you could have employed?
- 19 A. Yes.
- Q. Okay. What are those?
- 21 A. Well, the big one was I could have used the marginal
- 22 cost of capital, which would have been more expensive because it
- 23 takes into consideration the cost of floating new common stock or
- 24 new bonds. There is a flotation cost and I did not use that --

- 1 Q. Okay.
- 2 A. -- for two reasons. One, it would have been hard to
- 3 measure what the flotation costs were. And second of all, it
- 4 would have resulted in a higher weighted average cost of capital
- 5 to the respondent.
- 6 Q. When you refer to the term marginal cost of capital,
- 7 what are you referring to, Doctor?
- 8 A. Well, I am referring to the cost related to getting
- 9 additional debt for additional stock that has not been floated
- 10 already but would be floated.
- 11 Q. Okay.
- 12 A. Or issued.
- 13 Q. Okay. After completing your weighted average cost of
- 14 capital analysis, what did you do with this document, sir?
- 15 A. Well, I gave it to Gary Styzens, who then used it in
- 16 calculating the cost benefit analysis.
- 17 Q. Did Mr. Styzens provide to you any documents prepared by
- 18 him that utilized your weighted average cost of capital that is
- 19 set forth here in People's Exhibit Number 7?
- 20 A. Yes.
- 21 Q. Dr. Nosari, if I could direct your attention to -- I
- 22 think there is a pile of exhibits sitting before you?
- 23 A. There are, indeed.
- 24 Q. Okay. If I could direct your attention to People's

- 1 Exhibit Number 8.
- 2 A. Okay.
- 3 Q. And also Exhibit 9.
- 4 A. Okay.
- 5 Q. And Exhibit 10.
- 6 A. Okay.
- 7 Q. Do you have those?
- 8 A. I have them.
- 9 Q. Okay. Have you seen -- let me take this one at a time.
- 10 Have you seen People's Exhibit Number 8 before?
- 11 A. Yes.
- 12 Q. Can you identify this document for me?
- 13 A. This is an initial calculation that was done by the
- 14 internal audit department of Gary Styzens regarding an initial
- 15 investment figure in this particular case.
- 16 Q. Okay. If I could direct your attention to People's
- 17 Exhibit Number 9. Have you seen this document before?
- 18 A. Yes.
- 19 Q. Can you identify it for me, sir?
- 20 A. This is, again, a schedule that was prepared by Gary
- 21 Styzens in the internal audit department regarding cost benefit
- 22 analysis for recurring costs of operating the two engines in
- 23 question had they been monitoring.
- 24 Q. Okay. Also, I would like to direct your attention to

- 1 People's Exhibit Number 10.
- 2 A. People's Exhibit Number 10 is used in calculating
- 3 People's Exhibit Number 9 or basically it is used to create the
- 4 net present value of cash flows over a period of time.
- Q. Okay.
- 6 A. Because it is too complicated to do that one -- I guess
- 7 you could have done it on one spreadsheet but they opted to do it
- 8 on two spreadsheets. But it relates to People's Exhibit Number
- 9 9. And it basically just calculates the present value based on
- 10 the foregoing operating costs from initiation from figures that
- 11 were originally provided by Panhandle Eastern for BACT analysis.
- 12 Q. Okay. Prior to the generation of these documents,
- 13 People's Exhibits Number 8 through 10, did you discuss the
- 14 methodology that would be employed in those documents?
- 15 A. Yes, I did, uh-huh.
- 16 Q. Okay.
- 17 A. I discussed it with Gary Styzens.
- 18 Q. Can you tell me a bit about your conversation pertaining
- 19 to the methodology to be employed in these exhibits, People's
- 20 Exhibits 8 through 10?
- 21 A. Well, yes. We discussed -- there is a couple of things
- 22 that are employed here that we discussed. One was the plant cost
- 23 index. You are looking for an index to deflate dollars and the

- 1 Styzens about this, and we decided to use the plant cost index as
- 2 an index to try to go back and deflate dollars. We also
- 3 discussed depreciation. And, again, trying to be conservative --
- 4 or, yes, I guess conservative in terms of looking at depreciation
- 5 and its benefit, we thought that -- we estimated that the useful
- 6 life of the asset would be 15 years, and we depreciated on the
- 7 double declining balance method.
- 8 Actually, I believe that the assets in question would have
- 9 a longer life both in terms of how they would be depreciated on
- 10 the tax return but, again, we wanted to be conservative in terms
- 11 of calculating a cost benefit analysis. So we actually gave it a
- 12 15 year useful life and then we also use the double declining
- 13 balance method, which is an accelerated method of depreciation.
- 14 The affect of this would be to reduce the benefit of not
- 15 investing in this asset or not modifying the engines because what
- 16 we have done, in essence, through depreciation here we have given
- 17 the client or the respondent benefit of a higher depreciation
- 18 rate than what they probably would have had on their tax return.
- 19 Q. Okay. Is there anything else that you can specifically
- 20 recall pertaining to your conversation with Mr. Styzens?
- 21 A. Well, you know, basically I reviewed the whole process
- 22 with him and how they actually went back and made these
- 23 calculations. And basically they employed, you know, traditional

- 1 value of the benefit, today's dollars in benefit for not making
- 2 this investment.
- 3 Q. Are you referring to your subsequent review of these
- 4 documents then? I just want to make sure.
- 5 A. Well, I am talking about, you know, my review of the
- 6 document after Gary Styzens prepared it --
- 7 Q. Okay?
- 8 A. -- in terms of the approach.
- 9 Q. Okay. Sir, is the weighted average cost of capital that
- 10 you previously calculated employed in People's Exhibit Numbers 8
- 11 through 10?
- 12 A. Yes, it is.
- 13 Q. Where is it?
- 14 A. It is employed -- in People's Exhibit Number 8, it is
- 15 employed in column E, where it is labeled W-A-C-C, WACC, okay.
- 16 Q. Okay.
- 17 A. Basically what we have done here is used it to calculate
- 18 the economic benefit for that year. We used each specific
- 19 weighted average cost of capital times the economic benefit of
- 20 that year. Okay.
- 21 Q. Okay.
- 22 A. And, likewise, it was employed in Exhibit 10, which

- 23 relates to Exhibit Number 9.
- Q. Where do you see the weighted average cost of capital

- 1 that you previously generated on Exhibit 10?
- 2 A. Okay. It is on column B in Exhibit 10.
- 3 Q. Okay. I know you previously discussed some of the
- 4 things that you reviewed in regards to People's Exhibit Number 8.
- 5 Did you make any sort of determination upon reviewing this
- 6 document?
- 7 MR. BOYD: Objection again to the vagueness of the term
- 8 "determination."
- 9 HEARING OFFICER KNITTLE: Ms. Carter?
- 10 MS. CARTER: I would hate to be any more specific in that
- 11 question or else be leading the witness. I guess I can rephrase,
- 12 but I did not want to lead the witness in any way.
- 13 HEARING OFFICER KNITTLE: I will let the question stand.
- 14 The objection is overruled.
- 15 MR. BOYD: If I may, only that I want to make sure that Mr.
- 16 Nosari does not get into areas where there has been no foundation
- 17 laid for his testimony. The question was so open-ended that I
- 18 was afraid that might happen.
- 19 HEARING OFFICER KNITTLE: If it happens we will deal with
- 20 it. Dr. Nosari --
- 21 THE WITNESS: Would you repeat the question?
- 22 HEARING OFFICER KNITTLE: Do you need a second? The

- 23 witness is asking you to repeat the question.
- 24 MS. CARTER: I am sorry. Can I have one second?

- 1 HEARING OFFICER KNITTLE: Sure. Let's go off the record
- 2 for a minute.
- 3 (Discussion off the record.)
- 4 HEARING OFFICER KNITTLE: All right. Let's go back on the
- 5 record.
- 6 MS. CARTER: Could you have the court reporter please read
- 7 back my last question.
- 8 HEARING OFFICER KNITTLE: Would you mind, Darlene.
- 9 (Whereupon the requested portion of the record was read
- 10 back by the Reporter.)
- 11 Q. (By Ms. Carter) Dr. Nosari, did you review People's
- 12 Exhibit 8?
- 13 A. Yes.
- 14 Q. Okay. Did you review People's Exhibit 8 in terms of its
- 15 employment of the weighted average cost of capital?
- 16 A. Yes. I reviewed it in terms of the calculations. I did
- 17 not examine the original economic, you know, benefit that we
- 18 started with, 1,949,102, that was provided by Panhandle. Okay.
- 19 But in terms of the methodology that was used I found it to be,
- 20 you know, correct, reasonable.
- 21 Q. Okay. Again, before you, Dr. Nosari, there is a pile of

- 22 exhibits. If I could direct your attention to People's Exhibit
- 23 Number 12, 13, and 14.
- 24 A. Okay. Exhibits 12, 13, and 14. I have them.

398

- 1 Q. Have you seen these documents before? Let me take them
- one at a time. Have you seen People's Exhibit 12 before?
- 3 A. Yes.
- Q. Can you identify this document for me?
- 5 A. Well, it is labeled People's Exhibit 12 and it is
- 6 dealing with an initial investment, economic benefit before tax
- 7 original estimate of 364,244. I am sorry 368 -- I think that is
- 8 815. There is a pencil mark here, so I assume that it is 815.
- 9 Q. Okay. And have you seen People's Exhibit Number 13
- 10 before?
- 11 A. I am sorry. Yes. It is recurring costs, and starts
- 12 with recurring costs of 29,806.
- 13 Q. Okay. Again, have you seen People's Exhibit Number 14
- 14 before?
- 15 A. Yes. It relates to Exhibit 13.
- 16 Q. Okay. And in People's Exhibit Number 12, sir --
- 17 A. Uh-huh.
- 18 Q. -- does it utilize the weighted average cost of capital
- 19 that you calculated that is set forth in People's Exhibit Number
- 20 7?
- 21 A. Yes, it does. It is -- again, it is found in column E,

- 22 labeled WACC.
- 23 Q. Okay. And what about People's Exhibit Numbers 13 and
- 24 14?

- A. Well, it is actually not found on 13. You will find it
- 2 in 14, which goes back to 13 in column B.
- 3 Q. Did -- were you done with your answer?
- 4 A. Yes.
- 5 Q. I didn't mean to interrupt you.
- 6 A. Yes. Column B of Exhibit 14. I am sorry.
- 7 Q. Did you review Exhibits 12 through 14 in terms of its
- 8 employment of your weighted average cost of capital?
- 9 A. Yes.
- 10 Q. And did you make a determination based upon your review?
- 11 A. Well, I found that the methodology that was used
- 12 basically was correct in terms of how they calculated the
- 13 economic benefit.
- 14 Q. Okay. I need to back up.
- 15 A. But, again, based on the initial amounts that were
- 16 provided.
- 17 Q. Okay. I need to back up. I don't think I was as clear
- 18 as I probably could have been on my question. I apologize for
- 19 that. Did you conduct a review of People's Exhibits 12, 13, and
- 20 14 in terms of its employment of the weighted average cost of

- 21 capital?
- 22 A. Yes.
- 23 Q. Okay. And did you make a determination in terms of the
- 24 employment of the weighted average cost of capital?

- 1 A. Yes.
- Q. Okay. What was your determination?
- 3 A. My determination was that it was a fair estimate of the
- 4 cost benefit in terms of taking into consideration the beginning,
- 5 you know, of the economic benefit value, the total -- the initial
- 6 capital investment requirement, and the recurring operating
- 7 costs. The recurring operating costs being on Exhibit 13, and
- 8 the initial capital investment being on Exhibit 12.
- 9 Q. Okay. Dr. Nosari, if I could direct your attention to
- 10 People's Exhibits 15, 16, and 17, which should be sitting before
- 11 you.
- 12 A. I have them.
- Q. Can you identify -- have you seen People's Exhibit
- 14 Number 15 before?
- 15 A. Yes.
- 16 Q. Can you identify that for me?
- 17 A. It is labeled using revised -- I am sorry. It is
- 18 labeled original revised using WACC.
- 19 Q. Okay.
- 20 A. On People's Exhibit Number 15, and it is also labeled

- 21 initial investment. Exhibit 16 is annual recurring cost at the
- 22 weighted average cost of capital, WACC, original revised. And,
- 23 of course, Exhibit 17 supports Exhibit 16 just like it did
- 24 previously.

401

- 1 Q. Does People's Exhibit 15 utilize the weighted average
- 2 cost of capital that you calculated in People's Exhibit Number 7?
- 3 A. Yes.
- 4 Q. Does People's Exhibit Numbers 16 and 17 utilize the
- 5 weighted average cost of capital that you generated in People's
- 6 Exhibit Number 7?
- 7 A. Yes.
- 8 Q. Okay. If I could direct your attention to People's
- 9 Exhibits 18, 19, and 20, sir?
- 10 A. I have them.
- 11 Q. Okay. Have you seen People's Exhibit Number 18 before,
- 12 sir?
- 13 A. Yes.
- Q. Can you identify it for me?
- 15 A. Well, it is initial investment, and it is using the
- 16 weighted average cost of capital from 02-10-88 to 08-31-99. That
- 17 is Exhibit 18. Exhibit 19 is the annual recurring cost at the
- 18 weighted average cost of capital, WACC, and it is labeled
- 19 February to August of 1999, WACC. That's how it is labeled.

- 20 Actually, it uses from February 1988 to August of 1999. That's
- 21 how it was labeled. And then, of course, People's Exhibit Number
- 22 20 supports People's Exhibit Number 19, just as the other
- 23 examples that we went over.
- 24 Q. Okay. And does People's Exhibit Number 18 employ the

402

- 1 weighted average cost of capital?
- 2 A. Yes, it does.
- 3 Q. Does People's Exhibit Number 19 and 20 employ the
- 4 weighted average cost of capital that you generated in People's
- 5 Exhibit Number 7?
- 6 A. Yes.
- 7 Q. All right. Dr. Nosari, if I could direct your attention
- 8 to three more exhibits that should be sitting before you.
- 9 People's Exhibits Number 21, 22, and 23.
- 10 A. I have those.
- 11 Q. Okay. Have you seen People's Exhibit Number 21 before?
- 12 A. Yes, I have.
- 13 Q. Can you identify that for me?
- 14 A. It is initial investment. At the bottom is 02-10-88 to
- 15 08-31-99, based on -- it says prime, meaning basically that they
- 16 substituted my calculation of the weighted average cost of
- 17 capital with the bank prime loan rate. People's Exhibit Number
- 18 22, is annual recurring cost at the bank prime loan rate, labeled
- 19 February of 1988 to August of 1999. And if you look at People's

- 20 Exhibit Number 23, that supports that, you will see in column B
- 21 that the weighted average cost of capital is replaced with the
- 22 bank -- I am sorry -- the prime bank rate.
- 23 Q. So in People's Exhibit Numbers 21 through 23, was your
- 24 weighted average cost of capital that was generated in People's

- Exhibit Number 7 employed in these exhibits?
- 2 No, it was not. Instead, they used the bank prime loan
- 3 rate.
- Have you been exposed in your background to the term
- 5 prime loan rate?
- 6 Α. Sure.
- 7 What does that term mean? Q.
- Well, it is the bank -- basically it is the lowest rate 8 Α.
- 9 that the bank will lend a company that has a very strong credit
- 10 rating. It is usually a short-term loan, so it is usually the
- 11 lowest rate that a bank will give somebody.
- 12 Q. Okay.
- 13 That's a commercial borrower. Α.
- 14 Dr. Nosari, how does the prime loan rate compare to the
- 15 weighted average cost of capital that you generated in People's
- 16 Exhibit Number 7?
- 17 A. In general or year-by-year? Or what do you want me to
- 18 do?

- 19 Q. First in general, please?
- 20 A. Okay. I didn't mean to laugh. I am sorry.
- Q. That's okay.
- 22 A. In general terms it is lower. There is one year,
- 23 actually, where my rate is lower than the prime loan rate, but
- 24 generally it is lower by, let's see, maybe one or two percent,

- 1 maybe in some cases three. I can't -- you know, but it is -- you
- 2 know, generally it is lower. It is going to be lower.
- 3 Q. Okay. That answer -- was that based upon your review
- 4 right now?
- 5 A. Well, it is based upon my review and it is also based
- 6 upon my knowledge of what the bank prime loan rate is. But as I
- 7 mentioned, for example, in 1989, my weighted average cost of
- 8 capital is 9.2 percent and the bank prime rate is 10.5 percent.
- 9 Q. Okay.
- 10 A. In 1990 I am 2.9 percent higher than theirs. So, you
- 11 know, there is not a real consistent pattern. In 1991, the prime
- 12 rate is 7.2 percent. I am at 8.8. so that is about 1.6 percent
- 13 difference. Except for that one year generally the bank prime
- 14 rate is going to be lower.
- 15 Q. Okay. Do you have an opinion regarding the use of one
- 16 of these rates over another?
- 17 A. Certainly.
- 18 Q. What is your opinion, sir?

- 19 A. My opinion is that bank prime loan rate is
- 20 inappropriate.
- Q. Why is it inappropriate?
- 22 A. Because this is the rate that a bank would lend a prime
- 23 borrower, a preferred borrower for a short period of time, which
- 24 is about -- I would not call it riskless rate, because it is to a

- 1 commercial borrower. But it is certainly for a short period of
- 2 time, and in addition, the longer you borrow money there is a
- 3 risk premium attached to it. The longer you borrow money the
- 4 higher the interest rate.
- 5 Q. Is that what you mean when you say a risk premium?
- 6 A. Yes, by a risk premium we are talking about an
- 7 additional cost of borrowing because of the risks associated with
- 8 it. And Panhandle Eastern, first of all, not all of their assets
- 9 are financed by debt. Their assets are financed by a combination
- 10 of debt and common stock equity, and common stock equity has the
- 11 highest cost. Because, one, it is not tax deductible and, second
- 12 of all, it is the highest -- it has the highest cost because of
- 13 the growth factor. And also because we are rewarding people
- 14 making an investment in common stock because of their willingness
- 15 to assume a higher risk.
- 16 The higher risk being that if this company goes belly up or
- 17 it goes bankrupt or any company goes bankrupt, they are the

- 18 people who get paid last, that are residue equity of the
- 19 corporation in case the company does go into financial
- 20 difficulty. So this would be a very conservative measurement of
- 21 what the costs would be.
- 22 Q. Okay.
- 23 HEARING OFFICER KNITTLE: Ms. Carter, do you have another
- 24 question?

- 1 MS. CARTER: I apologize, Mr. Hearing Officer. I will have
- 2 more questions for this witness. However, I am at a stopping
- 3 point if Dr. Nosari -- we had discussed earlier off the record
- 4 Dr. Nosari needs to be elsewhere, if that is possible.
- 5 HEARING OFFICER KNITTLE: Okay. Let's go off the record.
- 6 (Discussion off the record.)
- 7 HEARING OFFICER KNITTLE: All right. We are back on the
- 8 record.
- 9 Ms. Carter, do you have any other questions for this
- 10 witness.
- 11 MS. CARTER: No. I apologize for the confusion before. We
- 12 have no further questions for this witness.
- 13 HEARING OFFICER KNITTLE: Okay. At this point in time you
- 14 are closing your direct exam of this witness?
- 15 MS. CARTER: Oh, let me back up for just a moment. I am
- 16 going to need to seek to admit into evidence certain exhibits,
- 17 and if I could go through that at this time I would like to do

- 18 so.
- 19 HEARING OFFICER KNITTLE: Yes.
- 20 MS. CARTER: I have a whole long list here. I guess I will
- 21 just take them one at a time, Mr. Hearing Officer, if that is
- 22 okay.
- 23 HEARING OFFICER KNITTLE: For the record, I have everything
- 24 admitted up to People's 7 is not admitted. Everything before

- 1 that is admitted.
- 2 MS. CARTER: Okay. So you have through Exhibit 6 as
- 3 admitted?
- 4 HEARING OFFICER KNITTLE: Except for Exhibit 5, which was
- 5 denied.
- 6 MS. CARTER: And then 24 is admitted, too, right?
- 7 HEARING OFFICER KNITTLE: Correct.
- 8 MS. CARTER: Okay. At this time I move for the admission
- 9 of the weighted average cost of capital sheet, Number 7. Do you
- 10 want me to read them out?
- 11 HEARING OFFICER KNITTLE: Well, actually, are you going to
- 12 move for the admission of them all here right now?
- MS. CARTER: Well --
- 14 MR. BOYD: We can let this witness go if we are done.
- 15 HEARING OFFICER KNITTLE: Well, the problem is that I think
- 16 that she -- if you are going to object she might want him here.

- 17 I am going to try -- I am trying to find out what she is trying
- 18 to offer right now and then we can --
- 19 MR. BOYD: Okay.
- MS. CARTER: Okay.
- 21 HEARING OFFICER KNITTLE: Are you going to offer Exhibit 8
- 22 through 27, except for 24, which is already admitted?
- 23 We can see if we have an objection, and then if not we will
- let you go, Doctor.

- 1 THE WITNESS: Okay.
- 2 MS. CARTER: Okay. At this time we are seeking to admit
- 3 Exhibits 7 through 10, Mr. Hearing Officer.
- 4 MR. BOYD: Well, can we stop right there for a second and
- 5 talk about those first, then?
- 6 HEARING OFFICER KNITTLE: Well, I just want to know which
- 7 she is --
- 8 MR. BOYD: Okay.
- 9 HEARING OFFICER KNITTLE: Yes, we will take them one at a
- 10 time or in a group.
- 11 MS. CARTER: Then I was going to seek as well Exhibits 12
- 12 through -- are there 27 exhibits, sir?
- 13 HEARING OFFICER KNITTLE: Yes.
- 14 MS. CARTER: Through 27, except for 24, which has already
- 15 been admitted.
- 16 HEARING OFFICER KNITTLE: Right. Okay. Why don't you move

- 17 those right now.
- 18 MS. CARTER: Okay. The People move for the admission of
- 19 Exhibits 7 through 10 and 12 through 27 at this time.
- 20 HEARING OFFICER KNITTLE: Except for 24.
- MS. CARTER: Yes, except for 24.
- 22 HEARING OFFICER KNITTLE: Okay. Mr. Boyd?
- MR. BOYD: No problem with Exhibit Number 7.
- 24 HEARING OFFICER KNITTLE: Okay. That is admitted.

- 1 (Whereupon said document was duly admitted into evidence as
- 2 People's Exhibit 7 as of this date.)
- 3 MR. BOYD: Exhibits 8 through 10 are the initial investment
- 4 sheet and the annual recurring cost numbers using those earlier
- 5 BACT numbers that have been testified to. During Mr. Styzens
- 6 deposition in this matter I asked him whether these sheets were
- 7 part of his report, and he reported at that time, no, they are
- 8 not part of my report. And there was no testimony at all either
- 9 from Mr. Styzens or Mr. Nosari to suggest that these sheets are
- 10 part of their report.
- 11 MS. CARTER: Can I --
- 12 MR. BOYD: Wait a minute. Let me just finish. There has
- 13 also been no testimony to suggest by anyone from the State that
- 14 the numbers in these pages, from which an economic benefit can be
- 15 determined, are legitimate, reliable numbers to use for

- 16 determining economic benefit. For those reasons I strenuously
- object to the admission of Exhibits 8, 9, and 10.
- 18 HEARING OFFICER KNITTLE: Ms. Carter?
- 19 MS. CARTER: If I could just ask the Hearing Officer to ask
- 20 Counsel for respondent specifically what pages of which
- 21 deposition of Gary Styzens that he is referring to.
- 22 HEARING OFFICER KNITTLE: Yes.
- 23 MR. BOYD: Sure. It is page 43 of the May 16th deposition.
- 24 HEARING OFFICER KNITTLE: Let's go off the record.

- 1 (Discussion off the record.)
- 2 HEARING OFFICER KNITTLE: We are letting Dr. Nosari go. He
- 3 has business to attend to at 5:00 today, and it is tough to get
- 4 across town at this time on a Tuesday night.
- 5 (The witness left stand.)
- 6 HEARING OFFICER KNITTLE: We are leaving -- we are giving
- 7 complainant leave to bring him back if, in fact, she needs to lay
- 8 foundation for any of the exhibits which we are addressing right
- 9 now, but for that limited purpose only. Other than that, the
- 10 direct examination of this witness is closed. That's it.
- 11 Let's go off the record.
- 12 (Discussion off the record.)
- 13 HEARING OFFICER KNITTLE: All right. We are back on the
- 14 record.
- 15 MS. CARTER: Okay. In terms of what Counsel for respondent

- 16 indicated in terms of the reports or whether or not these
- 17 documents were included in some report, first of all, it is
- 18 ambiguous in terms of what is being referred to here. In
- 19 addition to that, the reliability of the numbers in which --
- 20 which were utilized in that report can be attested to simply by
- 21 the signature in which is attached, you know, to the numbers that
- 22 were submitted to the Illinois EPA.
- 23 In addition to that, those numbers are crucial -- not the
- 24 numbers themselves are crucial, but the documents themselves are

- 1 crucial, Mr. Hearing Officer, because those were the documents
- 2 that were employed in Mr. Styzens' testimony in terms of his
- 3 analysis of the economic benefit in this case. The State does
- 4 not have a problem, you know, I guess, excluding the numbers, you
- 5 know, like the numbers themselves, but we need -- I don't know if
- 6 I am making myself clear.
- 7 What I am trying to say, though, is that we need the
- 8 documents in because it pertains to the analysis that was
- 9 employed by the State and they were referenced when Mr. Styzens
- 10 was referring to his analysis in which he implemented in this
- 11 sheet from the basis of his discussion in terms of his subsequent
- 12 analysis. So in that regards, it is crucial.
- 13 Also, not only that, those documents were simply
- 14 illustrative, I guess, is a better way to term it, for the

- 15 subsequent analyses that were performed by Mr. Styzens, and the
- 16 State does not have a problem with stipulating that the BACT
- 17 numbers are not representative of any economic benefit, you know,
- 18 being sought by the State or any economic benefit received by
- 19 Panhandle in this matter. However, we simply need the documents
- 20 in to demonstrate the analysis that Mr. Styzens performed, like I
- 21 said before, because those were the sheets that he relied upon,
- 22 you know, in providing his testimony.
- 23 HEARING OFFICER KNITTLE: Mr. Boyd, if she so stipulates,
- 24 do you still have an objection to Exhibits 8, 9, and 10?

- 1 MR. BOYD: Yes, I do have an objection. The objection is
- 2 that when you look -- the only reason they want to get these
- 3 sheets in is that if you look at the numbers on the bottom you
- 4 can calculate an economic benefit close to 7 million dollars.
- 5 And I think that's prejudicial.
- 6 Now, as far as her point goes about using these documents
- 7 as the foundation for the other documents, there is plenty of
- 8 testimony in the record that the analysis that he used to
- 9 calculate the economic benefit using Exhibits 8, 9, and 10 is the
- 10 same methodology used in the other exhibits. I have not moved to
- 11 strike that testimony. There is nothing that is going to be
- 12 excluded regarding the methodology that he employed regarding the
- 13 other documents. What I want excluded are these three pages
- 14 only.

- MS. CARTER: May I respond, Mr. Hearing Officer?
- 16 HEARING OFFICER KNITTLE: Yes, you may.
- 17 MS. CARTER: In terms of what Counsel for respondent
- 18 perceives to be the rationale for the State seeking to submit
- 19 these, you know, specific exhibits into evidence is not because
- 20 we are seeking to prejudice the respondent in any way, shape, or
- 21 form. However, it was simply eliciting testimony from Mr.
- 22 Styzens in terms of the direction in terms of the time frames of
- 23 his analysis. The first analysis that he conducted pertained to
- 24 these BACT numbers, and so we were showing simply the development

1-800-244-0190

#### 413 KEEFE REPORTING COMPANY

- 1 of his analysis with those numbers. It was not in any way,
- 2 shape, or form to prejudice the respondent.
- 3 In addition to that, if the Board was required to rely upon
- 4 subsequent exhibits and then to match those up with the preceding
- 5 exhibits in an attempt to follow the calculations that Mr.
- 6 Styzens performed, I think it would be cumbersome for the Board
- 7 to have to do so. And the goal in this entire proceeding is,
- 8 obviously, to make a record that is as clear and concise as
- 9 possible.
- 10 MR. BOYD: If I could respond?
- 11 HEARING OFFICER KNITTLE: Yes.
- 12 MR. BOYD: There is no confusion. The columns are exactly
- 13 the same. The lines are the same. He has already testified that

- 14 he used the same methodology for these other documents.
- 15 MS. CARTER: May I --
- 16 HEARING OFFICER KNITTLE: No. I am done. I am sorry. I
- 17 am going to admit these. I think they are relevant. They were
- 18 testified to. There has been proper foundation laid for them.
- 19 MR. BOYD: Well, then, I would ask that in stipulation
- 20 that they are only relevant in terms of the methodology employed
- 21 for determining weighted average cost of capital be stipulated
- 22 here and that the Board, under no circumstances, consider the
- 23 numbers used as appropriate economic benefit to Panhandle in this
- 24 case, because there is no testimony to support to that.

- 1 HEARING OFFICER KNITTLE: Will you stipulate to the first
- 2 part? I am not going to address whether the Board, under no
- 3 circumstances, will use these numbers. But will you stipulate
- 4 that that is what you are intending these exhibits for?
- 5 MS. CARTER: As I represented to the Board before, we are
- 6 not seeking to provide any prejudice to the respondent. So, yes,
- 7 we will stipulate to that.
- 8 HEARING OFFICER KNITTLE: To --
- 9  $\qquad$  MS. CARTER: To the fact that those numbers are not -- I
- 10 don't know exactly how to phrase this. But those are not the
- 11 numbers that the State seeks to employ in its economic benefit
- 12 calculation or that those numbers are a reasonable economic
- 13 benefit calculation in this case.

- 14 HEARING OFFICER KNITTLE: Okay. These are so admitted.
- 15 (Whereupon said documents were duly admitted into evidence
- as People's Exhibits 8, 9, and 10 as of this date.)
- 17 HEARING OFFICER KNITTLE: Let's move on to -- now, I have
- 18 8As and 9As occasionally written down here, but I don't have
- 19 anything about those. I am assuming that they are the blowups of
- 20 all of these exhibits, correct?
- MS. CARTER: Yes.
- 22 HEARING OFFICER KNITTLE: Can we assume and, Mr. Boyd,
- 23 will you concur to this, that any time we admit an 8, 9 or 10 we
- 24 will admit the corresponding A?

- 1 MR. BOYD: I have no problem with that.
- 2 HEARING OFFICER KNITTLE: Well, then, let's just assume now
- 3 that 8A, 9A, and 10A, if they exist, are admitted.
- 4 (Whereupon said documents were duly admitted into evidence
- 5 as People's Exhibits 8A, 9A, and 10A as of this date.)
- 6 HEARING OFFICER KNITTLE: All right. Which takes us to
- 7 Exhibits 11 through 23.
- 8 MS. CARTER: Mr. Hearing Officer, we did not seek to admit,
- 9 at this time, People's Exhibit 11.
- 10 HEARING OFFICER KNITTLE: Oh, I am sorry. My mistake.
- 11 Okay. Exhibits 12 through 23, correct?
- MS. CARTER: Yes.

- 13 HEARING OFFICER KNITTLE: Okay. Mr. Boyd, how do you feel
- 14 about Exhibits 12 through 23? Do you want to take them one at a
- 15 time or do you want to take them as a group?
- 16 MR. BOYD: I think take them one at a time. Hold on for
- 17 one second.
- 18 HEARING OFFICER KNITTLE: Sure.
- 19 MR. BOYD: In terms of Exhibits 12 through 20, I have no
- 20 objections.
- 21 HEARING OFFICER KNITTLE: Okay. Exhibits 12 through 20 are
- 22 admitted.
- 23 (Whereupon said documents were duly admitted into evidence
- as People's Exhibits 12 through 20 as of this date.)

- 1 MR. BOYD: I do object to 21 through 23, based on Mr.
- 2 Nosari's very clear testimony that he does not consider using the
- 3 prime rate as an appropriate way of looking at things,
- 4 although -- well, that's all.
- 5 HEARING OFFICER KNITTLE: Ms. Carter? This was Exhibits 21
- 6 through 23?
- 7 MR. BOYD: Yes.
- 8 HEARING OFFICER KNITTLE: Okay. Ms. Carter --
- 9 MS. CARTER: In terms of documents 21 through 23, those
- 10 documents, I do believe that the foundation has been -- that is
- 11 necessary for those documents has been provided in this case.
- 12 And it simply provides an alternative approach to the weighted

- 13 average cost of capital. And in addition serves as, I guess, you
- 14 know, a test of its reasonableness of, you know, that which was
- 15 employed in the past, which we have heard about from Mr. Styzens.
- 16 So based on that, I think that the foundation has been laid for
- 17 Exhibits 21 through 23.
- 18 HEARING OFFICER KNITTLE: All right. Mr. Boyd, anything
- 19 further?
- 20 MR. BOYD: Nothing.
- 21 HEARING OFFICER KNITTLE: I will admit these. I think that
- 22 they were properly -- foundation was properly laid for Mr.
- 23 Styzens. If, in fact, and I don't recall at this moment, Dr.
- 24 Nosari testified, as Mr. Boyd indicated he testified, the Board

- 1 will consider that in thinking about the weight of these
- 2 exhibits. So these are admitted 21, 22, and 23.
- 3 (Whereupon said documents were duly admitted into evidence
- 4 as People's Exhibits 21, 22, and 23 as of this date.)
- 5 HEARING OFFICER KNITTLE: We have Exhibits 25, 26, and 27.
- 6 Do we want to move to admit those as well?
- 7 MS. CARTER: Yes. I am trying to think.
- 8 HEARING OFFICER KNITTLE: I can tell you which ones they
- 9 are.
- 10 MS. CARTER: Yes.
- 11 HEARING OFFICER KNITTLE: Exhibit 25 is the annual report,

- 12 oversized, of Panhandle from the Edgar site. No, that is from
- 13 microfiche. Excuse me.
- MS. CARTER: Yes, it is from microfiche.
- 15 HEARING OFFICER KNITTLE: Exhibit 26 is a letter from
- 16 Nosari to Styzens, dated 02-26-00. Exhibit 27 is the cost of
- 17 debt worksheet.
- MS. CARTER: Mr. Hearing Officer?
- 19 HEARING OFFICER KNITTLE: Yes.
- 20 MS. CARTER: The People would seek to admit those documents
- 21 at this time.
- 22 HEARING OFFICER KNITTLE: Mr. Boyd, how do you feel about
- 23 25?
- 24 MR. BOYD: Well, Exhibit Number 25 looks to be a microfiche

- 1 copy of something. There is writing on the document which does
- 2 not look to be part of the 1987 Annual Report. And this is
- 3 certainly not the original of the annual report that was prepared
- 4 by Panhandle. The annual reports were provided to the State in
- 5 response to discovery requests. I would object to the admission
- 6 of this document, because it is hearsay and certainly not the
- 7 best evidence of what the annual report says. Having said that,
- 8 however, if it is admitted for the limited purpose of showing
- 9 what Mr. Nosari relied on in terms of his Exhibit Number 7, then
- 10 I would not object to it.
- 11 HEARING OFFICER KNITTLE: Ms. Carter, how do you feel about

- 12 that?
- 13 MS. CARTER: Well, I have a response. Just a moment. In
- 14 terms of documents itself, in terms of what Counsel for
- 15 respondent has indicated, I don't think that it affects the
- 16 authenticity of the annual report. In addition to Counsel for
- 17 respondent's concerns, pertaining to hearsay, I do believe there
- 18 is an exception
- 19 (Ms. Carter and Mr. Layman briefly confer.)
- 20 HEARING OFFICER KNITTLE: Well, let me -- Ms. Carter, do
- 21 you have the actual 1987 annual report from Panhandle?
- 22 MS. CARTER: Those we did obtain of the microfiche.
- 23 HEARING OFFICER KNITTLE: I think that Mr. Boyd indicated
- 24 that those were provided via discovery to you.

- 1 MS. CARTER: In terms of what was provided via discovery, I
- 2 believe we were provided the SEC 10-K filing in discovery. I
- 3 don't recall being provided the annual reports in discovery from
- 4 the respondent. And in addition to that, I think I do find it
- 5 very ironic that Panhandle itself is saying that a document that
- 6 they generated in the regular course of business, an annual
- 7 report, in which, you know, their investors and everybody else
- 8 relies upon, is hearsay.
- 9 HEARING OFFICER KNITTLE: Well, let me interject. I don't
- 10 think that that is Mr. Boyd's argument, and correct me if I am

419

- 11 wrong. I don't think it is the annual report that he objects to,
- 12 but it is the form of the annual report. Is that correct, Mr.
- 13 Boyd?
- 14 MR. BOYD: That's correct.
- 15 HEARING OFFICER KNITTLE: I do want to get this in, at
- 16 least in some form, because he did testify from it, and I think
- 17 it is important for the Board to consider and have this in front
- 18 of them when they are making their decision. But I am cognizant
- 19 of the fact that this might not be the exact actual annual
- 20 report. I would like to remedy that if we could by getting an
- 21 actual copy of the annual report to submit as well.
- How do we feel about that, Mr. Boyd? Do we have an actual
- 23 1987 annual report that we would submit in coordination with
- 24 this?

420

- MR. BOYD: Well, I am not sure I have it with me.
- 2 HEARING OFFICER KNITTLE: Otherwise, I am going to admit
- 3 this at least for the limited purpose of testimony.
- 4 MR. BOYD: Well, again, as I said, I have no objection to
- 5 admitting it for that limited purpose.
- 6 HEARING OFFICER KNITTLE: Is that sufficient for the People
- 7 of the State of Illinois? Or the annual report itself in a form
- 8 other than this is clearly admissable evidence. All we need is
- 9 that, you know, and I would admit this as well and then I think
- 10 that any possible hearsay objection of this document would be

- 11 cured by having the actual annual report in front of the Board. I
- 12 am trying to make this easy. I am trying to suggest a number of
- 13 solutions.
- 14 MS. CARTER: I understand.
- 15 HEARING OFFICER KNITTLE: I don't think I am doing that.
- 16 That is my intention anyway.
- 17 MS. CARTER: Okay.
- 18 MR. BOYD: Well, I mean, I suggest that we admit it for the
- 19 limited purpose today, and if there is another report that we
- 20 want to provide, we can get that admitted as well.
- 21 MR. LAYMAN: As long as it is the same report in its
- 22 entirety in a different format.
- 23 HEARING OFFICER KNITTLE: Yes. Well, this, I agree with
- 24 Mr. Boyd, I don't --

- 1 MR. LAYMAN: Because it is a microfiche document.
- 2 MS. CARTER: Is that the problem?
- 3 HEARING OFFICER KNITTLE: Well, there is writing on it. We
- 4 didn't get into any foundation about where he obtained this, what
- 5 microfiche.
- 6 MS. CARTER: He did indicate that he obtained it from the
- 7 University, but I don't think anything else.
- 8 HEARING OFFICER KNITTLE: I think there could be some
- 9 foundation laid that even would make this admissable. I mean, I

- 10 am sure the Sangamon State Library system and how they go about
- 11 obtaining microfiche -- I just don't know.
- 12 MR. LAYMAN: I think he attempted to do that and found it
- 13 expensive and cumbersome to --
- 14 HEARING OFFICER KNITTLE: Like I said, I am not suggesting
- 15 that -- I think we are all okay with admitting this for the
- 16 limited purpose right now, correct, Mr. Boyd?
- 17 MR. BOYD: Correct.
- 18 HEARING OFFICER KNITTLE: I am going to give you leave to
- 19 substitute a corrected copy if you so desire.
- 20 MR. LAYMAN: Okay.
- 21 HEARING OFFICER KNITTLE: Mr. Boyd, what is your --
- MR. LAYMAN: Could I ask a question?
- 23 HEARING OFFICER KNITTLE: Yes. I was just going to have
- 24 Mr. Boyd summarize his opinion of what the limited purpose is and

- 1 see if you agreed with it, but go ahead and ask your question.
- 2 MR. LAYMAN: I trust that the basis of the objection is
- 3 related to the hearsay rather than the authenticity or the
- 4 identification of the document or what.
- 5 HEARING OFFICER KNITTLE: Is that correct, Mr. Boyd?
- 6 MR. BOYD: I was quickly looking in my rules of evidence.
- 7 I think there is a hearsay issue, and I don't think it is the
- 8 best evidence of what the actual annual report is. To that
- extent, as I said before, I would not have an objection to the

- 10 actual annual report.
- 11 HEARING OFFICER KNITTLE: You could probably get on -- I
- 12 don't know if Panhandle has a website, but I am sure if they do
- 13 they have the annual report listed.
- MR. LAYMAN: They do.
- 15 HEARING OFFICER KNITTLE: And if you could have someone
- 16 testify that he got on Panhandle's website and pulled down the
- 17 annual report from Panhandle, I would suggest that would be
- 18 sufficient foundation to submit that copy.
- 19 MR. LAYMAN: Well, fortunately, I think you can download
- 20 their annual reports, but they only date back to 1996 or 1997. I
- 21 know there were the last three years.
- 22 HEARING OFFICER KNITTLE: That's fine. Either way, there
- is some way we can get a copy of this.
- 24 MR. LAYMAN: I truly question the basis for hearsay

- 1 objection given that we are using the information from a document
- 2 that the company prepared for its stockholders essentially. It
- 3 is a publicly available document and we are extracting
- 4 information from its content for the purposes of evidentiary
- 5 admission.
- 6 HEARING OFFICER KNITTLE: I am only granting it because I
- 7 am not sure this is the complete document.
- 8 MR. LAYMAN: Okay. That's fine.

- 9 HEARING OFFICER KNITTLE: That's the only reason I am
- 10 sustaining this objection. And I am not sure that -- I don't
- 11 think it has been altered in any way, but I don't think we have
- 12 the necessary precautions in place to make sure that it hasn't
- 13 been. That's the purpose of the hearsay rule, at least in part.
- 14 But, no, Mr. Layman, I am cognizant of your argument as well. If
- 15 there were no objection, I would admit it.
- 16 MR. BOYD: Sir, again, the limited purpose that I would
- 17 agree to is to show that Mr. Nosari relied on the numbers in
- 18 Exhibit 25 for the purposes of developing his weighted average
- 19 cost of capital.
- 20 HEARING OFFICER KNITTLE: Okay. Mr. Layman, did you hear
- 21 his limited purpose?
- 22 MR. LAYMAN: I am sorry. I was talking. I apologize.
- 23 MR. BOYD: I would not object to the admissibility of
- 24 exhibit -- of People's Exhibit Number 25 for the limited purpose

- 1 to show that it is the document that Mr. Nosari relied upon in
- 2 developing his numbers in People's Exhibit Number 7, the weighted
- 3 average cost of capital numbers.
- 4 MR. LAYMAN: The Hearing Officer will grant that condition,
- 5 if you will, provided that the State will have leave to move at
- 6 some point during these proceedings for the admissibility of a
- 7 document that meets the concerns that we have expressed here
- 8 today?

- 9 HEARING OFFICER KNITTLE: Yes, we will accept it with that
- 10 stipulation and I hereby, as of now, give you leave to submit
- 11 that at a later point in time if you can get it.
- 12 MR. LAYMAN: I trust that leave will extend through our
- 13 case in rebuttal?
- 14 HEARING OFFICER KNITTLE: Yes.
- MR. LAYMAN: Okay.
- 16 HEARING OFFICER KNITTLE: Is there an objection to that,
- 17 Mr. Boyd?
- 18 MR. BOYD: No. Again, the only thing I am struggling with
- 19 is the relevance of the annual report for other purposes and, you
- 20 know, to the extent that there is some relevance linked that is
- 21 established as well, then it can be brought in. But, again, the
- 22 relevance so far has been that it is the support for Mr. --
- 23 HEARING OFFICER KNITTLE: Well, I think that would be the
- 24 relevance in the future as well.

- 1 MR. LAYMAN: That is just the point. To the extent that
- they present a case-in-chief that raises some issues that might
- 3 have contents provided in the annual report then, I mean, that
- 4 would put us in a different position than where we are at right
- 5 now.
- 6 HEARING OFFICER KNITTLE: Okay. Under those statements, we
- 7 will accept this.

- 8 (Whereupon said document was duly admitted into evidence as
- 9 People's Exhibit 25 as of this date.)
- 10 HEARING OFFICER KNITTLE: Which takes us to People's
- 11 Number 26, the letter from Nosari to Styzens of 02-26-00. Mr.
- 12 Boyd?
- MR. BOYD: No objections.
- 14 HEARING OFFICER KNITTLE: Okay. This is admitted.
- 15 (Whereupon said document was duly admitted into evidence as
- People's Exhibit 26 as of this date.)
- 17 HEARING OFFICER KNITTLE: People's Exhibit 27 is a cost of
- 18 debt worksheet prepared by Mr. Nosari, I think.
- 19 MS. CARTER: Yes, sir.
- 20 MR. BOYD: No objection.
- 21 HEARING OFFICER KNITTLE: That is admitted as well.
- 22 (Whereupon said document was duly admitted into evidence as
- People's Exhibit 27 as of this date.)
- 24 HEARING OFFICER KNITTLE: That is all we have for now.

- 1 MR. BOYD: Mr. Knittle, if I might, I would like to ask for
- 2 your reconsideration regarding Exhibits 8 through 10. I know
- 3 that we, at the close of Mr. Styzens' testimony, you left open
- 4 the possibility of having him come back to testify on foundation
- 5 grounds if there were any exhibits that could not be included. I
- 6 would suggest that based on the testimony provided that it may be
- 7 appropriate, rather than admitting Exhibits 8 through 10, to have

- 8 Mr. Styzens come back for the limited purpose of laying the
- 9 foundation for the other documents, so that we don't have to rely
- 10 on 8, 9, and 10, if that's the State's --
- 11 HEARING OFFICER KNITTLE: Is there a response from the
- 12 State?
- 13 MS. CARTER: Yes, there is a response. It seems like up
- 14 until this point Counsel for respondent has been concerned about
- 15 keeping this case moving along. I just want to make sure I am
- 16 understanding what he is proposing here. Is Counsel for
- 17 respondent proposing that we call back Mr. Styzens to seek to lay
- 18 more foundation or to go through the analysis that we performed
- 19 relative to the BACT numbers relevant to some other calculations
- 20 that he performed to assure that the record is clear for the
- 21 Board in their, you know, review of Mr. Styzens' analysis?
- 22 HEARING OFFICER KNITTLE: Mr. Boyd?
- 23 MR. BOYD: Well, as I said earlier, my feeling is that
- 24 sufficient foundation has been laid for all of those documents.

427

- 1 That's why I didn't have an objection to the admissibility of the
- 2 later documents. I am still very much concerned about the
- 3 prejudicial affect of Exhibits 8 through 10, whether or not it is
- 4 the intention of the State to cause that affect or not. I would
- 5 think that for the limited purpose of laying any additional
- 6 foundation that is necessary to support the other documents,

- 7 having Mr. Styzens come back would be appropriate.
- 8 MS. CARTER: Mr. Hearing Officer, I would again just
- 9 reiterate that, you know, you originally ruled that the
- 10 foundation was appropriate or had been laid for Exhibits 8, 9,
- 11 and 10. And in addition to that, the State willingly stipulated,
- 12 you know, for the limited use for these documents.
- 13 HEARING OFFICER KNITTLE: Right. I have admitted these
- 14 documents already. If, in fact, you want to bring him back
- 15 pursuant to Mr. Boyd's suggestion, I would allow it, but it is up
- 16 to you. I am not going to order that you do so.
- 17 MS. CARTER: Okay. Thank you.
- 18 HEARING OFFICER KNITTLE: So are you guys planning on
- 19 bringing him back or not?
- 20 MS. CARTER: It is not -- based on --
- 21 MR. LAYMAN: Recall in direct.
- MS. CARTER: Recalling Mr. Styzens.
- 23 MR. LAYMAN: In direct.
- 24 HEARING OFFICER KNITTLE: Right.

- 1 MS. CARTER: To lay foundation for the exhibits.
- 2 HEARING OFFICER KNITTLE: Well, I don't think that is
- 3 entirely what -- let's handle this off the record and then
- 4 tomorrow as well. Why don't the parties talk about it. I don't
- 5 think they know exactly what you are looking for, Mr. Boyd. I am
- 6 not going to order it, but they might agree to it.

/	So we will see you tomorrow at 9:00.	
8	(Hearing Exhibits retained by Heari	ng
9	Officer Knittle.)	
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
		429
	KEEFE REPORTING COMPANY 1-800-244-0190	429
1	STATE OF ILLINOIS ) ) SS	
2	COUNTY OF MONTGOMERY)	
3	CERTIFICATE	
4		
5	I, DARLENE M. NIEMEYER, a Notary Public in and for th	.e

6	County of Montgomery, State of Illinois, DO HEREBY CERTIFY that	
7	the foregoing 212 pages comprise a true, complete and correct	
8	transcript of the proceedings held on the 19th of September A.D.	
9	2000, at 600 South Second Street, Springfield, Illinois, in the	
10	matter of People of the State of Illinois v. Panhandle Eastern	
11	Pipe Line Company, in proceedings held before John C. Knittle,	
12	Chief Hearing Officer, and recorded in machine shorthand by me.	
13	IN WITNESS WHEREOF I have hereunto set my hand and affixed	
14	my Notarial Seal this 13th day of October A.D., 2000.	
15		
16		
17		
18	Notary Dublic and	
19	Notary Public and Certified Shorthand Reporter and Registered Professional Reporter	
20		
21	CSR License No. 084-003677 My Commission Expires: 03-02-2003	
22		
23		
24		